## NEW MEXICO LAW ENFORCEMENT ACADEMY

REGULAR BOARD MEETING

May 29, 2019

9:09 a.m.

New Mexico Law Enforcement Academy

4491 Cerrillos Road

Santa Fe, New Mexico 87507

REPORTED BY: Jan A. Williams, RPR, NM CCR 14

			Page 3
1 2	T	AGENDA ITEM INDEX	DA CE
3 4 5	ITEM 1 2 3	Roll Call Approval of Agenda Approval of Meeting Minutes	PAGE 5 6
6		(September 5, 2018)	6
7	4	Board Orientation	8
8	5	Adoption of Open Meetings Act	21
9	6	Election of Vice Chairman	23
10	7	Chairman's Report	24
11	8	Director's Report	28
12	9	Public Comment	40
13 14	10	Ratification of Certifications for Law Enforcement Officers	51
15	11	Ratification of Certifications for Public Safety Telecommunicators	63
16	12	Scheduling of 2019 Board Meetings	71
17	13	DeShaun Epps	75
18	14	Zachary Garcia	76
19	15	Tom Hennings CBW Certification	89
20	16	Aaron Ordonez	89
21	17	Vanessa Stack	90
22	18	Maxim Alaniz	91
23	19	Isaiah Anaya	91
24	20	Anthony Armijo	93
25	21	Charles Contreras	93

			Page 4
1 2 3	ITEM	AGENDA ITEM INDEX (Cont'd)	PAGE
4	22	Peter Chavez	94
5	23	Greg Esparza	94
6	24	Kyle Graham	95
7	25	David Harris	96
8	26	Joseph Harris	96
9	27	Adam Lem	97
10	28	James Logsdon	97
11	29	Daniel Lopez	98
12	30	Jose D. Lujan	98
13	31	Mannie Sanchez, III	99
14	32	Leonard Martinez	100
15	33	Joseph Shreve	101
16	34	Carmelita James	102
17	35	Miguel Porras	102
18	36	Valerie Wilson	103
19	38	Adjournment	105
20 21 22		hed: its B through K - Certifications of Law cement Officers	
23 24 25		oits A through G - Certifications of Public S ommunicators	afety

- PROCEEDINGS
- ITEM NO. 1: ROLL CALL
- A.G. BALDERAS: Good morning. I want to
- welcome our new Board Members. And I now hereby call
- <sup>5</sup> this meeting to order.
- The first item on our agenda at 9:09 is our
- 7 roll call from Monica. If you would please call roll.
- MS. MEDRANO: Honorable Hector Balderas.
- A.G. BALDERAS: Present.
- MS. MEDRANO: Robert Tedrow.
- MR. TEDROW: Present.
- MS. MEDRANO: Chief Tim Johnson.
- (No response.)
- MS. MEDRANO: Sheriff Adan Mendoza.
- SHERIFF MENDOZA: Present.
- MS. MEDRANO: Chief Greg Toya.
- 17 CHIEF TOYA: Present.
- MS. MEDRANO: Chief Thomas Romero.
- 19 CHIEF ROMERO: Present.
- MS. MEDRANO: Sergeant Hollie Anderson.
- SERGEANT ANDERSON: Present.
- MS. MEDRANO: Ms. Connie Monahan.
- MS. MONAHAN: Present.
- A.G. BALDERAS: Thank you, Monica. It looks
- $^{25}$  like we have a quorum.

- 1 ITEM NO. 2: APPROVAL OF AGENDA
- A.G. BALDERAS: We now go from Item 1 to Item
- 2 on our agenda. Everyone should have an agenda in
- their binders. Item 2 is now the approval of the
- <sup>5</sup> agenda.
- I would also ask that you take a quick look
- <sup>7</sup> at it and make sure that there are no errors. And I
- 8 would ask of any one of the Board members a motion to
- <sup>9</sup> approve the agenda when you're comfortable.
- MR. TEDROW: Mr. Chair, Rick Tedrow. I move
- to approve the agenda as printed.
- 12 A.G. BALDERAS: Thank you, Board Member
- 13 Tedrow. Is there a second?
- 14 CHIEF ROMERO: Mr. Chair, I second the
- motion.
- A.G. BALDERAS: Great. There is a motion and
- a second to approve the agenda Item 2. All in favor
- say aye.
- 19 (The Board Members voted unanimously.)
- A.G. BALDERAS: Are there any opposed?
- Great. The motion passes. Item 2 of the agenda is
- now approved.
- 23 ITEM NO. 3: APPROVAL OF MEETING MINUTES
- A.G. BALDERAS: Item No. 3 is a little more
- tedious. It is the approval of the meeting minutes.

- These minutes are from September 5th of 2018. We
- distributed those minutes earlier to the Board
- members. And these minutes are always placed on the
- <sup>4</sup> LEA Board website as well for public viewing.
- But if there are any corrections -- and I
- 6 wouldn't imagine there are considering we have a new
- <sup>7</sup> flock of Board Members. But in any event you should
- 8 confirm those minutes and then second if there are no
- 9 changes to it. I'll also entertain a motion to
- approve the minutes.
- 11 CHIEF ROMERO: Mr. Chair, I make a motion to
- accept these minutes from the September 5, 2018, Board
- meeting.
- A.G. BALDERAS: Thank you, Board Member
- Romero. There is a motion to approve the minutes. Is
- there a second?
- SHERIFF MENDOZA: Mr. Chair, I'll second
- 18 that.
- A.G. BALDERAS: Thank you, Board Member
- Mendoza. There is a motion and a second to approve
- $^{21}$  the minutes from September 5, 2018. All in favor say
- <sup>22</sup> aye.
- (The Board Members voted unanimously.)
- A.G. BALDERAS: Is there any opposition? The
- motion passes to approve the minutes.

- 1 ITEM NO. 4: BOARD ORIENTATION
- A.G. BALDERAS: I want to welcome all our
- phenomenal new Board Members. We have decided to put
- <sup>4</sup> a brief orientation together for you. I think this
- will be helpful not only in governance, but we want to
- 6 maximize your experience and leadership in your
- <sup>7</sup> careers. And that reflects on the Board service.
- So I want to yield to counsel, Joe Dworak, to
- <sup>9</sup> give you just a brief orientation and information that
- may be helpful so that we can be as efficient and
- effective a Board as possible. Counselor.
- MR. DWORAK: Attorney General, Members of the
- Board, I'll be doing a brief presentation just to
- familiarize yourself with some of the statutory and
- regulatory obligations of the Board.
- This is a PowerPoint. Hopefully it's not too
- lengthy. So it's fairly straightforward. But it will
- be behind you on the screens.
- So as the Attorney General said, my name is
- Joseph Dworak. I'm currently the Litigation Director
- of the Attorney General's Office. I'm transitioning
- from Board counsel to John Kreienkamp, who is an
- Assistant Attorney General also in our office. But
- I'll be advising the Board today.
- So this is the overview of what we're going

- to go over in this in-service. We'll talk a little
- bit about the Open Meetings Act, which is the next
- Item on your agenda, an OMA resolution.
- I'll certainly answer any questions from the
- <sup>5</sup> Board during this presentation. We're also available
- <sup>6</sup> after the meeting to answer any questions.
- We'll briefly be going over the Law
- 8 Enforcement Training Act, which is the statute that
- governs the Law Enforcement Academy Board. We'll
- discuss the legal representation from our office. And
- then we'll briefly be going over the disciplinary
- process and the attorney privilege that exists with us
- as Board counsel.
- So as you all may be aware, there are nine
- Board Members. They are dictated by statute. Each
- position on the Board requires specific criteria to be
- satisfied. And those are listed on the slide. The
- terms are four years or less, they need to be
- staggered by statute. And a quorum is five Members of
- the Board.
- And this is pulled directly from the Board
- statute which is 29-7-1 to Section 13. And so all of
- this language comes from there, if you're interested
- in reading a little bit more of the law.
- Some of the main duties of the Board is to

- develop and implement a training program for both
- telecommunicators and law enforcement officers in the
- state. Additionally, the Board should prescribe
- <sup>4</sup> qualifications for instructors and training for these
- <sup>5</sup> officers.
- The Board itself can promulgate laws, which
- is what we call rule promulgation. Those rules can
- govern the operation and training at the Academy. And
- then also any rules to enforce and implement the
- Board's statutes. So that includes the disciplinary
- process, training criteria, things of that nature.
- This is pretty significant. The rules
- themselves are State laws. They have the same force
- and effect as a statute passed by the legislature. So
- it's important to follow a very specific process.
- There's a public comment period as well as
- notice that's required. And when the Board first goes
- through a rulemaking process, our office will provide
- another primer on that process so that we ensure that
- the Board follows the statutory requirements to
- 21 promulgate rules.
- Also significantly the Board is responsible
- for discipline. That includes suspensions,
- revocations, and denials of certifications to law
- enforcement officers in the state as well as

- telecommunicators.
- And we'll be dealing with that during the
- disciplinary portion of the second half of the meeting
- 4 today. And we'll talk a little bit more about that
- <sup>5</sup> during that closed session period to answer questions.
- And then lastly also but very significant,
- <sup>7</sup> the Board has the authority to approve or disapprove
- 8 the appointment of the Law Enforcement Academy
- 9 Director. The appointment itself is made by the DPS
- Cabinet Secretary with the approval or disapproval of
- 11 the Board.
- The Board rules are found in 10.29.1 to Part
- 10. You'll also hear them referred to as regulations
- $^{14}$  or code. It's all the same thing. It's part of the
- New Mexico Administrative Code. And these are the
- laws that the Board can adopt on its own or change on
- its own. It doesn't require the legislature to act.
- So some of the main parts of the Board's
- 19 rules include requirements for meetings, including its
- process for setting meetings, calling meetings,
- noticing meetings. It provides for disciplinary
- 22 procedures for certification and discipline of
- officers and telecommunicators.
- It also sets forth the basic qualifications
- for admission into the Academy and, as we mentioned

- earlier, in more detail the training standards and
- <sup>2</sup> requirements for certification.
- So the Attorney General's Office, you may
- wonder why we're here. Obviously the Attorney General
- bimself sits on the Board and is a chair of the Board
- by statute. But our office itself provides general
- <sup>7</sup> counsel.
- That's done through our Open Government
- <sup>9</sup> Division. We represent and provide counsel to about
- 80 different state boards and commissions as well as a
- 11 few small agencies. And we provide independent legal
- advice. So even though the Attorney General sits on
- the Board as chair in a policy capacity, our
- attorney-client relationship is with the nine members
- of this Board.
- Things that our division does is we
- obviously, in representing the public bodies, we work
- with them to comply with OMA and IPRA to some
- capacity. And then we also provide services in some
- other areas, which I won't get into. But they're
- listed there.
- The other division that is involved in this
- Board is the division that I'm currently the director
- of, which is the Litigation Division. And that
- division provides separate services to this Board

- through administrative prosecution.
- So every time a law enforcement officer or a
- telecommunicator is disciplined, it's done through an
- <sup>4</sup> administrative civil process. And the Administrative
- 5 Prosecutor is an Assistant Attorney General in the
- 6 Litigation Division in our office. And those are some
- of the other responsibilities that each of the
- 8 divisions have as well as working with state boards
- <sup>9</sup> and commissions.
- And our role is actually defined in statute.
- 11 It's at the top of that slide, 8.5.2(C). It provides
- the obligation of the Attorney General's Office to
- prosecute and defend all actions against boards and
- commissions in the state.
- Okay. So the role of John and myself, or at
- least me today and John in the future, is like I said
- before, that we provide independent legal advice to
- the members of the public body. We also can advise
- staff of the agency that the public body is attached
- to, so in this case it's DPS, if they're acting in an
- agency capacity to the Board.
- So once the permanent Director is appointed
- or any of the other staff at the Academy, we can
- assist them if they are assisting the Board in an
- agency role.

- Also the Hearing Officers that do
- disciplinary hearings for the Board, we provide legal
- advice to them as well. We also draft legal documents
- for the Board, formal memorandums, other legal
- <sup>5</sup> documents.
- And we represent the public body, the Academy
- Board, if the Board is defending one of its actions in
- 8 court. Our role is not an oversight role and we don't
- 9 have a policy role. It's simply independent legal
- advice, similar to that of a contracted law firm.
- Okay. So the next portion of this is just to
- briefly cover the disciplinary process. And I know we
- will get into this in the second half of the meeting.
- A license or certification in this instance
- with the Academy is a protected property interest.
- And there is due process protection granted to it
- under both the Federal and the State Constitution.
- And what that means is that, before this
- Board can take action on a law enforcement officer's
- certification, we have to provide them a right. First
- is a Notice of Contemplated Action. And then the
- right to have a hearing, including the opportunity to
- question witnesses and to present evidence in the
- defense of the allegations.
- The burden of proof is on the State and the

- Board as part of the prosecution. And it's a
- preponderance of the evidence standard. So it's a
- lower standard obviously than that in the criminal
- context, which you all are very familiar with. But
- that quote is an example of what a preponderance of
- the evidence means in the Board's rules.
- We do see some officers before the Board that
- are not represented by an attorney, although they have
- <sup>9</sup> a right to. And we just highlight this because, you
- know, we are expected to ensure that they are treated
- fairly when they're going through the process. And so
- as Board counsel, we do consider that as part of our
- 13 role as well during the disciplinary process in
- 14 hearings.
- A big key take-away of this is hopefully not
- a surprise. But the Board is obligated to remain
- neutral in these disciplinary proceedings. Conflicts
- of interest need to be noted and avoided.
- So individuals that you may have a personal
- relationship with should be disclosed to the Board's
- counsel. And then we will advise whether or not it's
- something that requires an individual Board Member to
- recuse themselves or whether the conflict is an issue
- or not.
- Okay. So the role of the Administrative

- $^{1}$  Prosecutor -- he's not here today. But we have one
- currently. We'll probably have two that work with the
- Board. And they have a very different role than the
- <sup>4</sup> Board counsel. The Board counsel obviously sits in
- 5 these meetings.
- The Administrative Prosecutor from our office
- only prosecutes these administrative cases. And the
- 8 Administrative Prosecutor receives these referrals
- from the Board or the Director to administratively
- prosecute these cases and takes it as a request to
- 11 prosecute.
- The prosecutor drafts what we consider a
- charging document which is called a Notice of
- 14 Contemplated Action, which provides notice and a
- statement of the individual's right to hearing.
- And we follow the legal residuum rule. And
- this is important for the prosecutor to know but also
- the Board. And that is, unlike in a criminal context,
- this body can consider hearsay evidence. But the
- legal residuum rule provides that the Board's decision
- needs to be based at least on some non-hearsay
- evidence.
- The Administrative Prosecutor should not be
- contacting the Board or Board counsel about specific
- disciplinary cases because it can create an ex parte

- communication which is similar to that of a judge. So
- two parties before a judge would also not contact the
- judge directly without the other party being included.
- Are there any questions on that? There are
- only I think one or two more slides. Okay.
- This is the disciplinary process that this
- Board follows. And we'll go into a little bit more
- 8 detail on this or answer more questions during the
- <sup>9</sup> closed session.
- But as you all are aware, the LEA-90 is a
- complaint form that agencies submit to the Academy
- Director. The Director will review these complaints
- and determine whether or not an investigation is
- warranted.
- 15 If it is, the Director sends out a Notice of
- <sup>16</sup> Investigation that provides the officer or
- telecommunicator an opportunity to respond either in
- writing or in person. They can do either.
- And then at that point, after the response or
- even if they don't respond, the Director will issue a
- recommendation with one of the three following
- options: They'll recommend formal discipline and send
- the matter to the Administrative Prosecutor.
- The Director can negotiate a pre-NCA
- settlement. So that's an administratively negotiated

- settlement. We also call it stipulated agreement.
- Ultimately that needs to be approved by the Board
- before it's executed or final.
- And then finally the Director can issue a
- <sup>5</sup> recommendation to dismiss the case. Sometimes, after
- they see both sides of the story, they realize that
- <sup>7</sup> there was no discipline warranted or no violation that
- 8 occurred.
- These are the three options. Ultimately it's
- the Board's final say in what happens. So the
- Director cannot take unilateral action.
- So the prosecutor will draft a Notice of
- 13 Contemplated Action which we already talked about. It
- 14 provides a statement of general evidence that is being
- used to justify the discipline as well as a list of
- the specific statutory or regulatory violations found
- against the officer.
- Often it's tied into a lack of good moral
- character. But also there will be dishonesty that's
- looped into that or other actions that impair their
- ability to function as a certified officer in the
- state.
- The officer has a short time to request a
- hearing. There are three of these hearings that are
- on the Board's agenda for this morning. And it's a

- <sup>1</sup> full evidentiary hearing with a transcript and
- $^2$  exhibits and a record for the Board to review, which I
- know we sent last week to the Board.
- The hearing is conducted by a Hearing
- Officer, we've mentioned this already, advised by
- <sup>6</sup> Board counsel. And they have full legal authority to
- onduct the hearing and develop the case.
- 8 The Hearing Officer will draft a Hearing
- 9 Officer report, that's also something that you were
- provided with, with proposed findings of fact and a
- 11 recommended decision. That decision is limited to
- whether or not a violation occurred.
- Ultimately the Board issues the final
- conclusions of law and the discipline. The Hearing
- Officer only says whether or not the allegations were
- sustained.
- Okay. This is just a little bit more about
- the disciplinary process. Monica Medrano serves as
- the case manager or the LEA-90 case manager or the
- hearing clerk that we sometimes refer to.
- The Respondent has an opportunity to come to
- the Board meeting, if they would like, although the
- matter is closed. And so they are not given an
- opportunity to present any further evidence at that
- $^{25}$  time.

- And then the Board counsel will draft a final
- order from the Board, which we'll talk about.
- Ultimately these decisions are appealable to district
- 4 court. And the Board counsel would defend the Board's
- decision, the final order, if it's appealed to court.
- Okay. So the very last slide -- and I think
- John can talk more about this in future meetings, if
- 8 there are questions. But this just explains a little
- <sup>9</sup> bit more about our role as attorneys with this Board
- and the attorney-client privilege that we hold with
- the nine Members of the Board.
- I think the key-take away is that this
- privilege exists among the Board members. It would be
- like a couple sharing one attorney or a company
- sharing one attorney. You know, something that you
- say to us is privileged, but only in the context of
- the rest of the Board, if it's related to legal advice
- or legal communication.
- And part of that -- and it's tied in with the
- Governmental Conduct Act -- is that communications, if
- they're legal-related communications, privileged
- communications, Board Members are asked not to
- disclose that; because you can waive the privilege.
- 24 And you shouldn't do that without consent of a
- majority of the Board.

- So similar to that of a lawyer, if you had
- been working with a lawyer on an issue or a district
- attorney's office, if you're working on prosecuting a
- 4 case and you're sharing privileged communication.
- That's the extent of our brief in-service
- today. The plan is that in future meetings John can
- <sup>7</sup> also supplement this training with additional
- information on the Governmental Conduct Act,
- 9 Inspection of Public Records Act, Open Meetings Act,
- or any other issues that may come before the Board.
- So I will stand for any questions now, if
- there are any, or we can take them as we go as they
- pop up. Okay. Thank you.
- A.G. BALDERAS: Thank you, Counselor.
- 15 ITEM NO. 5: ADOPTION OF OPEN MEETINGS ACT RESOLUTION
- A.G. BALDERAS: We're now ready to move
- beyond Board orientation, Item 4, to Item 5, Adoption
- of Open Meetings resolution. There should be a packet
- under Item 5 in your binder.
- We do this annually, not only from a policy
- point, but from a leadership point. And I'll ask if
- you can briefly take a look at it. If you've already
- reviewed it before the meeting, I'll also entertain a
- resolution to adopt the Open Meetings Act criteria.
- MR. DWORAK: Chairman, Members of the Board,

- the requirement to adopt an Open Meetings Act
- resolution annually comes from the language of the
- Open Meetings Act, which provides that every public
- body in the state, so at every level in the state, not
- <sup>5</sup> just the state but also municipal and local public
- <sup>6</sup> bodies, they have to determine annually what
- <sup>7</sup> constitutes reasonable notice for it.
- And what's reasonable may differ from public
- body to public body. It is required that at a minimum
- every public body satisfies certain notice
- requirements, including posting agendas to the website
- 12 72 hours prior to the meeting, as well as either
- publishing or posting notice in a publicly accessible
- location. That's often satisfied through publication
- in a newspaper of general circulation. And that's
- incorporated in this resolution.
- So every year or at any time really, if there
- was an interest, you could amend the conditions or
- requirements of notice. But this captures the process
- that the Board has done at least for the last few
- years and will satisfy its requirement under OMA to
- determine what constitutes reasonable notice.
- A.G. BALDERAS: Are there any questions from
- the Board? Since there are no questions, I'll
- actually entertain a motion to pass the Open Meetings

- Act resolution.
- CHIEF ROMERO: Mr. Chair, I make a motion to
- <sup>3</sup> accept the 2019 resolution for the Open Meetings Act.
- A.G. BALDERAS: Thank you, Board Member
- <sup>5</sup> Romero. There is a motion to approve the Open
- Meetings Act resolution. Is there a second?
- <sup>7</sup> CHIEF TOYA: Mr. Chair, I second that motion.
- A.G. BALDERAS: Thank you, Board Member Toya.
- <sup>9</sup> There is now a motion and a second to approve Item
- No. 5, adoption of the Open Meetings Act. All in
- 11 favor say aye.
- 12 (The Board Members voted unanimously.)
- A.G. BALDERAS: Are there any opposed to this
- motion? The motion passes to adopt the act.
- 15 ITEM NO. 6: ELECTION OF VICE CHAIRMAN
- A.G. BALDERAS: I now move to a procedural
- item on Item No. 6, the election of Vice Chairman. I
- generally like to defer to the Board to open
- nominations. It's not too time-consuming, but the
- Vice Chairman is an important role.
- In the event that I am unable to make a
- meeting, the Vice Chair would then conduct a meeting
- to ensure that we're on schedule. Are there any
- motions or nominations for a Vice Chairman at this
- 25 time?

- CHIEF ROMERO: Mr. Chair, I would be
- interested in serving.
- A.G. BALDERAS: Thank you, Board Member
- <sup>4</sup> Romero, for expressing interest in serving as Vice
- <sup>5</sup> Chair. Any other interest in serving for Board
- 6 Members? Is there a nomination?
- 7 MR. TEDROW: Mr. Chair, I would nominate
- <sup>8</sup> Mr. Romero as Vice Chairman.
- A.G. BALDERAS: Thank you, Board
- 10 Member Tedrow, for being so generous. Is there a
- 11 second?
- 12 CHIEF TOYA: Mr. Chair, I'll second that
- motion.
- A.G. BALDERAS: Great. There is a motion and
- a second for Board Member Romero to serve as Vice
- <sup>16</sup> Chair of this Board. All in favor say aye.
- 17 (The Board Members voted unanimously.)
- A.G. BALDERAS: Is there any opposition? The
- motion passes.
- Congratulations on your nomination for
- successful election as Vice Chair.
- item no. 7: Chairman's report
- A.G. BALDERAS: I will now move to Item 7,
- the Chairman's report. I'd like to share a little bit
- of context but more importantly a set of priorities I

- $^{1}$  think that will be a very fruitful priorities area,
- where the Board Members can fully participate and also
- lend your experience in what you bring to the Board.
- First and foremost, over the past four years,
- <sup>5</sup> I have had the pleasure of working with the Board and
- the Academy staff to not only make the Board
- effective, but for me it was very important to set a
- 8 high level of accountability.
- When I first became Chairman, there was some
- strife, whether it was litigation or Board meetings
- were dominated by conflict rather than deliberation.
- And for me it was very important that, among
- a priority list, the general public have not only full
- access to meetings, but gather a sense, even through
- news stories, that the Board was very, very productive
- and also available for the statutory mission that you
- were all recently reading.
- So how do we do that? Well, one of the
- priorities was to ensure that this Board set a high
- level of accountability, that conflicts of interest
- didn't distract, that litigation itself wasn't a drag
- on this Board.
- And I'm very proud, over the past four years,
- to have kept this Board litigation free and as
- deliberative and open to the public for some of the

- most complex challenges that you, communities, law
- <sup>2</sup> enforcement, and citizens are facing now in New
- <sup>3</sup> Mexico.
- So we will continue to do that. We will
- 5 staff this Board in a way that lends confidence in the
- 6 high standards of accountability as point one. And
- that we also set a tone at the top that is bestowing
- 8 confidence, whether you're a community in Deming or
- <sup>9</sup> the City of Albuquerque, that you know that this Board
- is focused on setting the highest levels of
- 11 accountability.
- And I welcome your feedback, contribution,
- and ethical discourse along the way as we work
- together in the next four years.
- Second is the balance to train officers and
- give them the highest and most important tools
- critical in our communities. And also that discipline
- be fair, swift, and effective.
- I guess one principle that I was proud of,
- and I want to continue leading the way, is that there
- is no distinction between officer safety and community
- safety. That seemed to be for me a false choice or a
- distractive debate when, in fact, for me making sure
- that community safety and officer safety are one and
- the same; whether we lose a life as an average

- civilian or an officer in the line of duty, that that
- is ultimately one life too many to lose.
- And so the second principle is to deliver the
- 4 highest level of training but also keeping cognizant
- that we are also concerned about enhancing community
- safety. And I'm sure that you'll contribute to that
- ongoing discussion as we move forward in the meetings
- 8 that we have throughout the year.
- Finally, a third goal of mine that I would
- love to not only guide but stay focused on is this
- Board's oversight role to consistently review LEA
- curriculum, to ensure that it's the best
- state-of-the-art and constantly evolving curriculum,
- but more importantly recognizing that we have a
- culturally diverse state, geographically very
- distinct; and that every community, whether it is the
- community of Clayton or even Santa Fe, that we have an
- obligation to be effective in our oversight duty to
- make sure that our law enforcement officers have an
- evolving curriculum.
- So those are kind of the three principles
- that we set out as goals for the Board four years ago.
- And then finally I would like to recognize
- and thank our Secretary Shea here who is in attendance
- <sup>25</sup> and our new leadership on the Board.

- And then also I want to send a special thanks
- out. If you haven't met them, they are really the
- backbone in addition to our staff. Ms. Medrano and
- <sup>4</sup> Ms. Williams seem to be a solidifying force. And I
- want to thank them as well because they have kept us
- out of trouble for four years and definitely on track.
- <sup>7</sup> ITEM NO. 8: DIRECTOR'S REPORT
- 8 A.G. BALDERAS: I'll now move to Item No. 8.
- 9 Our acting Director Coss will give a brief report for
- the Board's consideration.
- MR. COSS: Good morning, Mr. Chairman,
- 12 Members of the Board. It's a privilege and an honor
- to address the new members of the Law Enforcement
- <sup>14</sup> Academy Board.
- As an introduction for those whom I have not
- yet met, my name is Brian Coss. I am the Deputy
- Director of the Law Enforcement Academy. In April of
- this year, I entered my 40th year in public safety.
- 19 Specifically I have about 16 years of direct
- experience here at the New Mexico Law Enforcement
- <sup>21</sup> Academy.
- On behalf of the New Mexico Department of
- Public Safety Deputy Secretary and New Mexico Law
- 24 Enforcement Academy interim Director, Dr. August Fons,
- I am proud to be part of a group of 13 dedicated,

- motivated, and skilled individuals who comprise the
- New Mexico Law Enforcement Academy.
- In addition, we're also proud to serve the
- 4 citizens of New Mexico and the nine satellite regional
- academies authorized by this Board, in addition to
- 8,000 plus New Mexico certified officers and
- <sup>7</sup> telecommunicators who serve statewide in 193 agencies.
- $^8$  As this Board is assembled for the first
- <sup>9</sup> time, there are many opportunities to continue to
- build upon a proven legacy implemented by our previous
- 11 Board Members.
- I'd like to publicly thank you, Mr. Chairman,
- for your leadership and guidance.
- 1'd also like to thank former New Mexico Law
- Enforcement Academy Director Stephan Marshall and past
- Board Members Chris McCall, Pete Kassetas, Darren
- Soland, Dr. Elisabeth Miller, Wesley Waller, Scot Key,
- Jaime Quezada, and Kelly Burnham.
- This group selflessly served the citizens of
- New Mexico and the law enforcement and
- telecommunicator community honorably. And we thank
- them for their dedication and service.
- I think as we begin it might be helpful for
- this new Board to know the current Law Enforcement
- <sup>25</sup> Academy mission statement.

- The New Mexico Law Enforcement Academy will
- strive to serve the State of New Mexico with ideas and
- innovations shaped more by experience and the rule of
- <sup>4</sup> law than by emotion, more by best practices than
- <sup>5</sup> politics, and more by intellect than impulse.
- In doing so, we strive to responsibly serve
- <sup>7</sup> the public safety community, the New Mexico Law
- 8 Enforcement Academy Board, and the citizens of the
- <sup>9</sup> State of New Mexico by providing exceptional training
- opportunities while enforcing the statutory or
- administrative laws and responsibilities entrusted to
- the organization by demonstrating the character and
- competence demanded of the profession in the 21st
- century.
- This statement, along with our core values of
- character, competence, compassion, commitment, and
- comprehensive teamwork, continue to guide our daily
- <sup>18</sup> activities.
- With the recent appointment of the Board and
- the urgency to hold a meeting, our staff working with
- the Attorney General's Office staff have put together
- this meeting with limited time.
- I would be remiss if we didn't acknowledge
- the efforts of Ms. Monica Medrano, our LEA-90 case
- manager. Without her working through this holiday

- weekend, this meeting simply would not have been
- <sup>2</sup> possible.
- As you all know, you were very recently
- <sup>4</sup> appointed. And it was a very short time frame, a
- 5 condensed time frame for sure. So we appreciate her
- 6 help in getting us to where we're at.
- Given these considerations we have worked
- 8 diligently to ensure that this meeting is as
- organized, accurate, and complete as possible.
- For context I would respectfully present the
- 11 following information, highlighting the activities
- that have taken place here at the Law Enforcement
- Academy and satellite academies since our last Board
- meeting on September 5, 2018, in Las Cruces.
- On May 22, 2019, we held our annual Fallen
- Officer Memorial here at the New Mexico Law
- 17 Enforcement Academy. This annual event is dedicated
- to honoring, as the Chairman said, the 209 police
- officers who have died in the line of duty and their
- families. These officers have given their lives for
- $^{21}$  each of us.
- This event is coordinated by Ms. Layla Reyes
- with the New Mexico Law Enforcement Academy with the
- help of her staff. This event again was a tremendous
- success.

- While we are fortunate not to have lost an
- officer in 2018, we did have one historical
- nomination. And that was Officer Andrew Dominguez
- with the Alamogordo Police Department, whose end of
- watch was January 4, 2011.
- Additionally, we have phase one of the New
- <sup>7</sup> Mexico Law Enforcement Academy firearms range
- 8 improvement project nearing completion.
- We have constructed a new 100-yard 30 point
- range and completed some restoration projects on the
- remaining 300-yard, 100-yard, and 50-yard ranges; and
- the first of its kind, at least for us, a dedicated
- 100-yard FX or Simunition or marking cartridges and
- less lethal or bean bag or wooden baton round type
- range.
- We have completed the programming and
- schematics for phase II range improvements and are
- awaiting capital outlay funding from the New Mexico
- 19 Legislature.
- Phase II will include the construction of a
- 10,000-square foot structure, consisting of four
- classrooms and storage rooms, a common kitchen and
- dining hall, restrooms, and office space; as well as
- installing electric turning target systems on all the
- ranges. It will be a state-of-the-art training

- facility and one of the finest in the State of New
- <sup>2</sup> Mexico.
- Moving towards our police officer graduates,
- since this Board last convened, the New Mexico Law
- <sup>5</sup> Enforcement Academy has graduated 92 officers. The
- New Mexico Law Enforcement Academy, through the CBW or
- <sup>7</sup> certification by waiver of previous training program,
- 8 has graduated 52 officers.
- New Mexico State Police Academy graduated 15
- officers, Hobbs Academy has graduated 21 officers, San
- Juan Academy has graduated 18 officers, Albuquerque
- Police Department Academy has graduated 36 officers,
- and the Central New Mexico Community College has
- graduated 18 officers, for a total of 252 officers.
- Public Safety Telecommunicator graduates.
- Ms. Ashley Lopez is our public safety telecommunicator
- coordinator. And she has done an exceptional job in
- professionalizing our dispatch training and the
- training programs. We recognize her and all the
- 20 professional telecommunicators as the first first
- responders they truly are.
- Ms. Lopez has also facilitated utilizing
- communication command posts for reality-based training
- scenarios for the New Mexico Law Enforcement Academy
- and for the New Mexico State Police, which is actually

- occurring as we speak out at the Penitentiary of New
- Mexico, their Old Main. There are live scenarios
- going on out there. And this adds a communication
- 4 component to that, trying to keep the reality-based
- <sup>5</sup> training as realistic as possible.
- This is the first of our training program.
- And it merges telecommunicators with law enforcement
- in a training environment and has shown exceptional
- <sup>9</sup> results.
- The New Mexico Law Enforcement Academy Public
- Safety Telecommunicator Training Program has graduated
- 103 telecommunicators, the San Juan Academy Public
- Safety Telecommunicator Training Program has graduated
- 14 five telecommunicators, and the Hobbs Academy Public
- Safety Telecommunicator Training Program has graduated
- six telecommunicators, for a total of 114 statewide
- telecommunicators.
- There are currently seven regional basic
- training satellite academies scheduled to graduate
- within the next several weeks, which naturally will
- 21 produce many more police officer graduates.
- The New Mexico Law Enforcement Academy is
- committed to continually evaluating and, when
- possible, improving the services we offer. As the
- <sup>25</sup> Chairman mentioned, there are many cases where the Law

- <sup>1</sup> Enforcement Academy, with the help of this Board,
- already meet or exceed best practices for the
- profession we always seek to improve.
- As part of this commitment, we are conducting
- <sup>5</sup> a comprehensive review and updating of the Basic
- <sup>6</sup> Training Curriculum. This process has been in the
- works for about six months now.
- 8 And Basic Training Bureau Chief Fred Jasler
- 9 is working with curriculum design specialists at
- 10 Central New Mexico Community College to ensure we are
- current with best practices within the law enforcement
- profession and industry.
- As part of this comprehensive review, we have
- compared our Basic Training Curriculum to the National
- Bureau of Justice Statistics Census of Law Enforcement
- Academies. In doing so, we have identified a few
- areas in which we could improve in our basic training
- and in our CBW or cert by waiver programs.
- Soon we'll be requesting this Board to
- consider a rule change, revising 10.29.9, the police
- officer section of the New Mexico Administrative Code;
- and 10.29.6, the certification by waiver training
- section within the New Mexico Administrative Code. We
- do so to align ourselves to either meet or exceed the
- $^{25}$  current national best practices and standards.

- Our Advanced Training Bureau Bureau Chief's
- position and administrative support staff positions
- had been vacant for several months during this
- reporting period. Even so the Bureau was able to
- 5 advertise, host, or conduct a total of 68 courses
- since the Board last met, for a total of 712 hours of
- Advanced, Specialized, Instructor level, or In-Service
- 8 training.
- The Bureau is now being supervised by Bureau
- 10 Chief Keith Elder. And he has processed over 400
- 11 course curriculum accreditations since we last met and
- continues to process an average of about 24 Advanced
- level certifications per month. That's a lot of paper
- to push on any given day.
- Our records training and data management
- system. We're very pleased with the progress that's
- being made in the implementation of our new data
- management system.
- The Acadis Readiness Suite Document and
- Training Academy Management software program has
- caused us to improve our documentation and process
- requirements to meet or exceed best practices and
- <sup>23</sup> professional industry standards.
- This process has caused some change in our
- business practices. And, of course, we all know all

- too well that at times change is difficult. While the
- majority of the agencies have adapted well and are
- excited for the changes, there are a small number of
- <sup>4</sup> agencies who are struggling. We're continuing to work
- <sup>5</sup> with them.
- With the Board's guidance, we will continue
- <sup>7</sup> to transition our statewide agencies and satellite
- 8 academies to the new system. While this change can be
- 9 difficult, communications, patience, and technical
- expertise by our staff will continue to guide our
- stakeholders through this transitional process.
- We would also like to ask for the patience
- from our agencies in this process. This transition
- has primarily been on the shoulders of Ms. Layla
- Reyes. And we could not have made the progress
- without her help.
- As you can imagine, trying to implement a
- statewide system which encompasses all law enforcement
- agencies, each officer and telecommunicator, the
- satellite academies, plus the data cleanup and export
- from an antiquated legacy system with millions of data
- points can present some unique challenges. And it
- has.
- If there are any questions about the system
- or process, please contact Ms. Reyes. She will be

- <sup>1</sup> happy to help.
- Disciplinary matters. Our disciplinary
- <sup>3</sup> agenda is full today. Since we were able to last seat
- $^4$  a quorum of this Board, we have a number of cases
- backlogged. I would anticipate this backlog to
- stabilize within the next several Board meetings.
- We currently have about 105 cases in the
- 8 queue. Several are pending further investigation or
- <sup>9</sup> awaiting criminal dispositions and a few are pending
- some formal hearings. They are in various stages of
- this process.
- 12 It's not that we have received an additional
- number. It's just that the Board hasn't been able to
- meet for a period of time. And each Board meeting
- usually has about 20 or so disciplinary cases per
- meeting. So as you can see, if we miss two Board
- meetings, the number comes up pretty quickly.
- In conclusion, it's the beginning of summer.
- We are about to start a new CBW class next week. I
- keep throwing around these acronyms like you know what
- they're going to mean. I apologize. Certification by
- waiver of previous training class next week. And a
- new Basic Academy is scheduled to start in July.
- The satellites are going full steam. The
- disciplinary cases will always come in. And sometimes

- it's easy to get discouraged. It's a never-ending
- cycle of training, rules hearings, meetings, and
- <sup>3</sup> seeking public involvement.
- Sometimes it's hard to keep focused on the
- 5 goals. But my staff, who do an excellent job, is
- always here to remind me that in the end the New
- Mexico Law Enforcement Academy and our nine satellite
- 8 academies train cops and telecommunicators.
- We make them better, smarter, and safer than
- they would be. We make them more responsive to their
- community needs. We provide them with the necessary
- skill set to honorably serve. And that, ladies and
- gentlemen, is truly a privilege and an honor.
- Once again I'm looking forward to working
- with this Board and for your support and guidance.
- You have accepted a position which at times can be
- demanding and stressful, making decisions that will
- weigh heavily on your conscience.
- You will be traveling the state dealing with
- the various meetings and rules hearings on top of your
- normal everyday lives and professions. You don't do
- it for the money because we know you don't get paid.
- You don't do it for the glory. You do it all for the
- simple reason that the State of New Mexico needs you.
- I thank you. And I stand for any questions

- <sup>1</sup> you may have.
- A.G. BALDERAS: Are there any questions of
- the Deputy Director or comments? Thank you, Deputy
- <sup>4</sup> Director, for your report.
- I do want to make a brief correction and
- recognize Deputy Secretary Fons who is here as well.
- I believe you are the interim Director. And
- 8 I want to make that clarification, because I know this
- 9 Board will be active in working both with you, the
- Deputy Director of the LEAB, and also the Secretary
- and the Deputy Secretary in terms of reforms or
- improvements. I want to welcome you. And thank you
- <sup>13</sup> for also serving.
- DIRECTOR FONS: Thank you, sir.
- 15 ITEM NO. 9: PUBLIC COMMENT
- A.G. BALDERAS: We now move to Item No. 9.
- And I want to welcome Mr. Mechels for public
- comment as well as Mr. St. Cyr who are from the
- community and would like to present to the Board.
- We generally are as engaging as we want. I
- don't believe either one of the commenters would
- resist if there are questions from the Board as you
- speak. But I will defer to our community members.
- Mr. Mechels, you now have the floor.
- Welcome.

- MR. MECHELS: Mr. Chairman, new Members of
- the Board, welcome. I'm so glad to see some new
- faces. Part of the reason I'm glad to see some new
- faces is because the old faces were primarily doing a
- <sup>5</sup> lot of things I would suggest were contravening the
- interests of the State of New Mexico.
- First off, before I begin, I sent most of
- you, with your email addresses, a copy of this. I
- <sup>9</sup> will be giving a copy to the Board's secretary.
- It's The Role of the Board, DPS, and Police
- 11 Training. It lays out a timeline of the history of
- the Board. You should all have this in your email at
- this point.
- The issue I would like to raise to you this
- morning is the certifications. Mostly, as far as I
- can tell from your agenda, you're here today to
- certify police officers.
- And I'm here to tell you that you probably
- shouldn't do this unless you get a better lowdown on
- the certification process. Because what you have been
- led to believe is just simply not true. And again
- this will address a lot of the concerns.
- So to show you just how pervasive the
- problems are with the certification, I'm going to hold
- this up as an example. This is a certification of a

- <sup>1</sup> police officer.
- This particular officer worked for the
- <sup>3</sup> Attorney General. I got this through an IPRA request.
- <sup>4</sup> And what I notice is that -- I encourage you to look
- 5 at it. Is that, on the top line, it gives a citation.
- This certifies that it "Meets the
- requirements of the laws of 1979, Chapter 7, Sections
- 8 42 through 49." That's just paper except that it's
- 9 not true. There is no laws 1979, Chapter 7, Sections
- 42 through 49. That is simply false.
- Look for yourself. I looked yesterday,
- because I didn't recognize that. It's just that it's
- been false and it's been false for a very long time in
- spite of the fact that it is signed by the Chairman of
- the Board and in spite of the fact it is signed by
- Mr. Coss. It is still simply false.
- I'm saying look at this stuff. You're Board
- Members. The past Board just rubber-stamped
- everything that was brought to them. It was basically
- <sup>20</sup> a Pete Kassetas Board and they just stamped
- everything. The whole Board was packed by the
- Governor and they just stamped everything that came to
- them.
- Don't do that. Do your job for the citizens
- of New Mexico. Look at this stuff critically. That

- is just false. And they've been certifying officers
- for this -- every officer in the state that has that
- language has a certification that is just false.
- <sup>4</sup> There is no such law.
- The other thing I would point out to you
- which is troublesome and needs explanation is this
- <sup>7</sup> particular certification is dated 15 March 2019. It's
- 8 signed again. This is a certified officer. This
- officer is actually being brought to the Board today
- <sup>10</sup> for certification.
- If the officer has already been certified,
- how come the officer is now brought to you for
- certification? The answer is because this again is
- false. This officer wasn't certified. The most they
- can do is a temporary certification.
- This is from the files of the Attorney
- General in response to an IPRA, a certification of an
- officer. It just is false. That officer is not
- certified. The most they can have is a temporary
- <sup>20</sup> certification.
- This certification and many other
- certifications from around the state need to be
- questioned. The certification process that they're
- using doesn't follow the requirements of the statutes
- and it doesn't follow the requirements of the NMACs.

- They have just been doing a lot of stuff
- that's not in the law. And it is time for this new
- Board to ask some questions before you do any more
- dertifications. Or you're just going to be stacking
- <sup>5</sup> more illegal certifications upon those already
- 6 illegally certified.
- And with that I would say please read the
- 8 paper I pointed out, which you should have in an
- 9 email. And do not certify this stuff without getting
- some clear information about what's going on, because
- they have not been honest about the certification
- process for a very long time.
- And I hope this new Board does a much better
- job than the past Board, which was just rubber
- stamping everything they were brought. Thank you.
- 16 Questions?
- A.G. BALDERAS: Any questions of Mr. Mechels?
- Thank you for your input, Mr. Mechels. I'll also have
- the Deputy Director look into what reference you're
- talking about. This is the first time I've heard of
- what you're presenting. So we welcome those
- documents, if you want us to look at them.
- MR. MECHELS: Yes. I'll give the secretary a
- copy of these.
- A.G. BALDERAS: Thank you, Mr. Mechels.

- We would like to welcome Mr. Peter St. Cyr,
- an open government activist and professional. You
- also have the floor. We have a lot of discipline
- 4 cases. But take as much time, five, six minutes.
- <sup>5</sup> That's generally our rule of thumb. We want to
- welcome you here to participate.
- MR. ST. CYR: Thank you, Chairman Balderas
- and Members of the Board, for having me. I definitely
- <sup>9</sup> do not need five or six minutes.
- I wanted to congratulate you all for adopting
- the Open Meetings Act resolution this morning. I had
- a chance to read through it. And it's something that
- needs to happen every year by statute and to take a
- 14 really good look at it.
- The one thing that I would encourage you, as
- a brand-new Board and new Members, is to maybe take it
- to the next level. Open government provides the
- public an opportunity to come and to help inform,
- shape, and direct public policy.
- You know, real government impacts on our
- communities happen at these kind of Board meetings, at
- rulemaking hearings. The State laws and the
- legislature are the bigger issues. But the real
- impacts on the street happen right here. And so the
- more that we can engage citizens by having the

- meetings open would be good.
- And one way to open it up to more than just
- three or four members of the public and to take it to
- the next level is to maybe broadcast it on Facebook
- <sup>5</sup> and livestream the videos. And so that more people
- $^{6}$  could at least watch it and see what's going on.
- And I know that Board Members can call in,
- you know, to a telephone line. And I don't think that
- you can have the public be calling in. But Carlsbad
- is far away from Santa Fe and Albuquerque, a six-hour
- drive. And, you know, it's really hard for people to
- come.
- But I think being able to watch it and
- knowing that the meetings are open and the discussions
- are robust is going to do a couple of things. It will
- really help to build trust.
- And right now, with trust in the government
- at a very low level, the more that, you know, we can
- engage the public and encourage them again to inform,
- shape, and direct public policy, the better. And it's
- 21 pretty easy I think to mount a camera and do the
- Facebook livestream. There are a lot of different
- options available.
- I know that the new rules in the Senate that
- were adopted in 2017, all those meetings are

- videotaped and archived now, all their committee
- meetings. And so that's a good thing too. So that
- people can go back and look and see.
- Again I think that the more that meetings are
- open, the better chance we have at boosting trust.
- <sup>6</sup> And when people see that policies are
- <sup>7</sup> evidence-based -- I was really happy to hear the
- <sup>8</sup> Director talk about updating the data.
- Because the new public records are not on
- printed papers, they are in electronic files and in
- the data. And eventually, you know, the public is
- going to need to have access to all that data that you
- are, you know, putting into datasets.
- You were talking about millions of points of
- data. In the State of Washington, you can go online
- and they have all their dataset catalogs online. The
- governor had a cabinet meeting that was broadcast on
- YouTube and I watched it. They have over a billion
- lines, a billion rows, of data online for people to
- search, sort, and download at their own convenience.
- You know, this is not related to law
- enforcement. But my family is having to decide where
- we're going to put my mom in assisted living. And we
- went and visited three or four different facilities.
- And they all told us they were number one in

- the world and that our mom would be well served there.
- <sup>2</sup> I thought Albuquerque? Three number ones in
- <sup>3</sup> Albuquerque? Impossible.
- So I wanted to look at the inspection  $^4$
- <sup>5</sup> reports. And you can't really find them online. In
- the State of Washington, you go there and they have
- <sup>7</sup> their data in catalogs up and online. And it was easy
- for me to do it on Christmas Eve at midnight. And I
- 9 didn't have to wait 15 days for an IPRA to come back.
- So I would encourage you to continue to make
- sure that the staff is putting more data online, that
- more of your records are online automatically. It
- will take the burden off of staff having to search for
- the records and provide them 15 days later or to give
- Mr. Mechels the opportunity to go online and get the
- information packets that you all have ahead of the
- meeting rather than having to wait until after the
- meeting.
- So when he comes to a meeting like this, that
- he has the same ability to have the relevant sections
- out of those packets you have today. So that, when he
- is trying to inform, shape, and direct public policy
- with you all, he has the information before the
- meeting without having to do an IPRA for that.
- And so the other thing that I recall from the

- last Board group was they referred a lot of things to
- subcommittees. And subcommittees can be, you know, an
- important tool in making sure the right people are
- involved and, you know, it's a little bit more robust
- <sup>5</sup> and you can get work done.
- When they come back, it needs to be more than
- <sup>7</sup> a rubber stamp. There needs to be a public discussion
- of what was happening in those subcommittees. So that
- <sup>9</sup> would make open government advocates happy.
- And again welcome to the Board. If you ever
- have any questions about what should be open or not --
- of course, you know, you have the Attorney General's
- legal staff. But we're also open from a public
- 14 perspective. So feel free to call me at any time.
- <sup>15</sup> Any questions?
- A.G. BALDERAS: Any questions for
- Mr. St. Cyr?
- MS. MONAHAN: I didn't catch your last name.
- MR. ST. CYR: It's St. Cyr.
- A.G. BALDERAS: And we encourage you to stay
- as involved with us as well and we appreciate the
- advisement as well. And also the progress is not only
- very dependent on subject matter experts. But as you
- know, there is an infrastructure crisis throughout New
- <sup>25</sup> Mexico.

- And so the evolution of data and, more
- importantly, integrating law enforcement organizations
- with other members of the community is a top priority.
- <sup>4</sup> And I want to also thank you for highlighting that.
- But I also commend some of the past staff who
- <sup>6</sup> really are inheriting the equivalent of infrastructure
- <sup>7</sup> that is not only antiquated and outdated but, as you
- 8 know, no one has ever put real funding and
- 9 infrastructure behind transparency.
- So you even recognize that the struggle with
- data might be online, but it's not in a searchable
- form. And I, who has prosecuted probably more
- political corruption than any individual ever elected,
- have struggled with the same lack of information in
- some of these government organizations.
- So I want to commend you and welcome you. I
- hope to see you at every meeting moving forward.
- MR. ST. CYR: Okay. And if I can't, maybe
- 19 I'll be watching online.
- A.G. BALDERAS: You know, that's a great
- idea. I don't know if anyone here qualifies as a
- millennial. But we do need to get some social media
- <sup>23</sup> action. So we'll take that under advisement also.
- Thank you.
- 25 ITEM NO. 10: RATIFICATION OF CERTIFICATIONS FOR LAW

## <sup>1</sup> ENFORCEMENT OFFICERS

- A.G. BALDERAS: We have two more phases
- really. First will be the certification phase and
- 4 then the discipline phase of the meeting.
- We are now moving to Item No. 10,
- for ratification of certifications for law enforcement
- <sup>7</sup> officers.
- In the next section, the ratification of
- 9 certification for law enforcement officers will be
- 10 facilitated by Deputy Director Coss. And we will
- <sup>11</sup> approve officers by exhibit.
- There was a little bit of question raised in
- public comment. But I also defer to you, Deputy
- Director, if you want to go a couple minutes into the
- certification integrity or if there are any questions
- from the Board on what that is. Obviously, for these
- documents and certifications to take legal effect,
- they require oversight and our approval.
- But I welcome any questions from the Board or
- if you want to weigh in on the reliability and
- integrity of the process. If not, I'll defer to you,
- either way.
- DEPUTY DIRECTOR COSS: I would be more than
- happy, Mr. Chairman, to answer any questions the Board
- may have.

- 1 It is an arduous process to become State
- <sup>2</sup> certified. It begins with an application for
- <sup>3</sup> admission and certification, which is fairly lengthy.
- It usually is around 35 or 40 pages by the time it's
- 5 complete.
- It has all the statutory requirements such as
- U.S. citizen, current and valid driver's license,
- 8 evaluated by a psychologist to be free from any
- 9 emotional conditions or mental conditions that may
- preclude them from their performance of their job, and
- a complete physical including probably more
- comprehensive blood work than most.
- 13 It is a comprehensive process on the front
- end. And then the training requirements are all
- articulated well within both the statute as well as
- the New Mexico Administrative Code, specifically
- <sup>17</sup> 10.29.9.
- And those are the elements that we and each
- of the satellite academies need to conform to. Some
- satellite academies will exceed those minimum number
- of hours. But at a baseline they must meet that
- baseline minimum number of hours.
- A.G. BALDERAS: Are there any questions on
- that process? The majority of the Board is certified
- in some capacity. I know we have a few citizen

- $^{
  m 1}$  members. But I welcome any questions.
- We have also included a list of the names and
- certifications in Exhibit 10. And so as we review
- these, we will do them by category. But you're all
- <sup>5</sup> welcome to raise any questions.
- DEPUTY DIRECTOR COSS: And just so the Board
- is aware, the question that Mr. Mechels brought up, I
- 8 will be glad to look into that. This is the first
- <sup>9</sup> time hearing of this as well. So I'll be glad to look
- into it.
- A.G. BALDERAS: Thank you. So let's start I
- guess, Deputy Director, with Exhibit A.
- DEPUTY DIRECTOR COSS: Thank you, sir. So
- agenda Item No. 10, Exhibit A. In this case I would
- request a vote to table Exhibit A until the next
- meeting.
- A.G. BALDERAS: Great. I'll entertain a
- motion to table Exhibit A, which is 18-0225-P through
- 19 19-0019-P. Is there a motion to table?
- CHIEF TOYA: Mr. Chair, I'll make a motion.
- A.G. BALDERAS: Thank you. There is a motion
- to table Exhibit A. Is there a second to table this?
- CHIEF ROMERO: Mr. Chairman, I second.
- A.G. BALDERAS: There is a motion to table
- with a second. Before we vote, is there a particular

- discussion we should have for this Exhibit A?
- DEPUTY DIRECTOR COSS: There is, sir.
- 3 Specifically the last item in the Board's list,
- <sup>4</sup> 19-0019-P for Cutter. There was a clerical error,
- that the last two digits should be 16, not 19. That's
- 6 all.
- A.G. BALDERAS: Okay. There is a motion and
- 8 a second to table with a brief explanation. All in
- <sup>9</sup> favor say aye.
- 10 (The Board Members voted unanimously.)
- A.G. BALDERAS: Any opposed? The motion
- passes just to table Exhibit A due to a clerical
- error. And the motion passes. That will be tabled.
- $^{14}$  We can now go to Exhibit B.
- DEPUTY DIRECTOR COSS: Thank you,
- Mr. Chairman. Mr. Chairman, Members of the Board, for
- Exhibit B, Certification Nos. 18-0226-P through
- 18 18-0273-P, stating that these individuals have met all
- the requirements for certification and request the
- Board ratify their certification.
- A.G. BALDERAS: Thank you, Deputy Director.
- I would now entertain a motion to pass Exhibit B,
- $^{23}$  18-0226-P ending in 18-0273-P. I'll entertain a
- motion to pass Exhibit B.
- 25 CHIEF ROMERO: Mr. Chairman, I make a motion

- $^{1}$  to approve Exhibit B.
- A.G. BALDERAS: There is a motion to pass
- Exhibit B. Is there a second for consideration?
- SERGEANT ANDERSON: Mr. Chairman, I'll
- <sup>5</sup> second.
- A.G. BALDERAS: Thank you for that second.
- <sup>7</sup> There is a motion and a second to pass Exhibit B,
- $^8$  18-0226-P through 18-0273-P. All in favor say aye.
- (The Board Members voted unanimously.)
- A.G. BALDERAS: Any opposition to this
- motion? There are no nays. The motion passes to move
- Exhibit B for certification.
- DEPUTY DIRECTOR COSS: Thank you,
- Mr. Chairman. Members of the Board, I would now like
- to offer Exhibit C for consideration for ratification,
- beginning with Certification No. 18-0276-P and on your
- $^{17}$  list ending with 18-0293-P.
- A.G. BALDERAS: I'll entertain a motion to
- $^{19}$  pass Exhibit C, 18-0276-P through 18-0293-P. Is there
- <sup>20</sup> a motion?
- CHIEF TOYA: Mr. Chairman, I'll make a
- motion.
- A.G. BALDERAS: Thank you for that motion.
- Is there a second for that motion?
- SHERIFF MENDOZA: Mr. Chair, I'll second the

- <sup>1</sup> motion.
- $\mathtt{A.G.}$  BALDERAS: Thank you for that second.
- There is a motion and a second to pass Exhibit C as
- stated. All in favor say aye.
- <sup>5</sup> (The Board Members voted unanimously.)
- A.G. BALDERAS: Any in opposition? Thank
- you. The motion to pass Exhibit C is moved.
- <sup>8</sup> We now move to Exhibit D.
- DEPUTY DIRECTOR COSS: Thank you,
- Mr. Chairman. Members of the Board, I now present
- Exhibit D for your consideration for ratification,
- 12 Certification Nos. 18-0294-P through 18-0300-P.
- A.G. BALDERAS: I'll entertain a motion to
- pass Exhibit D.
- SERGEANT ANDERSON: Mr. Chairman, I'll make a
- motion to pass.
- A.G. BALDERAS: Thank you for that motion.
- 18 Is there a second to the motion to pass Exhibit D?
- 19 CHIEF ROMERO: Mr. Chairman, I second.
- A.G. BALDERAS: Thank you for that second.
- All in favor to move Exhibit D, 18-0294-P through
- <sup>22</sup> 18-300-P, all in favor say aye.
- (The Board Members voted unanimously.)
- A.G. BALDERAS: Any in opposition to that
- motion? The motion does pass to move Exhibit D

- <sup>1</sup> forward.
- DEPUTY DIRECTOR COSS: Thank you,
- Mr. Chairman. Members of the Board, I now present
- Exhibit E for consideration for ratification,
- beginning with Certification Nos. 18-0301-P through
- <sup>6</sup> 18-0322-P.
- A.G. BALDERAS: Thank you for that
- 8 presentation. I'll now entertain a motion to pass
- <sup>9</sup> Exhibit E. Is there a motion?
- 10 CHIEF ROMERO: Mr. Chairman, I move we pass
- Exhibit E as presented.
- 12 A.G. BALDERAS: Thank you, Board Member
- Romero. Is there a second to move Exhibit E?
- CHIEF TOYA: Mr. Chairman, I'll second that
- motion.
- A.G. BALDERAS: Thank you for that second.
- We now have a motion and a second to move passage of
- Exhibit E, 18-0301-P through 18-0322-P. All in favor
- say aye.
- (The Board Members voted unanimously.)
- A.G. BALDERAS: Any in opposition to that
- motion? The motion passes to move Exhibit E forward.
- DEPUTY DIRECTOR COSS: Mr. Chairman, thank
- you. We'll move on to Exhibit F for your
- <sup>25</sup> consideration for ratification, Certification

- <sup>1</sup> Nos. 18-0323-P through 18-0341-P.
- A.G. BALDERAS: I'll entertain a motion for
- <sup>3</sup> Exhibit F.
- SHERIFF MENDOZA: Mr. Chairman, I'll make a
- <sup>5</sup> motion to pass Exhibit F.
- A.G. BALDERAS: Thank you. There is now a
- <sup>7</sup> motion to pass Exhibit F. Is there a second to that
- 8 motion?
- 9 SERGEANT ANDERSON: Mr. Chairman, I'll
- second.
- A.G. BALDERAS: Thank you, Board Member. We
- now have a motion and a second to move Exhibit F
- <sup>13</sup> forward. All in favor say aye.
- 14 (The Board Members voted unanimously.)
- A.G. BALDERAS: Any in opposition? The
- motion passes to move Exhibit F, 18-0323-P all the way
- through 18-0341-P. The motion passes with no
- opposition.
- Deputy Director, Exhibit G.
- DEPUTY DIRECTOR COSS: We now have Exhibit G
- to offer for consideration for ratification of their
- certification, Certification Nos. 18-0342-P through
- <sup>23</sup> 18-0357-P.
- A.G. BALDERAS: I'll entertain a motion for
- <sup>25</sup> Exhibit G.

- CHIEF TOYA: Mr. Chairman, I'll make a motion
- to accept that.
- A.G. BALDERAS: Thank you for that motion to
- 4 move Exhibit G. Is there a second to that motion?
- <sup>5</sup> CHIEF ROMERO: Mr. Chairman, I'll second that
- 6 motion.
- A.G. BALDERAS: There is now a motion and a
- 8 second to move Exhibit G forward. All in favor say
- <sup>9</sup> aye.
- 10 (The Board Members voted unanimously.)
- A.G. BALDERAS: Any in opposition? The
- motion passes to move Exhibit G, Certifications
- 18-0342-P ending in 18-0357-P.
- DEPUTY DIRECTOR COSS: Thank you,
- Mr. Chairman. We'll now move to Exhibit H for your
- consideration. And it begins with 18-0358-P and ends
- with the same.
- A.G. BALDERAS: Is there a motion for
- 19 Exhibit H?
- CHIEF ROMERO: Mr. Chairman, I so move.
- A.G. BALDERAS: Thank you. There is a motion
- for ratification of the certification in Exhibit H.
- Is there a second to that motion?
- SHERIFF MENDOZA: Mr. Chair, I'll second.
- A.G. BALDERAS: Thank you for that second.

- 1 There is a motion to move ratification of the
- certification in Exhibit H, 18-0358-P. All in favor
- <sup>3</sup> say aye.
- (The Board Members voted unanimously.)
- A.G. BALDERAS: Is there any in opposition?
- The motion passes to move ratification for
- <sup>7</sup> certification in Exhibit H, No. 18-0358-P.
- DEPUTY DIRECTOR COSS: Mr. Chairman, I'll now
- 9 present Exhibit I for consideration of ratification,
- beginning with Certification No. 18-0359-P through
- <sup>11</sup> No. 18-0400-P.
- A.G. BALDERAS: Thank you. I'll entertain a
- motion to move for ratification of certifications in
- <sup>14</sup> Exhibit I.
- 15 CHIEF TOYA: Mr. Chair, I'll make the motion.
- A.G. BALDERAS: Thank you for that motion.
- 17 Is there a second to move ratification of
- certifications in Exhibit I?
- SERGEANT ANDERSON: Mr. Chairman, I'll
- second.
- A.G. BALDERAS: Thank you for that second.
- There is a motion and a second to move ratification of
- certifications in Exhibit I, 18-0359-P all the way to
- 18-0400-P. All in favor say aye.
- (The Board Members voted unanimously.)

- A.G. BALDERAS: Any in opposition? The
- motion passes to move ratification of certifications
- in Exhibit I. The motion is passed.
- DEPUTY DIRECTOR COSS: Thank you,
- <sup>5</sup> Mr. Chairman. I now present Exhibit J for the Board's
- 6 consideration for ratification of certifications. As
- you can see, we've moved into 2019, beginning with
- <sup>8</sup> 19-0001-P through 19-0018-P.
- A.G. BALDERAS: I will entertain a motion for
- ratification of certifications in Exhibit J. As you
- 11 know, 19-0001-P through 19-0018-P encompass
- illustrious law enforcement agencies and members all
- the way from Isleta Tribal Police to Valencia County
- Sheriff. I will entertain a motion to pass Exhibit J.
- CHIEF TOYA: Mr. Chairman, I'll make a
- motion.
- A.G. BALDERAS: Thank you for that motion to
- move Exhibit J. Is there a second to that motion?
- CHIEF ROMERO: Mr. Chair, I'll second the
- motion.
- A.G. BALDERAS: Thank you for that second.
- For consideration there is a motion and a second to
- move ratification of certifications in Exhibit J for
- community law enforcement agencies from Isleta Tribal
- Police all the way to Valencia County Sheriff's

- Office. All in favor say aye.
- (The Board Members voted unanimously.)
- A.G. BALDERAS: Is there any in opposition to
- this? There is no opposition. It appears the motion
- <sup>5</sup> to move Exhibit J forward for ratification and
- 6 certification passes.
- DEPUTY DIRECTOR COSS: Thank you,
- 8 Mr. Chairman. We have one more, Exhibit K, for
- 9 consideration of ratification for certification,
- 10 Certification No. 19-0020-P ending with the same.
- A.G. BALDERAS: Excellent. I'll entertain a
- motion to move ratification of certification on
- Exhibit K, 19-0020-P. Is there a motion?
- SHERIFF MENDOZA: Mr. Chair, I'll move to
- 15 ratify.
- A.G. BALDERAS: Thank you for that motion for
- ratification of certification in Exhibit K. Is there
- a second to that motion?
- CHIEF TOYA: Mr. Chair, I'll second the
- motion.
- A.G. BALDERAS: Thank you for seconding the
- motion to move ratification of certification of
- <sup>23</sup> Exhibit K. All in favor say aye.
- (The Board Members voted unanimously.)
- A.G. BALDERAS: Is there any opposition? The

- <sup>1</sup> motion passes for ratification of Certification
- No. 19-0020-P. We now have completed Item No. 10 on
- the agenda, which is the ratification of
- 4 certifications for law enforcement officers.
- 5 ITEM NO. 11: RATIFICATION OF CERTIFICATIONS FOR
- 6 PUBLIC SAFETY TELECOMMUNICATORS
- A.G. BALDERAS: I now welcome the Deputy
- Director to take us to Item No. 11, ratification of
- 9 certifications for public safety telecommunicators.
- We do have a few citizens. But for my refreshing can
- you tell us the distinction between a telecommunicator
- and other law enforcement as it relates to traditional
- officers.
- DEPUTY DIRECTOR COSS: Absolutely. A
- telecommunicator is -- and I think I addressed it in
- my initial report. They truly are in my humble
- opinion the first first responder. These are the ones
- that are picking up your phone calls for help.
- And they are the ones that are assessing that
- scene through only their sense of hearing in
- determining what the needs are, whether it's fire,
- whether it's law enforcement, whether it's something
- less, some type of social service or some type of
- public utility company need or whatever the case may
- be, whatever their emergency is.

- They are truly the ones that initially
- receive these initial calls and then dispatch law
- enforcement out or fire or whatever the appropriate
- <sup>4</sup> agencies are.
- <sup>5</sup> Here at the Academy they go through a
- three-week basic certification course, right at a
- <sup>7</sup> little over 120 hours. I want to say it's 130 plus
- 8 hours, with some distance learning that occurs in
- <sup>9</sup> there as well.
- And then they're put into electronic
- simulators simulating a CAD, their computer-aided
- dispatch type environment, so that they have the
- opportunity to practice their skills and hone their
- $^{14}$  skills in a place that's safe for them to make a
- mistake, if that needs to happen, in the learning
- process.
- So that's the process that they go through.
- And again we're exceptionally lucky to have Ms. Ashley
- 19 Lopez setting up that program. And she has made some
- significant advances in our public safety
- telecommunicator program statewide.
- A.G. BALDERAS: Thank you for that refresher.
- I now direct the Board to Item 11 in our packet as
- well as all the exhibits in our binders. But you have
- the floor. We can move forward on passage.

- DEPUTY DIRECTOR COSS: Thank you,
- Mr. Chairman. So this is Exhibit A of agenda Item
- No. 11, request for the Board's consideration for
- <sup>4</sup> ratification of certifications beginning with
- No. 18-0042-PS, signifying public safety
- telecommunicator, through 18-0069-PS.
- A.G. BALDERAS: Thank you for that request.
- $^8$  I will now entertain a motion to pass Exhibit A,
- 9 18-0042-PS through 18-0069-PS. Is there a motion to
- move?
- 11 CHIEF TOYA: Mr. Chairman, I'll make a
- motion.
- A.G. BALDERAS: Thank you for that motion to
- move passage of the ratification of certifications.
- 15 Is there a second to that motion?
- SHERIFF MENDOZA: Mr. Chairman, I'll second.
- A.G. BALDERAS: Thank you for that second.
- There is now a motion to the floor to move
- ratification of certifications for Exhibit A. All in
- <sup>20</sup> favor say aye.
- (The Board Members voted unanimously.)
- A.G. BALDERAS: Are there any in opposition?
- The motion does pass to move Exhibit A, 18-0042-PS
- through 18-0069-PS.
- DEPUTY DIRECTOR COSS: Thank you,

- 1 Mr. Chairman. Members of the Board, I now offer
- Exhibit B for your consideration for ratification,
- 3 Certification Nos. 18-0076-PST through 18-0100-PST.
- A.G. BALDERAS: There has been a request. I
- <sup>5</sup> will entertain a motion to move ratification of
- 6 certifications for Exhibit B. Is there a motion?
- SERGEANT ANDERSON: Mr. Chairman, I'll make
- 8 the motion.
- A.G. BALDERAS: Thank you for that motion to
- move items in Exhibit B. Is there a second?
- 11 CHIEF ROMERO: Mr. Chairman, I'll second.
- A.G. BALDERAS: Thank you, Board Member, for
- that second. There is a motion and a second to move
- $^{14}$  Exhibit B forward. All in favor say aye.
- 15 (The Board Members voted unanimously.)
- A.G. BALDERAS: Any in opposition? The
- motion to move Exhibit B, 18-0076-PST through
- 18-0100-PST, does pass. We now move to Exhibit C.
- DEPUTY DIRECTOR COSS: Thank you,
- Mr. Chairman. Members of the Board, I now offer
- Exhibit C for your consideration for ratification of
- certification, beginning with Certification
- No. 18-0101-PST through 18-0104-PST.
- A.G. BALDERAS: Thank you for that request to
- 25 potentially move ratification of certifications for

- Exhibit C. Is there a motion to entertain?
- CHIEF ROMERO: Mr. Chair, I so move passage
- of Exhibit C.
- A.G. BALDERAS: Thank you for that motion to
- move forward Exhibit C, 18-0101-PST through
- $^{6}$  18-0104-PST. Is there a second to that motion?
- CHIEF TOYA: Mr. Chairman, I'll second the
- 8 motion.
- A.G. BALDERAS: Thank you so much for that
- second. All in favor to move ratification of
- certifications for Exhibit C say aye.
- 12 (The Board Members voted unanimously.)
- A.G. BALDERAS: Any opposition to this
- motion? There is no opposition. It appears that the
- motion for ratification of certifications of Exhibit C
- does pass. We'll move forward to Exhibit D.
- DEPUTY DIRECTOR COSS: Thank you,
- Mr. Chairman. Members of the Board, I offer Exhibit D
- 19 for your consideration for ratification of
- certification, beginning with Certification
- No. 18-0070-PST through No. 18-0075-PST.
- A.G. BALDERAS: Thank you for that request.
- I'll now entertain a motion to move ratification for
- certifications in Exhibit D. Is there a motion?
- SHERIFF MENDOZA: Mr. Chairman, I make a

- <sup>1</sup> motion.
- $^2$  A.G. BALDERAS: Thank you for that motion.
- Is there a second to move passage of ratification of
- <sup>4</sup> certifications in Exhibit D?
- SERGEANT ANDERSON: Mr. Chairman, I second.
- A.G. BALDERAS: Thank you for that second.
- 7 There is a motion to move ratification of
- 8 certifications in Exhibit D on the table. All in
- <sup>9</sup> favor say aye.
- 10 (The Board Members voted unanimously.)
- A.G. BALDERAS: Any in opposition to this
- motion? It appears the motion for ratification of
- certifications in Exhibit D does pass.
- DEPUTY DIRECTOR COSS: Thank you,
- Mr. Chairman. Members of the Board, I now offer
- Exhibit E for your consideration for ratification of
- certification, Certification No. 18-0105-PST ending
- with the same.
- A.G. BALDERAS: Thank you for that request.
- Is there a motion to entertain ratification of
- <sup>21</sup> certification for Exhibit E?
- CHIEF ROMERO: Mr. Chairman, I so move.
- A.G. BALDERAS: Thank you for that motion.
- Is there a second to that motion to pass ratification
- of certification in Exhibit E?

- CHIEF TOYA: Mr. Chairman, I'll second.
- A.G. BALDERAS: Thank you for that second.
- There is a motion. All in favor to move Exhibit E
- <sup>4</sup> forward say aye.
- <sup>5</sup> (The Board Members voted unanimously.)
- A.G. BALDERAS: Any in opposition, are there
- any nays? It appears that the motion and second for
- 8 ratification of certification in Exhibit E,
- 9 18-0105-PST, does pass. Deputy Director, we move to
- 10 Exhibit F.
- DEPUTY DIRECTOR COSS: Thank you
- 12 Mr. Chairman. Members of the Board, I now offer
- Exhibit F for your consideration for ratification and
- certification, beginning with Certification
- <sup>15</sup> No. 19-0001-PST through 19-0024-PST.
- A.G. BALDERAS: Thank you for that request.
- 17 Is there a motion to move Exhibit F for ratification
- of certifications?
- CHIEF TOYA: Mr. Chairman, I'll make a motion
- <sup>20</sup> for Exhibit F.
- A.G. BALDERAS: Thank you for that motion to
- move Exhibit F forward. Is there a second to that
- motion?
- SHERIFF MENDOZA: Mr. Chair, I'll second.
- A.G. BALDERAS: There is a second. So there

- is a motion and a second to move 19-0001-PST through
- <sup>2</sup> 19-0024-PST, which is itemized as Exhibit F. All in
- <sup>3</sup> favor say aye.
- (The Board Members voted unanimously.)
- A.G. BALDERAS: Is there any opposition to
- this request for a motion? Any nays? There are no
- <sup>7</sup> nays. It appears that the motion and second to ratify
- 8 certifications of Exhibit F does pass. Is that the
- 9 last one?
- DEPUTY DIRECTOR COSS: Thank you,
- Mr. Chairman. We have one more, Exhibit G.
- Members of the Board, I offer for your
- consideration for ratification of certification
- beginning with Certification No. 19-0025-PST through
- <sup>15</sup> 13-0097-PS.
- A.G. BALDERAS: There is a request to
- consider or entertain moving Exhibit G to passage.
- <sup>18</sup> I'll entertain a motion.
- SHERIFF MENDOZA: Mr. Chair, I'll make a
- motion to ratify.
- A.G. BALDERAS: Thank you. There is a
- motion. Is there a second to ratify certification?
- CHIEF TOYA: Mr. Chairman, I'll second that.
- A.G. BALDERAS: Thank you for that second.
- There appears to be a motion and a second to move

- passage of ratification of certifications in
- Exhibit G, which entail a cluster before us that are
- <sup>3</sup> 19-0025-PST from, for instance, Mesilla Valley
- <sup>4</sup> Regional Dispatch Authority, all the way to Exhibit G,
- which ends in 13-0097-PS, which is the Isleta Tribal
- 6 Police Department. All in favor say aye to this
- <sup>7</sup> motion.
- (The Board Members voted unanimously.)
- A.G. BALDERAS: Any in opposition or any
- nays? The motion does pass to move ratification for
- certifications in Exhibit G. Thank you for these
- 12 requests.
- 13 ITEM NO. 12: SCHEDULING OF 2019 BOARD MEETINGS
- A.G. BALDERAS: We'll now go ahead and move
- to one of my favorite parts of the meeting. We will
- now be taking under advisement your input. We
- generally do four meetings a year.
- I thought it's been a healthy policy to do a
- Santa Fe, Albuquerque, and then kind of defer to you
- or get feedback from you after this meeting on where
- do we want to take the other two Board meetings.
- We've been as far as Hobbs. But there are a
- lot of rural New Mexico choices. But what I want to
- do at least now, because you're all very busy and it
- is difficult to line up schedules, I would like to ask

- that you consider your availability for August 12th --
- well, the entire week.
- And then we'll kind of nail it down through
- 4 counsel as you go back and check your schedules or
- your demands. The week of August 12, 2019;
- 6 October 14, 2019; and December 9, 2019.
- And I also want to commend the AG staff and
- 8 also DPS staff. How we nail those calendars down is
- 9 almost a miracle.
- So I want you to start with any point in that
- week. And I believe we're thinking Ruidoso. There is
- a Sheriffs' Association meet-up at that time. So we
- can go to Ruidoso. But I understand your demands.
- And we can have a discussion now about it, if there
- are any immediate questions.
- SERGEANT ANDERSON: Mr. Chairman, what was
- the date in December again, please?
- A.G. BALDERAS: December 9th seems to be a
- decent week that I ask you to consider. And if we
- $^{20}$  decide to go to Ruidoso, then it would probably be --
- historically we do like to end that December meeting
- in Albuquerque.
- And I'm also a fan of rural outreach. So I
- would think that the August 12th is a rural outreach
- week. And then I would defer to you on where you want

- to go in rural New Mexico during the week of
- October 14th, if indeed, you want to be in Albuquerque
- in December for your grandkids' and children's
- 4 shopping.
- But we don't need to decide that today. But
- we would like to have these weeks discussed or, if you
- need us to move to a different week, because we would
- like to consider that at least in dialogue.
- Did you get all the weeks that we're
- considering? We'll be available after the meeting as
- well if we need to tie those down. Any questions at
- this point or comments? Great.
- We're actually to agenda Item 13. I now want
- to move that the Board go into executive session to
- discuss disciplinary matters under what has been
- deemed executive session pursuant to New Mexico
- <sup>17</sup> Statutes 1978 10-15-1.
- MR. DWORAK: Chairman, Members of the Board,
- 19 at this time the Board generally goes into closed
- session. The Attorney General historically has
- recused himself during this portion because of at
- least the appearance of a potential conflict with
- disciplinary cases, where our office prosecutes some
- of the administrative hearings.
- And so, if it's the will of the Board, we

- would take a brief recess. And then we would come
- $^2$  back and proceed with the disciplinary matters. The
- first one includes a petition in which the individual
- <sup>4</sup> I think is here. So we would hear that petition
- before voting to go into closed session.
- A.G. BALDERAS: Okay. So do we want a motion
- for us to go to break before we hit that portion?
- MR. DWORAK: No, sir. I don't think you need
- <sup>9</sup> a motion to take a recess. But we would need a vote
- after we come back from recess after the petition to
- go into closed session.
- A.G. BALDERAS: Okay.
- MR. DWORAK: So you all could just take a
- 14 five or ten-minute recess now. That's fine.
- A.G. BALDERAS: So I want to give the Board
- at least ten minutes. Let's take a break. And then
- we'll come back and we'll decide what the next phase
- is, whether it's the presentation or executive
- session.
- So let's give us ten minutes. And we'll be
- back about eleven o'clock. Thank you.
- (Recess.)
- A.G. BALDERAS: I want to welcome everyone
- back from the break and congratulate you on a
- successful first three-quarters of the meeting.

- I believe that we have remaining a petition
- $^2$  that I believe we will conduct in public open setting.
- And then I'll defer to my Vice Chairman to take you
- into the discipline part of the process of the
- 5 meeting.
- Again, on behalf of my staff, also DPS, I
- <sup>7</sup> look forward to working with you. And I'll be
- 8 touching base with each one of you personally on the
- <sup>9</sup> designation of the next three meetings.
- And again I can't thank you enough for your
- commitment, your time, and accepting this very
- important role and responsibility. I'm looking
- forward to a very productive four years.
- So I'll now defer to our new Vice Chairman.
- You have the floor, sir.
- 16 CHIEF ROMERO: Thank you, Mr. Chair.
- 17 ITEM NO. 13: DESHAUN EPPS
- 18 CHIEF ROMERO: At this time we are on agenda
- 19 Item No. 13, where Mr. DeShaun Epps has requested to
- address the Board for consideration of reinstatement
- of his law enforcement certification. Is Mr. Epps
- present? No. Okay.
- MR. DWORAK: Mr. Vice Chairman, Members of
- the Board, I would suggest moving forward with the
- next petition, if the individual is here. The Board

- $^{1}$  may hear the presentation of the petition. And the
- request I believe is a reinstatement request in open
- 3 session.
- The Board can choose to deliberate in open
- <sup>5</sup> session or go into closed session, which is generally
- the practice of the Board. This would be a licensing
- or certification matter which may be discussed by the
- Board in closed session along with all of the other
- 9 disciplinary items listed on the agenda.
- My advice would be to go into closed session
- after you hear the presentation of the petition and
- then ask any clarifying questions, and then the Board
- can receive legal advice.
- 14 CHIEF ROMERO: All right. With that let me
- just ask the Deputy Director if Mr. Garcia is present?
- DEPUTY DIRECTOR COSS: Yes.
- 17 ITEM NO. 14: ZACHARY GARCIA
- CHIEF ROMERO: At this time, if there are no
- objections from the Board, we'll go to agenda Item
- No. 14, where former officer Zachary Garcia has
- $^{21}$  requested to address the Board. Mr. Garcia.
- MR. GARCIA: Hello, sir, and Board Members.
- I'm requesting to reopen my hearing and to set a
- hearing on an incident that occurred awhile back.
- I was not aware of the hearing in the past.

- 1 I'm sorry. This is my first time presenting myself to
- $^2$  a Board. And I'm kind of scared and nervous. So
- <sup>3</sup> please forgive me.
- So I don't know the process of how this
- works. But again I would like to request a hearing in
- 6 my matter.
- MR. DWORAK: Mr. Vice Chairman, if you and
- 8 the Board would like, I'm happy to provide
- 9 clarification in terms of the disciplinary process for
- the Board and why this petition is placed on the
- agenda in this way. And I also believe Deputy
- Director Coss can provide some procedural history as
- to how this matter came before the Board.
- 14 CHIEF ROMERO: Deputy Director Coss, could
- you enlighten the Board.
- DEPUTY DIRECTOR COSS: I would be more than
- happy to, Mr. Vice Chairman.
- Mr. Garcia, if I may, just to give a little
- bit more of a background to the Board, this incident
- dates back to 2016. And it was an incident where the
- Respondent, Mr. Garcia, and another individual off
- duty had gotten into a confrontation.
- The matter was resolved, both parties walked
- away. Ultimately there was a misconduct report filed,
- an LEA-90, if you will. And there's been a fairly

- 1 recent change within the last couple years in our
- <sup>2</sup> process for the misconduct cases.
- In the past one of the first steps would be
- <sup>4</sup> to issue a Notice of Contemplated Action. Well, now
- we're issuing a Notice of Investigation.
- So an NCA, if you will, was issued and sent
- <sup>7</sup> to the only mailing address that we had, which in turn
- <sup>8</sup> turns out to be the address of his mother. And his
- 9 mother had signed for it. And we didn't hear anything
- 10 from the Respondent.
- So we then moved on to an NFD, which is a
- Notice of Final Decision, which at that time was a
- default notification. And we sent notice to the same
- address. We had the same return of service, that come
- to find out his mother had signed for him. And I'll
- let Mr. Garcia answer.
- But apparently there was some lack of
- communication between his mother and himself in
- receiving this information. And so, therefore, I
- believe that's what he is requesting, due process.
- Because he is stating that he did not receive notice
- either initially or secondarily.
- If you have any questions that I can help
- clarify?
- Was that a reasonable summation, Mr. Garcia?

- MR. GARCIA: Yes.
- MR. TEDROW: Mr. Chair, if I may, so this
- didn't go through the process where somebody
- interviewed -- we don't have any of that data that
- <sup>5</sup> anyone was interviewed, that it went through anything
- 6 like that?
- DEPUTY DIRECTOR COSS: It did not have any
- 8 step of the process, an oral response or something in
- <sup>9</sup> writing. We have the original LEA-90 from the agency
- and the investigation of the agency. But we have no
- input from the Respondent himself.
- MR. DWORAK: If I may clarify, Mr. Chair,
- 13 Members of the Board, the process to ensure that due
- 14 process is satisfied was followed here. The process
- is a little more robust since the Board adopted new
- rules about three years ago.
- But simply put, as Deputy Director Coss
- stated, when an individual does not respond, the Board
- generally would just revoke the certification by
- default.
- There is no current process in the Board's
- statute or rules for the Board to follow regarding
- requests to reopen a matter. So, therefore, it would
- just be discretionary, there's no obligation for the
- Board. But there's also nothing explicitly to

- prohibit or restrict the Board from doing so.
- So it's up to the discretion of the Board.
- If the Board would like to discuss this further
- 4 amongst itself in closed session, you have the legal
- <sup>5</sup> authority to do that.
- Also, if there seemed to be consensus in
- <sup>7</sup> short order amongst the Board, you could have that
- 8 discussion in open session and take a vote.
- <sup>9</sup> Ultimately the final vote would need to be in open
- session. So I'm happy to answer any questions as
- $^{11}$  well.
- 12 CHIEF ROMERO: Thank you.
- MS. MONAHAN: The question I would have,
- there's no precedent, this hasn't happened before,
- this situation?
- MR. DWORAK: Mr. Chairman, Members of the
- Board, I don't believe so. I think the normal request
- 18 for petitions is someone who has had their
- certification revoked after a hearing.
- Generally, Brian, I'm not sure if you're
- aware of having a matter reopened after a hearing was
- not requested.
- DEPUTY DIRECTOR COSS: Mr. Vice Chairman,
- Members of the Board, I cannot recall a case where a
- matter was reopened. I'm not saying it hasn't. But I

- just cannot recall in my 16 or so years.
- SHERIFF MENDOZA: Mr. Chair, is it possible
- to ask the gentleman a question in references to
- 4 request?
- <sup>5</sup> CHIEF ROMERO: Yes, Board Member. I believe
- it's appropriate for anyone that's got some questions
- <sup>7</sup> to clarify things.
- 8 SHERIFF MENDOZA: Mr. Garcia, just a
- <sup>9</sup> question. Were you aware that the certified letter
- was sent to you at any point?
- MR. GARCIA: I was not aware, sir.
- SHERIFF MENDOZA: And I notice that the date
- on this revocation by default was 2016. Is there a
- $^{14}$  reason for the delay in the request to reopen?
- MR. GARCIA: Since I left the Town of Taos
- Police Department, I did pursue a different path in my
- life to be out of law enforcement. So I worked for a
- nonprofit organization teaching kids, which I happen
- to love doing.
- So during the time that I was out of law
- enforcement, I missed it. It was in my heart. And so
- I reapplied. And I was not aware of the LEA-90 until
- I got rehired through a department.
- SHERIFF MENDOZA: Mr. Chairman, Mr. Garcia,
- what was the date that you were aware of the

- 1 revocation?
- MR. GARCIA: It wasn't until I want to say
- either October or November this last year.
- SHERIFF MENDOZA: Thank you.
- <sup>5</sup> CHIEF ROMERO: Do any of the other Members
- 6 have questions?
- SERGEANT ANDERSON: Yes, sir. Mr. Garcia,
- your separation from -- is it Taos Police Department?
- MR. GARCIA: Yes, ma'am.
- SERGEANT ANDERSON: Was it due to this
- 11 incident?
- MR. GARCIA: Yes.
- SERGEANT ANDERSON: And in that separation
- was it voluntary or did the department dismiss you?
- MR. GARCIA: Voluntary.
- 16 CHIEF TOYA: Mr. Chairman, I have a question.
- 17 CHIEF ROMERO: Go ahead, Chief Toya.
- 18 CHIEF TOYA: Mr. Garcia, was it voluntary in
- 19 lieu of being suspended after the Internal Affairs
- <sup>20</sup> case?
- MR. GARCIA: Yes.
- 22 CHIEF TOYA: So instead of taking the
- Internal Affairs discipline, you chose to retire in
- <sup>24</sup> Colorado; is that right?
- MR. GARCIA: Well, to my recollection I did

- go through the entire process of the investigation
- <sup>2</sup> from the Internal Affairs.
- CHIEF TOYA: But you didn't serve any
- 4 discipline?
- MR. GARCIA: No, sir.
- MR. TEDROW: Mr. Chair, a follow-up on that.
- Do you know from your agency, was there a
- 8 recommendation of termination and that's why you
- 9 resigned?
- MR. GARCIA: There was not a recommendation
- of termination, no.
- MR. TEDROW: Thank you.
- 13 CHIEF ROMERO: Any other questions by Members
- of the Board? Mr. Garcia, anything else you would
- 15 like to add?
- MR. GARCIA: No, sir. My life has been
- consisting of law enforcement. I've been a police
- officer since 2001. I've done a lot of good things,
- 19 I've seen a lot of bad things. I feel like my career
- in law enforcement is not finished. I have a lot of
- good left.
- And I also feel that -- I didn't know of my
- revocation. And I believe I deserve due process. I
- know it's rare. And maybe there hasn't ever been a
- case where it has been reopened.

- But I believe that maybe it has never been
- reopened because there's already been a hearing for
- that revocation. I feel like I didn't get a chance to
- <sup>4</sup> explain myself in this particular incident. So I am
- <sup>5</sup> asking for due process, for a hearing.
- <sup>6</sup> CHIEF ROMERO: Thank you, Mr. Garcia.
- MR. DWORAK: Mr. Chairman, Members of the
- Board, if it's the will of the Board, we can go into
- 9 closed session. We have provided a script to two
- members to facilitate that motion.
- Just so the Board understands, if we go into
- closed session, we would go into closed session for
- all of the disciplinary items would be my advice. And
- then you could discuss all of them in closed session
- and vote upon return.
- So Mr. Garcia wouldn't know the disposition
- of his petition request until after you all returned.
- You could go into closed session once to discuss his
- matter, come out, and vote; and then proceed to
- discuss the other items as well.
- And just to clarify as well, any action
- regarding his petition would be simply to deny the
- petition request or, if you wanted to approve his
- request and set it for hearing, that would be the
- other option.

- I know that was a lot. But if you want to go
- into closed session, you can do so now. And I would
- just say closed session is something that's only in
- the discretion of the Board. And so there is a
- specific process we have to follow pursuant to the
- <sup>6</sup> Open Meetings Act.
- It requires a motion citing the statutory
- 8 authority to go into closed session as well as the
- <sup>9</sup> subject matters to be discussed. And then it requires
- a roll call vote of the Board.
- 11 CHIEF ROMERO: At this time I would like to
- entertain a motion to go into closed session.
- MS. MONAHAN: Vice Chair, I move that the
- Board enter into closed session as authorized by the
- licensing exception of the Open Meetings Act to
- discuss the disciplinary matters as listed on the
- <sup>17</sup> agenda.
- CHIEF ROMERO: Thank you. Do I have a
- 19 second?
- SHERIFF MENDOZA: Mr. Chair, before we
- second, are we going to go into closed session just
- for this specific case or for the rest of the pending
- disciplines?
- CHIEF ROMERO: That would be at the
- discretion of the Board. What's the desire of the

- <sup>1</sup> Board?
- SHERIFF MENDOZA: Like I said, we need to
- 3 clarify the motion.
- MR. DWORAK: So I would just clarify, if you
- would like to have it for this specific disciplinary
- 6 matter or all disciplinary matters on the agenda?
- MS. MONAHAN: And you're looking at me
- because I have the script?
- 9 MR. DWORAK: Because of the motion. I mean
- normally, just for clarification, we usually do all of
- them together. And I think that that's the assumption
- with that motion. If you all would prefer to just do
- one, I think that can come out in your discussion of
- the motion after it's seconded.
- MS. MONAHAN: So if you need me to read it
- again, I would move that we do all of the disciplinary
- at once. Do you need me to read it again with that?
- MR. DWORAK: No.
- 19 CHIEF ROMERO: So the motion is to enter into
- closed session as authorized by the licensing
- exception of the Open Meetings Act to discuss all
- disciplinary matters listed on today's agenda. Do I
- have a second?
- SHERIFF MENDOZA: With that being said,
- <sup>25</sup> Chairman, I'll second the motion.

- CHIEF ROMERO: Thank you. We have a second
- $^2$  at this time. May we have a roll call vote.
- MS. MEDRANO: Robert Tedrow.
- $^4$  MR. TEDROW: Yes.
- MS. MEDRANO: Sheriff Adan Mendoza.
- SHERIFF MENDOZA: Yes.
- MS. MEDRANO: Chief Greg Toya.
- 8 CHIEF TOYA: Yes.
- MS. MEDRANO: Chief Thomas Romero.
- 10 CHIEF ROMERO: Yes.
- MS. MEDRANO: Sergeant Hollie Anderson.
- SERGEANT ANDERSON: Yes.
- MS. MEDRANO: Ms. Connie Monahan.
- MS. MONAHAN: Yes.
- 15 CHIEF ROMERO: The motion to enter into
- closed session carries. Let the record show that the
- Board shall enter into closed session at approximately
- 11:40 a.m. this date. And we are off the record.
- (Recess from 11:40 a.m. to 2:45 p.m.)
- CHIEF ROMERO: It looks like we have everyone
- back. The Board is back in open session and on the
- record. The current time is approximately 2:45 p.m.
- Let the record show that the matters
- discussed during the closed session were limited only
- to those specified in the motion for closure, but no

- votes or official action was taken.
- All right. At this time, going back to the
- agenda, we're on Item No. 13 in regards to Mr. DeShaun
- <sup>4</sup> Epps. So do I have a motion regarding Mr. Epps at
- 5 this time?
- SHERIFF MENDOZA: Yes, Mr. Vice Chair. I
- will make a motion denying reinstatement of the law
- 8 enforcement certification, denying that the case be
- <sup>9</sup> reopened and upholding the revocation.
- 10 CHIEF ROMERO: Okay. We have a motion. Do
- we have a second?
- 12 CHIEF TOYA: Mr. Vice Chair, I'll second.
- 13 CHIEF ROMERO: Okay. We have a motion and a
- second regarding Mr. DeShaun Epps. Is there any
- <sup>15</sup> further discussion? Seeing none, all those in favor.
- (The Board Members voted unanimously.)
- 17 CHIEF ROMERO: Any opposed or nays? Okay.
- Seeing none, the motion carries.
- Moving on to Item No. 14 regarding Zachary
- Garcia, do I have a motion?
- MR. TEDROW: Mr. Chair, at this time I would
- move that the request to reopen and set a hearing for
- <sup>23</sup> Zachary Garcia be approved.
- MS. MONAHAN: I second that motion.
- CHIEF ROMERO: Okay. We have a motion

- $^{1}$  regarding Mr. Garcia's status and we have a second.
- Do we have any further discussion? Seeing none, all
- those in favor of the motion.
- 4 (The Board Members voted unanimously.)
- <sup>5</sup> CHIEF ROMERO: Any opposed or nays? Seeing
- 6 none, the vote is unanimous.
- <sup>7</sup> ITEM NO. 15: TOM HENNINGS CBW CERTIFICATION
- 8 CHIEF ROMERO: Moving on to No. 15, Tom
- 9 Hennings, CBW certification, do I have a motion?
- MR. TEDROW: Mr. Chair, I'm not sure, I
- didn't make notes on that one. But at this time I
- could make a motion to proceed with a Notice of
- 13 Investigation concerning the complaint filed in No. 15
- $^{14}$  on Tom Hennings concerning the CBW certification.
- 15 CHIEF ROMERO: Okay. We have a motion on
- No. 15, Mr. Hennings. Do we have a second?
- SHERIFF MENDOZA: I'll second.
- 18 CHIEF ROMERO: Okay. So we have a motion and
- <sup>19</sup> a second regarding Mr. Hennings. Any further
- discussion? Seeing none, all those in favor say aye.
- (The Board Members voted unanimously.)
- 22 CHIEF ROMERO: Any opposed or nay? Seeing
- none, the vote is unanimous.
- ITEM NO. 16: AARON ORDONEZ
- 25 CHIEF ROMERO: Moving on to No. 16, Aaron

- Ordonez. Do I have a motion?
- SHERIFF MENDOZA: Mr. Vice Chair, I make a
- motion for a dismissal in reference to Aaron Ordonez.
- CHIEF ROMERO: Okay. We have a motion for
- <sup>5</sup> dismissal on Mr. Ordonez. Do I have a second?
- CHIEF TOYA: Second, Mr. Vice Chair.
- 7 CHIEF ROMERO: We have a motion and a second.
- 8 Any further discussion? Seeing none, all those in
- <sup>9</sup> favor say aye.
- (The Board Members voted unanimously.)
- CHIEF ROMERO: Any opposed? Seeing none, the
- vote is unanimous.
- 13 ITEM NO. 17: VANESSA STACK
- 14 CHIEF ROMERO: Moving on to Item 17, Vanessa
- 15 Stack, do I have a motion?
- SERGEANT ANDERSON: Mr. Vice Chair, I make a
- motion to dismiss.
- 18 CHIEF ROMERO: Okay. We have a motion to
- dismiss on Vanessa Stack. Do I have a second?
- SHERIFF MENDOZA: I'll second that.
- CHIEF ROMERO: Okay. We have a motion and a
- second for dismissal on Vanessa Stack. Any further
- discussion? Seeing none, all those in favor say aye.
- (The Board Members voted unanimously.)
- 25 CHIEF ROMERO: Any opposed? Seeing none, the

- vote is unanimous.
- <sup>2</sup> ITEM NO. 18: MAXIM ALANIZ
- CHIEF ROMERO: Moving on to Item 18, Maxim
- <sup>4</sup> Alaniz, do I have a motion?
- 5 CHIEF TOYA: Mr. Vice Chair, I'll make a
- $^{6}$  motion to approve suspension for six months. I
- believe the date we're talking about is the date of
- December 15, 2018, through July 15, 2019.
- 9 MR. TEDROW: Was that July or June?
- 10 CHIEF TOYA: It was June. I'm sorry.
- 11 December through June.
- 12 CHIEF ROMERO: Okay. So we have a motion to
- accept the recommendation retroactive to December 15,
- <sup>14</sup> 2018, to June 15, 2019. Do I have a second?
- SERGEANT ANDERSON: I'll second.
- 16 CHIEF ROMERO: Okay. We have a motion and a
- second. Any further discussion?
- CHIEF ROMERO: Seeing none, all those in
- <sup>19</sup> favor please say aye.
- (The Board Members voted unanimously.)
- CHIEF ROMERO: Any opposed? Seeing none, the
- vote is unanimous.
- 23 ITEM NO. 19: ISAIAH ANAYA
- 24 CHIEF ROMERO: Moving on to Item 19, Isaiah
- <sup>25</sup> Anaya, do I have a motion.

- SERGEANT ANDERSON: Mr. Vice Chair, I make a
- motion to approve the six-month suspension. And the
- $^3$  dates would be from December of 2018 to June of 2019.
- CHIEF ROMERO: I'm sorry. Mr. Coss, did you
- <sup>5</sup> have specific dates on that?
- DEPUTY DIRECTOR COSS: December 15th is
- <sup>7</sup> consistent, Mr. Vice Chair.
- 8 SERGEANT ANDERSON: I'll go ahead and add
- 9 that date of December 15, 2018, to June 15, 2019.
- CHIEF ROMERO: Okay. We have a motion. Do I
- 11 have a second?
- 12 CHIEF TOYA: I second the motion, Mr. Vice
- 13 Chair.
- 14 CHIEF ROMERO: Okay. We have a motion and a
- second to accept the recommendation retroactive to
- December 15, 2018, through June 15, 2019. All those
- in favor please say aye.
- 18 (The Board Members voted unanimously.)
- 19 CHIEF ROMERO: Any opposed?
- SHERIFF MENDOZA: Mr. Chair, I would just
- like to state that I abstained from that vote.
- 22 CHIEF ROMERO: And this is on Isaiah Anaya?
- SHERIFF MENDOZA: That is correct.
- 24 CHIEF ROMERO: So one abstention and
- unanimous otherwise.

- 1 ITEM NO. 20: ANTHONY ARMIJO
- <sup>2</sup> CHIEF ROMERO: Item 20 is Anthony Armijo. Do
- 3 I have a motion?
- SHERIFF MENDOZA: Mr. Chair, I'll make a
- motion for approval of a one-year suspension in
- <sup>6</sup> reference to Anthony Armijo.
- CHIEF ROMERO: Okay. I have a motion to
- 8 accept the recommendation of a one-year suspension.
- <sup>9</sup> Do I have a second?
- 10 CHIEF TOYA: I second, Mr. Vice Chair.
- 11 CHIEF ROMERO: Okay. I have a motion and a
- second for Mr. Armijo. All those in agreement please
- say aye.
- 14 (The Board Members voted unanimously.)
- 15 CHIEF ROMERO: Any opposed? Seeing none, the
- vote is unanimous.
- 17 ITEM NO. 21: CHARLES CONTRERAS
- CHIEF ROMERO: Number 21, Charles Contreras,
- do I have a motion?
- SERGEANT ANDERSON: Mr. Vice Chair, I make a
- motion to reject the settlement as drafted and set it
- for a hearing.
- CHIEF ROMERO: Okay. I have a motion that we
- reject the settlement recommended and that a hearing
- be scheduled. Do I have a second?

- CHIEF TOYA: I second, Mr. Vice Chair.
- <sup>2</sup> CHIEF ROMERO: Okay. We have a motion and a
- second. Any further discussion? Seeing none, all
- those in favor please say aye.
- (The Board Members voted unanimously.)
- 6 CHIEF ROMERO: Any opposed? Seeing none, the
- 7 vote is unanimous.
- ITEM NO. 22: PETER CHAVEZ
- 9 CHIEF ROMERO: Item 22, Peter Chavez. Do I
- have a motion?
- 11 CHIEF TOYA: Mr. Vice Chair, I make a motion
- to accept on Peter Chavez.
- 13 CHIEF ROMERO: Okay. We have a motion to
- accept the recommendation. Do I have a second?
- SERGEANT ANDERSON: Mr. Vice Chair, I second.
- 16 CHIEF ROMERO: Okay. We have a motion and a
- second to accept the recommendation on Peter Chavez.
- Any further discussion? All those in favor please say
- <sup>19</sup> aye.
- (The Board Members voted unanimously.)
- CHIEF ROMERO: Any opposed? Seeing none, the
- vote is unanimous.
- 23 ITEM NO. 23: GREG ESPARZA
- CHIEF ROMERO: Item 23, Greg Esparza. Do I
- have a recommendation or a motion? This is Item 23,

- <sup>1</sup> Greg Esparza.
- MR. TEDROW: Mr. Chair, I'll make a motion
- that we accept the proposed pre-NCA suspension
- settlement agreement as presented to this Board.
- MS. MONAHAN: Mr. Vice Chair, I second that
- 6 motion.
- CHIEF ROMERO: Okay. We have a motion and a
- 8 second to accept the recommendation. Any further
- 9 discussion? Seeing none, all those in favor please
- say aye.
- 11 (The Board Members voted unanimously.)
- 12 CHIEF ROMERO: Any opposed? Seeing none, the
- vote is unanimous.
- 14 ITEM NO. 24: KYLE GRAHAM
- 15 CHIEF ROMERO: Item 24, Kyle Graham. Do I
- have a motion?
- MR. TEDROW: Mr. Chair, at this time I would
- move to table the item as presented to us on No. 24
- 19 regarding Kyle Graham.
- CHIEF ROMERO: Okay. A motion has been made
- to table Item No. 24 regarding Kyle Graham. Do I have
- <sup>22</sup> a second?
- MS. MONAHAN: I second that motion, Vice
- <sup>24</sup> Chair.
- CHIEF ROMERO: Okay. We have a motion and a

- second to table this item regarding Kyle Graham. Any
- further discussion? All those in favor please say
- <sup>3</sup> aye.
- (The Board Members voted unanimously.)
- 5 CHIEF ROMERO: Any opposed? The vote is
- 6 unanimous.
- 7 ITEM NO. 25: DAVID HARRIS
- 8 CHIEF ROMERO: The next item is Item No. 25
- 9 regarding David Harris. Do I have a motion?
- SHERIFF MENDOZA: Mr. Vice Chair, I make a
- motion to approve the recommended discipline for a
- one-year suspension for Mr. David Harris.
- 13 CHIEF ROMERO: Okay. We have a motion to
- accept the recommendation of a one-year suspension.
- Do I have a second?
- SERGEANT ANDERSON: Mr. Vice Chair, I second.
- 17 CHIEF ROMERO: Okay. We have a motion and a
- second regarding Mr. David Harris. Any further
- discussion? Seeing none, all those in favor please
- say aye.
- (The Board Members voted unanimously.)
- CHIEF ROMERO: Any opposed? Seeing none, the
- votes are unanimous.
- ITEM NO 26: JOSEPH HARRIS
- <sup>25</sup> CHIEF ROMERO: The next item is Item No. 26

- regarding Joseph Harris. That proposed settlement has
- been withdrawn and, therefore, no action will be taken
- on this particular item.
- 4 ITEM NO. 27: ADAM LEM
- <sup>5</sup> CHIEF ROMERO: So we will be moving on to
- Item No. 27 which is Adam Lem. Do I have a motion?
- SERGEANT ANDERSON: Yes, Mr. Vice Chairman, I
- would make a motion to accept the six-month
- <sup>9</sup> suspension.
- 10 CHIEF ROMERO: Okay. We have a motion to
- 11 accept the six-month suspension settlement. Do we
- have a second?
- 13 CHIEF TOYA: Mr. Vice Chair, I second the
- motion.
- 15 CHIEF ROMERO: Okay. We have a motion and a
- second regarding Mr. Lem. Any further discussion?
- Seeing none, all those in favor please say aye.
- 18 (The Board Members voted unanimously.)
- 19 CHIEF ROMERO: Any opposed? Seeing none, the
- vote is unanimous.
- 21 ITEM NO 28: JAMES LOGSDON
- <sup>22</sup> CHIEF ROMERO: The next item is No. 28
- regarding James Logsdon. Do I have a motion regarding
- Mr. Logsdon?
- 25 CHIEF TOYA: Mr. Vice Chair, I make a motion

- to accept the four-month suspension date starting
- March 27 through July 27, 2019.
- CHIEF ROMERO: Okay. We have a motion to
- <sup>4</sup> accept a four-month suspension retroactive to
- <sup>5</sup> March 27, 2019, through July 27, 2019. Do we have a
- 6 second?
- SERGEANT ANDERSON: Mr. Vice Chair, I will
- 8 second.
- 9 CHIEF ROMERO: Okay. We have a motion and a
- second regarding Mr. Logsdon. Any further discussion?
- Seeing none, all those in favor please say aye.
- 12 (The Board Members voted unanimously.)
- 13 CHIEF ROMERO: Any opposed? Seeing none, the
- vote is unanimous.
- 15 ITEM NO. 29: DANIEL LOPEZ
- 16 CHIEF ROMERO: The next item is No. 29,
- Daniel Lopez. And he has also withdrawn the proposed
- settlement. So, therefore, we will not be taking any
- 19 action on this particular agenda item as well.
- 20 ITEM NO. 30: JOSE D. LUJAN
- 21 CHIEF ROMERO: So we will be moving on to
- Item No. 30, Jose D. Lujan. And do we have a motion
- on this? And I would note for the record that Sheriff
- Mendoza has recused himself from this item.
- SHERIFF MENDOZA: That's correct, Mr. Vice

- <sup>1</sup> Chair. I also recused myself from the vote.
- CHIEF ROMERO: Thank you. Okay. So do we
- have a motion regarding Mr. Lujan?
- CHIEF TOYA: Mr. Vice Chair, I move to
- <sup>5</sup> approve the 90-day suspension.
- 6 CHIEF ROMERO: Okay. We have a motion to
- <sup>7</sup> approve the 90-day suspension on Jose D. Lujan. Do I
- <sup>8</sup> have a second?
- 9 SERGEANT ANDERSON: Mr. Vice Chair, I'll
- second.
- 11 CHIEF ROMERO: Okay. We have a motion and a
- second regarding Jose D. Lujan. Any further
- discussion? Seeing none, all those in favor please
- say aye.
- 15 (The Board Members voted unanimously.)
- 16 CHIEF ROMERO: Any opposed? Seeing none, it
- is unanimous.
- 18 ITEM NO. 31: MANNIE SANCHEZ, III
- 19 CHIEF ROMERO: Item No. 31 is Mannie Sanchez,
- III. Do I have a motion?
- SHERIFF MENDOZA: Mr. Vice Chair, I'll make a
- motion to accept the recommended discipline of
- 12 months for Mr. Mannie Sanchez, III.
- CHIEF ROMERO: Okay. We have a motion to
- <sup>25</sup> accept the 12-month suspension and settlement on

- 1 Mannie Sanchez, III. Do I have a second?
- CHIEF TOYA: Mr. Vice Chair, I'll second that
- <sup>3</sup> motion.
- CHIEF ROMERO: Okay. We have a motion and a
- <sup>5</sup> second regarding Mannie Sanchez, III. Any further
- discussion? Seeing none, all those in favor please
- <sup>7</sup> say aye.
- 8 (The Board Members voted unanimously.)
- 9 CHIEF ROMERO: Any opposed? Seeing none, the
- vote is unanimous.
- 11 ITEM NO. 32: LEONARD MARTINEZ
- 12 CHIEF ROMERO: Moving on to Item No. 32,
- Leonard Martinez. And I believe also Sheriff Mendoza
- recused himself previously on this item?
- SHERIFF MENDOZA: That's correct. I recused
- myself from any discussion and I also recused myself
- 17 from the vote.
- CHIEF ROMERO: Thank you. Do I have a motion
- regarding Mr. Martinez?
- SERGEANT ANDERSON: Mr. Vice Chair, I'll move
- to accept the three-year suspension with a retroactive
- date of November 11, 2018, through November 11, 2021.
- CHIEF ROMERO: Okay. We have a motion for a
- three-year suspension regarding Leonard Martinez
- retroactive to November 11, 2018, through November 11,

- <sup>1</sup> 2021. Do I have a second?
- $^2$  MS. MONAHAN: Mr. Vice Chair, I second that.
- CHIEF ROMERO: And we have a second. Any
- further discussion? Seeing none, all those in favor
- <sup>5</sup> please say aye.
- (The Board Members voted unanimously.)
- CHIEF ROMERO: Any opposed? Seeing none, the
- 8 vote is unanimous.
- 9 ITEM NO. 33: JOSEPH SHREVE
- 10 CHIEF ROMERO: Item No. 33 is Joseph Shreve.
- 11 Do I have a motion?
- SHERIFF MENDOZA: Mr. Vice Chair, I'll make a
- motion to accept the recommended discipline, 18 months
- suspension for Mr. Joseph Shreve.
- 15 CHIEF ROMERO: Okay. We have a motion to
- accept the 18-month suspension on Joseph Shreve. Do I
- have a second?
- CHIEF TOYA: Mr. Vice Chair, I second the
- <sup>19</sup> motion.
- 20 CHIEF ROMERO: And we have a second. So we
- have a motion and a second to accept the 18-month
- suspension on Joseph Shreve. Any further discussion?
- Seeing none, all those in favor please say aye.
- (The Board Members voted unanimously.)
- 25 CHIEF ROMERO: Any opposed? Seeing none, it

- <sup>1</sup> is unanimous.
- item no. 34: carmelita james
- $^3$  CHIEF ROMERO: The next item up is No. 34
- 4 regarding Carmelita James. Do I have a motion?
- 5 SERGEANT ANDERSON: Mr. Vice Chair, I'll make
- a motion to adopt the Hearing Officer's report and
- <sup>7</sup> revoke the certification.
- 8 CHIEF ROMERO: Okay. We have a motion to
- 9 adopt the Hearing Officer's report and that the
- certification be revoked for Carmelita James. Do I
- 11 have a second?
- SHERIFF MENDOZA: I'll second the motion.
- 13 CHIEF ROMERO: We have a motion and a second
- to accept the Hearing Officer's report that the
- certification be revoked. Any further discussion?
- Seeing none, all those in favor please say aye.
- 17 (The Board Members voted unanimously.)
- CHIEF ROMERO: Any opposed? Seeing none, the
- votes are unanimous.
- 20 ITEM NO. 35: MIGUEL PORRAS
- 21 CHIEF ROMERO: Item No. 35, Miguel Porras, do
- we have a motion?
- MR. TEDROW: Mr. Chair, I would like to make
- a motion that this Board has reviewed and adopts at
- least the findings from the Hearing Officer in the

- formal hearing.
- But at this time I would make a motion to
- dismiss based on what I believe to be a due process
- <sup>4</sup> violation claim in the matter that has taken over
- seven years to get before this Board.
- 6 CHIEF ROMERO: Okay. We have a motion
- regarding Mr. Porras. Do I have a second?
- SHERIFF MENDOZA: Mr. Chair, I second that.
- 9 CHIEF ROMERO: Okay. We have a motion and a
- second moving to dismiss against Mr. Porras for the
- reasons stated. Any further discussion? Seeing none,
- all those in favor please say aye.
- 13 (The Board Members voted unanimously.)
- 14 CHIEF ROMERO: Any opposed? Seeing none, the
- vote is unanimous.
- 16 ITEM NO. 36: VALERIE WILSON
- 17 CHIEF ROMERO: Item No. 36 regarding Valerie
- Wilson, do I have a motion?
- SHERIFF MENDOZA: Mr. Vice Chair, I make a
- motion to accept the Hearing Officer's finding of
- facts and recommend an 18-month suspension in
- reference to Valerie Wilson.
- CHIEF ROMERO: Okay. We have a motion to
- accept the Hearing Officer's report and that
- certification for Valerie Wilson be suspended for

- 1 18 months. Do I have a second?
- MS. MONAHAN: Mr. Vice Chair, I second that
- <sup>3</sup> motion.
- CHIEF ROMERO: We have a motion and a second
- <sup>5</sup> regarding Valerie Wilson. Any further discussion?
- Seeing none, all those in favor please say aye.
- (The Board Members voted unanimously.)
- 8 CHIEF ROMERO: Any opposed? Seeing none, the
- <sup>9</sup> vote is unanimous.
- MR. DWORAK: Just one housekeeping item,
- 11 Chairman, if I may. Members of the Board, there's one
- other item that we'll give to you in departing this
- meeting. And that's just a copy of our Open Meetings
- 14 Act guidebook from the Attorney General's Office.
- A further presentation on the Open Meetings
- Act can be provided by John at a future meeting. But
- one thing I would advise the Board is to avoid having
- conversations amongst a quorum of the Board outside of
- <sup>19</sup> a noticed meeting. That includes email.
- So it doesn't mean that you can't email one
- another necessarily. It's just you can't as a quorum,
- <sup>22</sup> a majority of the Board, discuss policy matters
- related to the Board in an email because it can create
- a rolling quorum; and it violates the Open Meetings
- $^{25}$  Act.

- So this guidebook is part of our training
- that our office does throughout the state but we also
- provide it to boards. It's not imperative that you
- <sup>4</sup> read through it. But it is a copy of the statute.
- And it has some commentary and examples on
- 6 parts of the Open Meetings Act. So this is State law
- <sup>7</sup> that, as Members of the Board, you're subject to. And
- we can always answer questions.
- So feel free to reach out to either of us
- moving forward. And then, if you have questions or
- requests for specific trainings at future meetings,
- you know, we can help facilitate that as well. Thank
- <sup>13</sup> you.
- 14 ITEM NO. 38: ADJOURNMENT
- 15 CHIEF ROMERO: That brings us to our final
- item of adjournment. Thank you all for helping me
- muddle through this.
- MR. TEDROW: Mr. Chair, I have a comment that
- 19 you did a fine job. And at this time I would move to
- adjourn.
- CHIEF ROMERO: We have a motion to adjourn.
- Do I have a second?
- MS. MONAHAN: I second that motion.
- CHIEF ROMERO: We have a motion and a second
- to adjourn. Please say aye.

```
Page 106
1
               (The Board Members voted unanimously.)
               CHIEF ROMERO: Thank you all very much.
               (At 3:06 p.m. the meeting was adjourned.)
5
6
7
10
11
12
13
14
15
16
17
18
19
20
21
22
23
24
25
```

## REPORTER'S CERTIFICATE

I, JAN A. WILLIAMS, New Mexico CCR #14, DO

HEREBY CERTIFY that on May 29, 2019, the proceedings
in the above captioned matter were taken before me,
that I did report in stenographic shorthand the
proceedings set forth herein, and the foregoing pages
are a true and correct transcription to the best of my
ability.

I FURTHER CERTIFY that I am neither employed by nor related to nor contracted with (unless excepted by the rules) any of the parties or attorneys in this case, and that I have no interest whatsoever in the final disposition of these proceedings.

JAN A. WILLIAMS, RPR New Mexico CCR #14 License Expires: 12/31/19

l
A
<b>A.G</b> 5:3,9,24 6:2,12,16,20,24 7:14
7:19,24 8:2 21:14,16 22:23 23:4
23:8,13,16 24:3,9,14,18,23 28:8
40:2,16 44:17,25 49:16,20 50:20
51:2 52:23 53:11,17,21,24 54:7
54:11,21 55:2,6,10,18,23 56:2,6
56:13,17,20,24 57:7,12,16,21
58:2,6,11,15,24 59:3,7,11,18,21
59:25 60:5,12,16,21 61:1,9,17
61:21 62:3,11,16,21,25 63:7
64:22 65:7,13,17,22 66:4,9,12
66:16,24 67:4,9,13,22 68:2,6,11
68:19,23 69:2,6,16,21,25 70:5
70:16,21,24 71:9,14 72:18 74:6
74:12,15,23
<b>a.m</b> 1:9 87:18,19
<b>Aaron</b> 3:19 89:24,25 90:3
ability 18:21 48:20 107:9
able 36:4 38:3,13 46:13
ABSENT 2:10
Absolutely 63:14
abstained 92:21
abstention 92:24
academies 29:5 31:13 34:19 35:16
37:8,20 39:8 52:19,20
<b>Academy</b> 1:6,10 9:9 10:8 11:8,25
13:23 14:6,15 17:11 25:6 28:14
28:17,21,24 29:2,15,25 30:1,8
31:13,17,23 32:7 33:5,6,9,10,11
33:12,24 34:10,12,14,22 35:1
36:20 38:23 39:7 64:5
Acadis 36:19
accept 7:12 23:3 59:2 91:13 92:15
93:8 94:12,14,17 95:3,8 96:14
97:8,11 98:1,4 99:22,25 100:21
101:13,16,21 102:14 103:20,24
accepted 39:16
accepting 75:11
access 25:14 47:12
accessible 22:13
accountability 25:8,20 26:6,11
accreditations 36:11
accurate 31:9
acknowledge 30:23
acronyms 38:20
act 3:7 9:2,8 11:17 20:20 21:8,9,9
21:15,24 22:1,3 23:1,3,6,10,14
45:11 85:6,15 86:21 104:14,16
75.11 05.0,15 00.21 104.14,10

104:25 105:6

```
acting 13:20 28:9
action 14:19,21 16:14 18:11,13
 50:23 78:4 84:21 88:1 97:2
 98:19
actions 13:13 14:7 18:20
active 40:9
activist 45:2
activities 30:18 31:11
Adam 4:8 97:4,6
Adan 2:4 5:14 87:5
adapted 37:2
add 83:15 92:8
addition 28:3 29:3,5
additional 21:7 38:12
Additionally 10:3 32:6
address 28:13 41:22 75:20 76:21
 78:7,8,14
addressed 63:15
addresses 41:8
adds 34:3
adjourn 105:20,21,25
adjourned 106:3
adjournment 4:18 105:14,16
administrative 11:15 13:1,4,4
 15:25 16:6,7,8,23 17:23 30:11
 35:21,23 36:2 52:16 73:24
administratively 16:9 17:25
admission 11:25 52:3
adopt 11:16 21:24 22:1 23:14
  102:6.9
adopted 46:25 79:15
adopting 45:10
adoption 3:7 21:15,17 23:10
adopts 102:24
Advanced 36:1,7,12
advances 64:20
advertise 36:5
advice 12:12 13:17 14:3,10 20:17
 76:10.13 84:13
advise 13:18 15:21 104:17
advised 19:5
advisement 49:22 50:23 71:16
advising 8:24
advocates 49:9
Affairs 82:19,23 83:2
AG 72:7
agencies 12:11 17:11 29:7 37:2,4
 37:7,13,19 61:12,24 64:4
agency 13:19,21,25 79:9,10 83:7
agenda 3:1,4 4:1 5:6 6:1,3,3,5,9
```

6:11.17.21 9:3 18:25 38:3 41:16 53:14 63:3 65:2 73:13 75:18 76:9,19 77:11 85:17 86:6,22 88:3 98:19 agendas 22:11 **ago** 27:22 79:16 agreement 18:1 93:12 95:4 ahead 48:16 71:14 82:17 92:8 Alamogordo 32:4 **Alaniz** 3:21 91:2,4 **Albuquerque** 26:9 33:11 46:10 48:2,3 71:19 72:22 73:2 align 35:24 **allegations** 14:24 19:15 **amend** 22:18 **Anaya** 3:22 91:23,25 92:22 **Anderson** 2:6 5:20,21 55:4 56:15 58:9 60:19 66:7 68:5 72:16 82:7 82:10,13 87:11,12 90:16 91:15 92:1,8 93:20 94:15 96:16 97:7 98:7 99:9 100:20 102:5 Andrew 32:3 annual 31:15.17 annually 21:20 22:2,6 answer 9:4,6 11:5 17:8 43:13 51:24 78:16 80:10 105:8 **Anthony** 3:23 93:1,2,6 anticipate 38:5 **antiquated** 37:21 50:7 apologize 38:21 apparently 78:17 appealable 20:3 appealed 20:5 appearance 73:22 appears 62:4 67:14 68:12 69:7 70:7,25 application 52:2 **appointed** 13:22 31:4 **appointment** 11:8,9 30:19 **appreciate** 31:5 49:21 **appropriate** 64:3 81:6 **approval** 3:4,5 6:1,4,23,25 11:10 51:18 93:5 **approve** 6:9,11,17 7:10,15,20,25 11:7 23:5,9 51:11 55:1 84:23 91:6 92:2 96:11 99:5,7 **approved** 6:22 18:2 88:23 approximately 87:17,22 **April** 28:17 archived 47:1

66:2,6,10,14,17 **billion** 47:18,19 arduous 52:1 area 25:1 back 47:3 48:9 49:6 72:4 74:2,10 **binder** 21:19 areas 12:20 35:17 74:17,21,24 76:24 77:20 87:21 **binders** 6:4 64:24 **Armijo** 3:23 93:1,2,6,12 87:21 88:2 **bit** 9:2,24 11:4 17:7 19:17 20:9 articulated 52:15 backbone 28:3 24:24 49:4 51:12 77:19 **Ashley** 33:16 64:18 background 77:19 **blood** 52:12 asked 20:22 backlog 38:5 **Board** 1:7 2:1,10 3:6,15 5:4 6:8,12 asking 84:5 backlogged 38:5 6:19 7:2,4,7,12,14,19,23 8:1,3,7 assembled 29:8 **bad** 83:19 8:11,13,15,22,24 9:5,9,13,15,16 assessing 63:19 **bag** 32:14 9:20,21,25 10:3,6,17,20,22 11:7 assist 13:24 balance 26:15 11:11,12,16 12:5,5,13,15,23,25 **Assistant** 8:23 13:5 **Balderas** 2:2 5:3,8,9,24 6:2,12,16 13:21,24 14:2,4,7,7,19 15:1,7,12 assisted 47:23 6:20,24 7:14,19,24 8:2 21:14,16 15:16,22 16:3,4,4,9,18,24,24 assisting 13:24 22:23 23:4,8,13,16 24:3,9,14,18 17:7 18:2 19:2,3,6,13,22 20:1,2 Association 72:12 24:23 28:8 40:2,16 44:17,25 20:4,9,11,13,17,22,25 21:10,17 assumption 86:11 45:7 49:16,20 50:20 51:2 52:23 21:25 22:20,24 23:4,8,12,18 attached 4:20 13:19 24:3,5,9,15,16,17 25:2,3,5,6,10 53:11,17,21,24 54:7,11,21 55:2 attendance 27:24 55:6,10,18,23 56:2,6,13,17,20,24 25:15,19,22,24 26:5,9 27:22,25 attorney 2:2 8:12,19,21,23 9:12 57:7,12,16,21 58:2,6,11,15,24 28:12,14 29:5,8,11,16,24 30:8 12:3,4,12 13:5,12 15:8 20:14,15 59:3,7,11,18,21,25 60:5,12,16,21 30:19 31:13 33:4 35:1,19 36:6 30:21 42:3 43:16 49:12 73:20 61:1,9,17,21 62:3,11,16,21,25 38:4,6,13,14,16 39:15 40:9,19 104:14 63:7 64:22 65:7,13,17,22 66:4,9 40:22 41:2,10,12 42:15,17,18,20 attorney's 21:3 66:12,16,24 67:4,9,13,22 68:2,6 42:21 43:9 44:3,13,14 45:8,16 **attorney-client** 12:14 20:10 68:11,19,23 69:2,6,16,21,25 45:21 46:7 49:1,10 51:16,19,24 attorneys 20:9 107:12 70:5,16,21,24 71:9,14 72:18 52:24 53:6 54:10,16,20 55:9,14 August 28:24 72:1,5,24 74:6,12,15,23 56:5,10,23 57:3,12,20 58:11,14 authority 11:7 19:6 71:4 80:5 **base** 75:8 59:10 60:4,25 62:2,24 64:23 85:8 based 16:21 103:3 65:21 66:1,12,15,20 67:12,18 **authorized** 29:5 85:14 86:20 **baseline** 52:21,22 68:10,15 69:5,12 70:4,12 71:8 basic 11:24 34:18 35:5,8,14,17 71:13,21 73:14,18,19,25 74:15 automatically 48:12 availability 72:1 38:23 64:6 75:20,24,25 76:4,6,8,12,19,21,22 available 9:5 25:16 46:23 73:10 basically 42:19 77:2,8,10,13,15,19 79:13,15,18 average 26:25 36:12 **baton** 32:14 79:22,25 80:1,2,3,7,17,24 81:5 avoid 104:17 bean 32:14 83:14 84:8,8,11 85:4,10,14,25 avoided 15:18 **beginning** 38:18 55:16 57:5 60:10 86:1 87:17,21 88:16 89:4,21 awaiting 32:18 38:9 61:7 65:4 66:22 67:20 69:14 90:10,24 91:20 92:18 93:14 94:5 aware 9:14 17:10 53:7 76:25 70:14 94:20 95:4,11 96:4,21 97:18 80:21 81:9,11,22,25 begins 52:2 59:16 98:12 99:15 100:8 101:6,24 **awhile** 76:24 **behalf** 28:22 75:6 102:17,24 103:5,13 104:7,11,17 ave 6:18 7:22 23:11 24:16 54:9 believe 40:7,21 41:21 72:11 75:1,2 104:18,22,23 105:7 106:1 55:8 56:4,22 57:19 58:13 59:9 76:2 77:11 78:20 80:17 81:5 **Board's** 10:10 11:18 15:6,20 60:3,24 62:1,23 65:20 66:14 83:23 84:1 91:7 100:13 103:3 16:20 18:10,25 20:4 27:11 28:10 67:11 68:9 69:4 70:3 71:6 89:20 best 27:12 30:4 35:2,11,25 36:22 37:6 41:9 54:3 61:5 65:3 79:21 90:9,23 91:19 92:17 93:13 94:4 107:8 **boards** 12:10 13:8,13 105:3 94:19 95:10 96:3,20 97:17 98:11 bestowing 26:7 **bodies** 12:17 22:6 99:14 100:7 101:5,23 102:16 **better** 39:9 41:19 44:13 46:20 **body** 13:18,19 14:6 16:19 22:4,9,9 103:12 104:6 105:25 47:5 22:10 boosting 47:5 **beyond** 21:17 В brand-new 45:16 big 15:15 **B** 4:21 54:14,17,22,24 55:1,3,7,12 **bigger** 45:23 break 74:7,16,24

**Brian** 2:13 28:16 80:20 Central 33:13 35:10 80:23 81:24 82:16 84:7 86:25 **brief** 8:4,9,13 21:5 28:9 40:5 54:8 97:7 104:11 century 30:14 74:1 Cerrillos 1:11 Chairman's 3:9 24:22.24 **briefly** 9:7,11 14:12 21:22 cert 35:18 **challenges** 26:1 37:22 **chance** 45:12 47:5 84:3 **bring** 25:3 certain 22:10 **brings** 105:15 certainly 9:4 **change** 11:16 35:20 36:24 37:1,8 **CERTIFICATE** 107:1 **broadcast** 46:4 47:17 78:1 **brought** 42:19 43:9,12 44:15 53:7 **certification** 3:18 11:22 12:2 **changes** 7:9 37:3 **build** 29:10 46:16 14:14,20 33:7 35:22 38:21 41:20 **Chapter** 42:7,9 **burden** 14:25 48:13 41:24,25 43:3,7,10,13,15,17,20 character 18:19 30:12,16 **Bureau** 35:8,15 36:1,1,4,9,9 43:21,23 44:11 51:3,9,15 52:3 charging 16:13 **Burnham** 29:18 54:17.19.20 55:12.16 56:12 57:5 **Charles** 3:24 93:17,18 business 36:25 57:25 58:22,22 59:22 60:2,7,10 Chavez 4:3 94:8,9,12,17 **check** 72:4 62:6,9,10,12,17,22 63:1 64:6 **busy** 71:24 Chief 2:5,11 5:12,16,17,18,19 66:3,22,22 67:20,20 68:17,17,21  $\mathbf{C}$ 68:25 69:8,14,14 70:13,14,22 6:14 7:11 23:2,7 24:1,12 35:8 C 5:1 55:15,19 56:3,7 66:18,21 75:21 76:7 79:19 80:19 88:8 36:10 53:20,23 54:25 55:21 67:1,3,5,11,15 89:7,9,14 102:7,10,15 103:25 56:19 57:10,14 59:1,5,20 60:15 cabinet 11:10 47:17 **certifications** 3:12,14 4:21,22 61:15,19 62:19 65:11 66:11 67:2 **CAD** 64:11 10:24 36:13 41:15 43:22 44:4,5 67:7 68:22 69:1,19 70:23 75:16 calendars 72:8 50:25 51:6.17 53:3 59:12 60:13 75:18 76:14,18 77:14 80:12 81:5 **call** 3:3 5:2,4,7,7 10:7 18:1 46:7 60:18,23 61:2,6,10,23 63:4,5,9 82:5,16,17,17,18,22 83:3,13 49:14 85:10 87:2 65:4.14.19 66:6.25 67:11.15.24 84:6 85:11,18,24 86:19 87:1,7,8 **called** 16:13 68:4,8,13 69:18 70:8 71:1,11 87:9,10,15,20 88:10,12,13,17,25 calling 11:20 46:9 **certified** 18:21 29:6 43:8,11,14,19 89:5,8,15,18,22,25 90:4,6,7,11 calls 63:18 64:2 44:6 52:2,24 81:9 90:14,18,21,25 91:3,5,10,12,16 **camera** 46:21 certifies 42:6 91:18,21,24 92:4,10,12,14,19,22 capacity 12:13,19 13:21 52:25 certify 41:17 44:9 107:4,10 92:24 93:2,7,10,11,15,18,23 capital 32:18 certifying 43:1 94:1,2,6,9,11,13,16,21,24 95:7 captioned 107:5 **chair** 6:10,14 7:11,17 12:5,13 23:2 95:12,15,20,25 96:5,8,13,17,22 captures 22:19 23:7,22 24:1,5,7,12,16,21 53:20 96:25 97:5,10,13,15,19,22,25 **career** 83:19 55:25 59:24 60:15 61:19 62:14 98:3,9,13,16,21 99:2,4,6,11,16 careers 8:7 99:19,24 100:2,4,9,12,18,23 62:19 67:2 69:24 70:19 75:16 Carlsbad 46:9 79:2.12 81:2 83:6 85:13.20 88:6 101:3,7,10,15,18,20,25 102:3,8 Carmelita 4:15 102:2,4,10 88:12,21 89:10 90:2,6,16 91:5 102:13,18,21 103:6,9,14,17,23 carries 87:16 88:18 92:1,7,13,20 93:4,10,20 94:1,11 104:4,8 105:15,21,24 106:2 cartridges 32:13 94:15 95:2,5,17,24 96:10,16 **Chief's 36:1** case 2:15 13:20 18:5 19:7,19,19 97:13,25 98:7 99:1,4,9,21 100:2 children's 73:3 21:4 30:24 53:14 63:24 80:24 100:20 101:2,12,18 102:5,23 **choice** 26:22 82:20 83:25 85:22 88:8 107:13 103:8,19 104:2 105:18 **choices** 71:23 cases 16:7,10,25 34:25 38:4,7,15 Chairman 2:2,3 3:8 21:25 23:15 **choose** 76:4 38:25 45:4 73:23 78:2 23:17,20,24 24:8 25:9 28:11 **chose** 82:23 **catalogs** 47:16 48:7 29:12 31:18 34:25 41:1 42:14 **Chris** 29:16 catch 49:18 45:7 51:24 53:23 54:16,16,25 Christmas 48:8 category 53:4 55:4,14,21 56:10,15,19 57:3,10 circulation 22:15 caused 36:21.24 57:14,23 58:4,9 59:1,5,15,20 citation 42:5 **CBW** 3:18 33:6 35:18 38:19 89:7 60:8,19 61:5,15 62:8 65:2,11,16 citing 85:7 89:9.14 66:1,7,11,20 67:7,18,25 68:5,15 citizen 52:7,25 **CCR** 1:22 107:3,23 citizens 26:2 29:4,19 30:8 42:24 68:22 69:1,12,19 70:11,23 72:16 **Census 35:15** 73:18 75:3,14,23 77:7,17 80:16 45:25 63:10

**City** 26:9 compared 35:14 constitutes 22:7,22 **civil** 13:4 compassion 30:16 Constitution 14:17 civilian 27:1 competence 30:13.16 constructed 32:9 **claim** 103:4 **complaint** 17:11 89:13 construction 32:20 **clarification** 40:8 77:9 86:10 complaints 17:12 **Cont'd 4:1 clarify** 78:24 79:12 81:7 84:21 complete 31:9 52:5,11 contact 17:2 37:25 86:3.4 **completed** 32:10,16 63:2 contacting 16:24 clarifying 76:12 completion 32:8 **Contemplated** 14:21 16:14 18:13 class 38:19,22 complex 26:1 78:4 classrooms 32:22 **comply** 12:18 context 15:4 16:18 20:16 24:25 Clayton 27:17 component 34:4 31:10 **comprehensive** 30:17 35:5.13 **cleanup** 37:20 continually 34:23 continue 26:4,20 29:9 30:17 37:6 clear 44:10 52:12,13 comprise 29:1 37:10 48:10 clerical 54:4,12 computer-aided 64:11 continues 36:12 clerk 19:20 closed 11:5 17:9 19:23 73:19 74:5 concerned 27:5 continuing 37:4 74:11 76:5,8,10 80:4 84:9,12,12 concerning 89:13,14 contracted 14:10 107:11 84:14,18 85:2,3,8,12,14,21 concerns 41:22 contravening 41:5 86:20 87:16,17,24 conclusion 38:18 **Contreras** 3:24 93:17,18 **closure** 87:25 conclusions 19:14 contribute 27:6 condensed 31:5 contribution 26:12 cluster 71:2 code 11:14,15 35:21,23 52:16 conditions 22:18 52:9.9 convened 33:4 cognizant 27:4 conduct 19:7 20:20 21:8 23:22 convenience 47:20 **College** 33:13 35:10 36:5 75:2 conversations 104:18 Colorado 82:24 conducted 19:4 coordinated 31:22 come 19:21 21:10 38:25 43:12 conducting 35:4 coordinator 33:17 confidence 26:5,8 45:18 46:12 48:9 49:6 74:1,10 cops 39:8 74:17 78:14 84:19 86:13 confirm 7:8 copy 41:8,9 44:24 104:13 105:4 comes 9:23 22:2 38:17 48:19 conflict 15:23 25:11 73:22 core 30:15 **conflicts** 15:17 25:20 correct 92:23 98:25 100:15 107:8 comfortable 6:9 **command** 33:23 **conform** 52:19 correction 40:5 **commend** 50:5.16 72:7 confrontation 77:22 corrections 7:5 comment 3:11 10:16 40:15,18 congratulate 45:10 74:24 corruption 50:13 51:13 105:18 Congratulations 24:20 Coss 2:13 28:9,11,16 42:16 51:10 Connie 2:8 5:22 87:13 commentary 105:5 51:23 53:6,13 54:2,15 55:13 commenters 40:21 conscience 39:18 56:9 57:2,23 58:20 59:14 60:8 **comments** 40:3 73:12 consensus 80:6 61:4 62:7 63:14 65:1,25 66:19 commissions 12:10 13:9,14 consent 20:24 67:17 68:14 69:11 70:10 76:16 **commitment** 30:16 35:4 75:11 consider 15:12 16:12,19 35:20 77:12,14,16 79:7,17 80:23 92:4 committed 34:23 70:17 72:1,19 73:8 92:6 committee 47:1 consideration 28:10 55:3.15 56:11 counsel 8:8,22 9:13 12:7,9 15:12 **common** 32:22 57:4,25 58:21 59:16 60:9 61:6 15:21 16:4,4,24 19:6 20:1,4 72:4 **communication** 17:1 20:18 21:4 61:22 62:9 65:3 66:2,21 67:19 Counselor 8:11 21:14 33:23 34:3 78:18 68:16 69:13 70:13 75:20 County 61:13,25 **couple** 20:14 46:15 51:14 78:1 **communications** 20:20.21.22 37:9 considerations 31:7 communities 26:1,17 45:21 considering 7:6 73:10 course 36:11,25 49:12 64:6 **community** 26:8,21,24 27:5,16,17 consistent 92:7 courses 36:5 29:21 30:7 33:13 35:10 39:11 consistently 27:11 **court** 14:8 20:4.5 40:19,23 50:3 61:24 **consisting** 32:21 83:17 **cover** 14:12 constantly 27:13 create 16:25 104:23 company 20:14 63:24

**dining** 32:23 **criminal** 15:3 16:18 38:9 defend 13:13 20:4 crisis 49:24 defending 14:7 direct 28:19 45:19 46:20 48:22 criteria 9:16 10:11 21:24 defense 14:24 64:23 critical 26:17 defer 23:18 40:23 51:13,21 71:19 directly 9:21 17:3 critically 42:25 72:25 75:3,14 director 2:13 8:20 11:9 12:23 **Cruces** 31:14 defined 13:10 13:22 16:9 17:12,12,15,20,24 **definitely** 28:6 45:8 culturally 27:15 18:4,11 28:9,17,24 29:15 40:3,4 **current** 29:24 35:11,25 52:7 79:21 delay 81:14 40:7,10,14 44:19 47:8 51:10,14 51:23 53:6,12,13 54:2,15,21 deliberate 76:4 87:22 **currently** 8:20 12:23 16:2 34:18 deliberation 25:11 55:13 56:9 57:2,23 58:19,20 38:7 deliberative 25:25 59:14 60:8 61:4 62:7 63:8,14 **curriculum** 27:12,13,20 35:6,9,14 deliver 27:3 65:1.25 66:19 67:17 68:14 69:9 demanded 30:13 36:11 69:11 70:10 76:15,16 77:12,14 Cutter 54:4 demanding 39:17 77:16 79:7,17 80:23 92:6 demands 72:5,13 **Director's** 3:10 28:7 **cycle** 39:2 Cyr 40:18 45:1,7 49:17,19,19 **Deming** 26:8 disapproval 11:10 demonstrating 30:12 disapprove 11:7 50:18 denials 10:24 disciplinary 9:11 10:10 11:3,21 D denv 84:22 14:2,12 15:13,17 16:25 17:6 **D** 4:11 5:1 56:8,11,14,18,21,25 **denying** 88:7,8 19:18 38:2,2,15,25 73:15,23 67:16,18,24 68:4,8,13 98:20,22 departing 104:12 74:2 76:9 77:9 84:13 85:16 86:5 99:7,12 **department** 28:22 32:4 33:12 71:6 86:6,16,22 daily 30:17 81:16.23 82:8.14 **discipline** 10:23 11:22 17:22 18:7 Daniel 4:10 98:15,17 dependent 49:23 18:15 19:14 26:17 45:3 51:4 **Darren** 29:16 **Deputy** 2:13 28:16,23 40:3,3,6,10 75:4 82:23 83:4 96:11 99:22 data 36:15,17 37:20,21 47:8,11,12 40:11 44:19 51:10,13,23 53:6,12 101:13 47:15,19 48:7,11 50:1,11 79:4 53:13 54:2,15,21 55:13 56:9 disciplined 13:3 **dataset** 47:16 57:2,23 58:19,20 59:14 60:8 disciplines 85:23 datasets 47:13 disclose 20:23 61:4 62:7 63:7,14 65:1,25 66:19 date 72:17 81:12,25 87:18 91:7,7 67:17 68:14 69:9.11 70:10 76:15 disclosed 15:20 92:9 98:1 100:22 76:16 77:11,14,16 79:7,17 80:23 discouraged 39:1 **dated** 43:7 92:6 discourse 26:13 dates 77:20 92:3,5 deserve 83:23 **discretion** 80:2 85:4,25 **David** 4:6 96:7,9,12,18 **DeShaun** 3:16 75:17,19 88:3,14 discretionary 79:24 day 36:14 design 35:9 discuss 9:10 73:15 80:3 84:14,18 days 48:9,14 designation 75:9 84:20 85:16 86:21 104:22 **dealing** 11:2 39:19 desire 85:25 discussed 73:6 76:7 85:9 87:24 **debate** 26:23 detail 12:1 17:8 discussion 27:7 49:7 54:1 72:14 **December** 72:6,17,18,21 73:3 **determine** 17:13 22:6,22 80:8 86:13 88:15 89:2.20 90:8 91:8,11,13 92:3,6,9,16 determining 63:21 90:23 91:17 94:3,18 95:9 96:2 **decent** 72:19 **develop** 10:1 19:7 96:19 97:16 98:10 99:13 100:6 decide 47:22 72:20 73:5 74:17 dialogue 73:8 100:16 101:4,22 102:15 103:11 decided 8:3 dictated 9:15 104:5 decision 16:20 19:11,11 20:5 **died** 31:19 discussions 46:14 78:12 differ 22:8 dishonesty 18:19 decisions 20:3 39:17 **different** 12:10 16:3 46:22 47:24 dismiss 18:5 82:14 90:17,19 103:3 **dedicated** 28:25 31:17 32:12 73:7 81:16 103:10 dedication 29:22 difficult 37:1,9 71:25 dismissal 90:3,5,22 **deemed** 73:16 digits 54:5 dispatch 33:18 64:2,12 71:4 default 78:13 79:20 81:13 diligently 31:8 **disposition** 84:16 107:14

Eve 48:8 dispositions 38:9 **electronic** 47:10 64:10 event 7:7 23:21 31:17,22,24 distance 64:8 elements 52:18 **distinct** 27:16 **eleven** 74:21 eventually 47:11 **distinction** 26:21 63:11 Elisabeth 29:17 everyday 39:21 distract 25:21 email 41:8,12 44:9 104:19,20,23 evidence 14:23 15:2,6 16:19,22 distractive 26:23 emergency 63:25 18:14 19:24 evidence-based 47:7 distributed 7:2 emotion 30:4 **district** 20:3 21:2 emotional 52:9 evidentiary 19:1 diverse 27:15 employed 107:10 evolution 50:1 division 12:9,16,22,23,24,25 13:6 encompass 61:11 **evolving** 27:13,20 divisions 13:8 encompasses 37:18 ex 16:25 **document** 16:13 36:19 **encourage** 42:4 45:15 46:19 48:10 **example** 15:5 41:25 documentation 36:21 49:20 examples 105:5 ends 59:16 71:5 exceed 35:2,24 36:22 52:20 **documents** 14:3.5 44:22 51:17 doing 8:13 30:6 35:16 41:4 44:1 enforce 10:9 excellent 39:5 62:11 enforcement 1:6,10 3:13 4:21 9:8 80:1 81:19 excepted 107:11 dominated 25:11 9:9 10:2,25 11:8 13:2 14:19 26:2 **exception** 85:15 86:21 **Dominguez** 32:3 27:19 28:13,17,20,24 29:2,15,20 **exceptional** 30:9 33:17 34:8 download 47:20 29:24 30:1,8 31:12,17,23 32:7 exceptionally 64:18 **DPS** 11:9 13:20 41:10 72:8 75:6 33:5,6,24 34:7,10,22 35:1,11,15 excited 37:3 **Dr** 28:24 29:17 37:18 39:7 47:22 50:2 51:1,6,9 executed 18:3 61:12,24 63:4,12,22 64:3 75:21 draft 14:3 18:12 19:8 20:1 executive 73:14.16 74:18 drafted 93:21 81:17.21 83:17.20 88:8 **exhibit** 51:11 53:3.12.14.15.18.22 enforcing 30:10 **drafts** 16:12 54:1,12,14,17,22,24 55:1,3,7,12 drag 25:21 engage 45:25 46:19 55:15,19 56:3,7,8,11,14,18,21,25 drive 46:11 engaging 40:20 57:4,9,11,13,18,22,24 58:3,5,7 driver's 52:7 enhancing 27:5 58:12,16,19,20,25 59:4,8,12,15 due 14:16 54:12 78:20 79:13 enlighten 77:15 59:19,22 60:2,7,9,14,18,23 61:3 ensure 10:19 15:10 23:23 25:19 61:5,10,14,18,23 62:5,8,13,17,23 82:10 83:23 84:5 103:3 27:12 31:8 35:10 79:13 65:2,8,19,23 66:2,6,10,14,17,18 duties 9:25 **duty** 27:1,18 31:19 77:22 entail 71:2 66:21 67:1,3,5,11,15,16,18,24 Dworak 2:14 8:8,12,20 21:25 enter 85:14 86:19 87:15,17 68:4,8,13,16,21,25 69:3,8,10,13 73:18 74:8,13 75:23 77:7 79:12 entered 28:18 69:17,20,22 70:2,8,11,17 71:2,4 80:16 84:7 86:4,9,18 104:10 entertain 7:9 21:23 22:25 53:17 71:11 exhibits 4:21,22 19:2 64:24 54:22,23 55:18 56:13 57:8 58:2 58:24 60:12 61:9,14 62:11 65:8 exists 9:12 20:13 **E** 2:5 5:1,1 57:4,9,11,13,18,22 66:5 67:1,23 68:20 70:17,18 expected 15:10 68:16,21,25 69:3,8 85:12 **experience** 8:6 25:3 28:20 30:3 earlier 7:2 12:1 expertise 37:10 entire 72:2 83:1 easy 39:1 46:21 48:7 entrusted 30:11 experts 49:23 effect 10:14 51:17 **environment** 34:8 64:12 **Expires** 107:23 effective 8:11 25:7 26:18 27:18 Epps 3:16 75:17,19,21 88:4,4,14 explain 84:4 efficient 8:10 equivalent 50:6 explains 20:8 efforts 30:24 error 54:4,13 **explanation** 43:6 54:8 either 17:17,18 22:12 35:24 40:21 errors 6:7 explicitly 79:25 51:22 78:22 82:3 105:9 Esparza 4:4 94:23,24 95:1 **export** 37:20 **Elder** 36:10 expressing 24:4 Esq 2:7,14,16 elected 50:13 ethical 26:13 extent 21:5 **election** 3:8 23:15,17 24:21 evaluated 52:8 F electric 32:24 evaluating 34:23

**FX** 32:13 **F** 57:24 58:3,5,7,12,16 69:10,13 32:12 33:20.20 34:6 41:7 44:20 51:3 53:8 63:17,17 74:3,25 77:1 69:17,20,22 70:2,8 G Facebook 46:4,22 78:3 **G** 4:22 5:1 58:19,20,25 59:4,8,12 faces 41:3,4,4 **five** 9:19 34:14 45:4,9 74:14 70:11,17 71:2,4,11 facilitate 84:10 105:12 flock 7:7 Garcia 3:17 76:15,17,20,21,22 **facilitated** 33:22 51:10 floor 40:24 45:3 64:25 65:18 77:18,21 78:16,25 79:1 81:8,11 facilities 47:24 75:15 81:15,24 82:2,7,9,12,15,18,21,25 facility 33:1 focused 26:10 27:10 39:4 83:5,10,14,16 84:6,16 88:20,23 facing 26:2 **follow** 10:15 16:16 43:24,25 79:22 Garcia's 89:1 fact 19:10 26:23 42:14,15 85:5 gather 25:14 facts 103:21 follow-up 83:6 general 2:2 8:12,19,23 12:4,6,12 followed 79:14 fair 26:18 13:5 18:14 22:15 25:13 42:3 fairly 8:17 15:11 52:3 77:25 **following** 17:21 31:11 43:17 73:20 **Fallen** 31:15 **follows** 10:20 17:7 General's 8:21 12:3 13:12 30:21 false 26:22 42:10,13,13,16 43:1,3 Fons 28:24 40:6,14 49:12 104:14 43:14.18 **foot** 32:21 generally 23:18 40:20 45:5 71:17 familiar 15:4 force 10:13 28:4 73:19 76:5 79:19 80:20 familiarize 8:14 foregoing 107:7 generous 24:10 families 31:20 foremost 25:4 gentleman 81:3 **family** 47:22 forgive 77:3 gentlemen 39:13 fan 72:23 form 17:11 50:12 geographically 27:15 far 41:15 46:10 71:22 formal 14:4 17:22 38:10 103:1 **getting** 31:6 44:9 **favor** 6:17 7:21 23:11 24:16 54:9 former 29:14 76:20 give 8:9 26:16 28:9 44:23 48:14 55:8 56:4,21,22 57:18 58:13 **forth** 11:24 107:7 74:15,20 77:18 104:12 59:8 60:2,24 62:1,23 65:20 fortunate 32:1 given 19:23 31:7,20 36:14 66:14 67:10 68:9 69:3 70:3 71:6 forward 27:7 39:14 50:17 57:1,22 **gives** 42:5 58:13 59:8 62:5 64:25 66:14 88:15 89:3,20 90:9,23 91:19 **giving** 41:9 92:17 94:4,18 95:9 96:2,19 67:5,16 69:4,22 75:7,13,24 glad 41:2,3 53:8,9 97:17 98:11 99:13 100:6 101:4 105:10 **glory** 39:23 101:23 102:16 103:12 104:6 found 11:12 18:16 **go** 6:2 9:1 17:7 21:12 47:3,15 48:6 favorite 71:15 four 9:18 25:4,23 26:14 27:22 Fe 1:12 27:17 46:10 71:19 48:15 51:14 54:14 64:5,17 71:14 28:6 32:21 46:3 47:24 71:17 72:4,13,20 73:1,14 74:5,7,11 Federal 14:17 76:5,10,19 79:3 82:17 83:1 84:8 feedback 26:12 71:20 four-month 98:1,4 84:11,12,18 85:1,8,12,21 92:8 feel 49:14 83:19,22 84:3 105:9 frame 31:4.5 **goal** 27:9 filed 77:24 89:13 Fred 35:8 goals 27:22 39:5 files 43:16 47:10 free 25:24 49:14 52:8 105:9 goes 10:17 73:19 **final** 18:3,10 19:13 20:1,5 78:12 front 52:13 going 8:25 9:7,11 15:11 34:3 80:9 105:15 107:14 fruitful 25:1 38:21,24 41:24 44:4,10 46:6,15 full 19:1,6 25:13 38:3,24 **finally** 18:4 27:9,23 47:12,23 85:21 88:2 **find** 48:5 78:15 **fully** 25:2 **good** 5:3 18:18 28:11 45:14 46:1 **finding** 103:20 function 18:21 47:2 83:18,21 **findings** 19:10 102:25 **funding** 32:18 50:8 **gotten** 77:22 **fine** 74:14 105:19 further 19:24 38:8 80:3 88:15 **govern** 10:8 **finest** 33:1 89:2,19 90:8,22 91:17 94:3,18 governance 8:5 finished 83:20 95:8 96:2,18 97:16 98:10 99:12 government 12:8 45:2,17,20 100:5 101:4,22 102:15 103:11 fire 63:21 64:3 46:17 49:9 50:15 firearms 32:7 104:5,15 107:10 **Governmental** 20:20 21:8 **future** 13:16 20:7 21:6 104:16 **firm** 14:10 governor 42:22 47:17 **first** 5:6 10:17 14:20 25:4,9 29:8 105:11

governs 9:9 graduate 34:19 graduated 33:5,8,9,10,11,12,14 34:11.13.15 **graduates** 33:3,15 34:21 **Graham** 4:5 95:14,15,19,21 96:1 grandkids' 73:3 granted 14:16 great 6:16,21 24:14 50:20 53:17 73:12 **Greg** 2:5 4:4 5:16 87:7 94:23,24 95:1 **group** 28:25 29:19 49:1 guess 26:19 53:12 **guidance** 29:13 37:6 39:15 guide 27:10 30:17 37:10 guidebook 104:14 105:1

## H

**H** 59:15,19,22 60:2,7 half 11:3 14:13 hall 32:23 happen 45:13,21,24 64:15 81:18 happened 80:14 happening 49:8 happens 18:10 happy 38:1 47:7 49:9 51:24 77:8 77:17 80:10 hard 39:4 46:11 **Harris** 4:6,7 96:7,9,12,18,24 97:1 healthy 71:18 hear 11:13 47:7 74:4 76:1,11 78:9 heard 44:20 hearing 14:1,22 16:15 18:24 19:1 19:4,4,7,8,8,14,20 53:9 63:20 76:23,24,25 77:5 80:19,21 84:2 84:5.24 88:22 93:22.24 102:6.9 102:14,25 103:1,20,24 hearings 14:2 15:14 18:24 38:10 39:2,20 45:22 73:24 hearsay 16:19 heart 81:21 **heavily** 39:18 **Hector** 2:2 5:8 **held** 31:15 Hello 76:22 help 31:6,24 35:1 37:16 38:1 45:18 46:16 63:18 78:23 105:12 **helpful** 8:5,10 29:23 **helping** 105:16

**Hennings** 3:18 89:7,9,14,16,19 high 25:8,19 26:6 highest 26:10,16 27:4 highlight 15:9 highlighting 31:11 50:4 historical 32:2 **historically** 72:21 73:20 **history** 41:11 77:12 hit 74:7 **Hobbs** 33:10 34:14 71:22 hold 20:10 30:20 41:24 holiday 30:25 **Hollie** 2:6 5:20 87:11 hone 64:13 honest 44:11 honor 28:12 39:13 Honorable 5:8 honorably 29:21 39:12 honoring 31:18 hope 44:13 50:17 hopefully 8:16 15:15 host 36:5 hours 22:12 36:6 52:21,22 64:7,8 housekeeping 104:10 **humble** 63:16

## I

idea 50:21 ideas 30:2 identified 35:16 II 32:17.20 **III** 4:12 99:18,20,23 100:1,5 illegal 44:5 illegally 44:6 illustrious 61:12 **imagine** 7:6 37:17 immediate 72:15 impacts 45:20,24 **impair** 18:20 imperative 105:3 **implement** 10:1,9 37:17 implementation 36:17 implemented 29:10 **important** 10:15 16:17 23:20 25:7 25:12 26:16 49:3 75:12 **importantly** 24:25 27:14 50:2 Impossible 48:3 **improve** 35:3,17 36:21 improvement 32:8 **improvements** 32:17 40:12

improving 34:24 impulse 30:5 in-service 9:1 21:5 36:7 incident 76:24 77:19,20 82:11 84:4 include 11:19 32:20 **included** 17:3 53:2 includes 10:10,23 74:3 104:19 including 11:19 14:22 22:11 52:11 incorporated 22:16 independent 12:11 13:17 14:9 **INDEX** 3:1 4:1 individual 15:22 50:13 74:3 75:25 77:21 79:18 individual's 16:15 individuals 15:19 29:1 54:18 **industry** 35:12 36:23 inform 45:18 46:19 48:22 **information** 8:9 21:8 31:11 44:10 48:16,23 50:14 78:19 **infrastructure** 49:24 50:6,9 inheriting 50:6 initial 63:16 64:2 initially 64:1 78:22 innovations 30:3 input 44:18 71:16 79:11 **inspection** 21:9 48:4 installing 32:24 **instance** 14:14 71:3 **Instructor** 36:7 instructors 10:4 integrating 50:2 **integrity** 51:15,21 intellect 30:5 interest 14:15 15:18 22:18 24:4,5 25:20 107:13 **interested** 9:23 24:2 interests 41:6 interim 28:24 40:7 **Internal** 82:19,23 83:2 interviewed 79:4.5 introduction 28:15 investigation 17:13,16 38:8 78:5 79:10 83:1 89:13 involved 12:22 49:4.21 involvement 39:3 **IPRA** 12:18 42:3 43:17 48:9,24 Isaiah 3:22 91:23,24 92:22 Isleta 61:13,24 71:5

issue 15:23 17:20 18:4 21:2 41:14

Kelly 29:18 78:4 16:16,20 19:6 20:17,18 49:13 **issued** 78:6 kept 25:24 28:5 51:17 76:13 80:4 issues 19:13 21:10 45:23 key 15:15 29:17 legal-related 20:21 issuing 78:5 kev-take 20:12 **legislature** 10:14 11:17 32:19 item 3:1,2 4:1,2 5:2,6 6:1,2,2,4,17 kids 81:18 45:23 6:21,23,24 8:1 9:3 21:15,17,17 kind 27:21 32:12 45:21 71:19 72:3 Lem 4:8 97:4,6,16 21:19 23:9,15,17,17 24:22,23 77:2 lend 25:3 28:7,8 40:15,16 50:25 51:5 kitchen 32:22 **lends** 26:5 53:14 54:3 63:2,5,8 64:23 65:2 **know** 14:12 15:10 16:17 19:3 lengthy 8:17 52:3 71:13 73:13 75:17,19 76:17,19 20:15 26:9 29:24 31:3 36:25 **Leonard** 4:13 100:11,13,24 88:3,19 89:7,24 90:13,14 91:2,3 38:20 39:22 40:8 45:20 46:7,8 **let's** 53:11 74:16,20 91:23,24 93:1,2,17 94:8,9,23,24 46:11.18.24 47:11.13.21 49:2.4 **lethal** 32:14 49:12,24 50:8,20,21 52:25 61:11 94:25 95:14,15,18,21 96:1,7,8,8 **letter** 81:9 96:24,25,25 97:3,4,6,21,22 77:4 83:7,22,24 84:16 85:1 **level** 22:4 25:8,20 27:4 36:7,13 98:15,16,19,20,22,24 99:18,19 105:12 45:17 46:4,18 100:11,12,14 101:9,10 102:2,3 knowing 46:14 **levels** 26:10 102:20,21 103:16,17 104:10,12 **Kreienkamp** 2:16 8:22 license 14:14 52:7 107:23 105:14,16 **Kyle** 4:5 95:14,15,19,21 96:1 licensing 76:6 85:15 86:20 itemized 70:2 lieu 82:19 L items 66:10 76:9 84:13,20 life 26:25 27:2 81:17 83:16 lack 18:18 50:14 78:17 **limited** 19:11 30:22 87:24 J **ladies** 39:12 line 27:1 31:19 42:5 46:8 71:25 **J** 61:5,10,14,18,23 62:5 language 9:23 22:2 43:3 lines 47:19 **Jaime** 29:18 Las 31:14 **list** 18:15 25:13 53:2 54:3 55:17 **James** 4:9,15 97:21,23 102:2,4,10 lastly 11:6 **listed** 9:17 12:21 76:9 85:16 86:22 law 1:6,10 3:12 4:21 9:7,9,24 10:2 Jan 1:22 107:3,22 litigation 8:20 12:24 13:6 25:10 January 32:5 10:24 11:8 13:2 14:10,19 19:14 25:21,24 Jasler 35:8 26:1 27:19 28:13,17,20,23 29:2 **little** 6:24 9:1,24 11:4 17:7 19:17 **job** 33:17 39:5 42:24 44:14 52:10 29:14,20,24 30:1,4,7 31:12,16 20:8 24:24 49:4 51:12 64:7 105:19 31:23 32:7 33:4,6,24 34:7,10,22 77:18 79:15 34:25 35:11.15 37:18 39:7 43:4 Joe 8:8 live 34:2 **John** 2:16 8:22 13:15,16 20:7 21:6 44:2 47:21 50:2,25 51:6,9 61:12 lives 31:20 39:21 61:24 63:4,12,22 64:2 75:21 104:16 **livestream** 46:5,22 **Johnson** 2:11 5:12 81:17,20 83:17,20 88:7 105:6 living 47:23 **Jose** 4:11 98:20,22 99:7,12 laws 10:6,13 11:16 30:11 42:7,9 local 22:5 45:22 **Joseph** 2:14 4:7,14 8:20 96:24 location 22:14 97:1 101:9,10,14,16,22 lawver 21:1.2 **Logsdon** 4:9 97:21,23,24 98:10 Juan 33:11 34:12 Layla 31:22 37:14 long 42:13 44:12 judge 17:1,2,3 lays 41:11 **look** 6:6 21:22 42:4,11,17,25 **July** 38:23 91:8,9 98:2,5 LEA 7:4 27:11 44:19,22 45:14 47:3 48:4 53:8,9 **June** 91:9,10,11,14 92:3,9,16 **LEA-90** 17:10 19:19 30:24 77:25 75:7 **Justice 35:15** 79:9 81:22 looked 42:11 **justify** 18:15 **LEAB** 40:10 **looking** 39:14 75:12 86:7 **leadership** 8:6 21:21 27:25 29:13 looks 5:24 87:20 K **leading** 26:20 **looped** 18:20 **K** 4:21 62:8,13,17,23 **learning** 64:8,15 **Lopez** 4:10 33:16,22 64:19 98:15 Kassetas 29:16 42:20 led 41:21 98:17 keep 34:4 38:20 39:4 left 81:15 83:21 lose 26:25 27:2 keeping 27:4 **legacy** 29:10 37:21 **lost** 32:1 **Keith** 36:10 **legal** 9:10 12:11 13:17 14:2,3,4,9 **lot** 36:13 41:5,22 44:1 45:3 46:22

49:1 71:23 83:18,19,20 85:1 love 27:10 81:19 low 46:18 lowdown 41:19 lower 15:3 lucky 64:18 Lujan 4:11 98:20,22 99:3,7,12

## M

**M** 2:14 ma'am 82:9 mailing 78:7 main 9:25 11:18 34:2 majority 20:25 37:2 52:24 104:22 making 26:23 39:17 49:3 management 36:15,18,20 manager 2:15 19:19,19 30:25 Mannie 4:12 99:18,19,23 100:1,5 March 43:7 98:2,5 marking 32:13 Marshall 29:15 Martinez 4:13 100:11,13,19,24 matter 17:23 19:23 49:23 76:7 77:6,13,23 79:23 80:21,25 84:19 86:6 103:4 107:5 matters 38:2 73:15 74:2 85:9,16 86:6,22 87:23 104:22 Maxim 3:21 91:2,3 maximize 8:6 McCall 29:16 mean 38:21 86:9 104:20 means 14:18 15:6 Mechels 40:17,24 41:1 44:17,18 44:23,25 48:15 53:7 media 50:22 **Medrano** 2:15 5:8,10,12,14,16,18 5:20,22 19:18 28:3 30:24 87:3,5 87:7,9,11,13 meet 35:2,24 36:22 38:14 52:21 meet-up 72:12 meeting 1:7 3:5 5:5 6:23,25 7:13 9:6 11:3 14:13 19:22 21:23 22:12 23:22,22 30:20,22 31:1,8 31:14 38:14,16 47:17 48:17,18

48:19,24 50:17 51:4 53:16 71:15

71:20 72:21 73:10 74:25 75:5

meetings 3:7,15 9:2 11:19,20,20

22:1,3,25 23:3,6,10 25:10,14

11:21 16:5 20:7 21:6,9,15,18,24

104:13,16,19 106:3

27:7 38:6,17 39:2,20 45:11,21 46:1,14,25 47:2,4 71:13,17,21 75:9 85:6,15 86:21 104:13,15,24 105:6.11 **Meets** 42:6 Member 6:12 7:14,19 15:22 23:4 23:8 24:3,10,15 57:12 58:11 66:12 81:5 members 2:1,10 5:4 6:8,19 7:3,7 7:23 8:3,12 9:15,19 12:14 13:18 20:11,13,22 21:25 23:12 24:6,17 25:2 28:12,13 29:11,16 40:23 41:1 42:18 45:8,16 46:3,7 50:3 53:1 54:10,16 55:9,14 56:5,10 56:23 57:3,20 58:14 59:10 60:4 60:25 61:12 62:2,24 65:21 66:1 66:15,20 67:12,18 68:10,15 69:5 69:12 70:4,12 71:8 73:18 75:23 76:22 79:13 80:16,24 82:5 83:13 84:7,10 88:16 89:4,21 90:10,24 91:20 92:18 93:14 94:5,20 95:11 96:4,21 97:18 98:12 99:15 100:8 101:6.24 102:17 103:13 104:7 104:11 105:7 106:1 memorandums 14:4 Memorial 31:16 **Mendoza** 2:4 5:14,15 7:17,20 55:25 58:4 59:24 62:14 65:16 67:25 69:24 70:19 81:2,8,12,24 82:4 85:20 86:2,24 87:5,6 88:6 89:17 90:2,20 92:20,23 93:4 96:10 98:24,25 99:21 100:13,15 101:12 102:12 103:8,19 mental 52:9 mentioned 11:25 19:5 34:25 merges 34:7 Mesilla 71:3 met 28:2,16 36:6,11 54:18 **Mexico** 1:6,10,12 2:2 11:15 26:3 28:20,22,23 29:2,4,6,14,20 30:1 30:2,7,9 31:16,23 32:7,18 33:2,4 33:6,9,13,24,25 34:2,10,22 35:10,21,23 39:7,24 41:6 42:25 49:25 52:16 71:23 73:1,16 107:3 107:23 midnight 48:8 Miguel 4:16 102:20,21 millennial 50:22 **Miller** 29:17

millions 37:21 47:14

minimum 22:9 52:20,22 minutes 3:5 6:23,25 7:1,2,3,8,10 7:12,15,21,25 45:4,9 51:14 74:16,20 miracle 72:9 misconduct 77:24 78:2 missed 81:21 mission 25:16 29:25 **mistake** 64:15 mom 47:23 48:1 Monahan 2:8 5:22,23 49:18 80:13 85:13 86:7,15 87:13,14 88:24 95:5.23 101:2 104:2 105:23 money 39:22 Monica 2:15 5:7,24 19:18 30:24 month 36:13 months 35:7 36:3 91:6 99:23 101:13 104:1 moral 18:18 morning 5:3 18:25 28:11 41:15 mother 78:8,9,15,18 **motion** 6:8,15,16,21 7:9,11,15,20 7:25 22:25 23:2,5,7,9,14,14 24:13,14,19 53:18,19,20,21,24 54:7,11,13,22,24,25 55:2,7,11,11 55:18,20,22,23,24 56:1,3,7,13,16 56:17,18,25,25 57:8,9,15,17,22 57:22 58:2,5,7,8,12,16,17,24 59:1,3,4,6,7,12,18,21,23 60:1,6 60:13,15,16,22 61:2,3,9,14,16,17 61:18,20,22 62:4,12,13,16,18,20 62:22 63:1 65:8,9,12,13,15,18 65:23 66:5,6,8,9,13,17 67:1,4,6 67:8,14,15,23,24 68:1,2,7,12,12 68:20,23,24 69:3,7,17,19,21,23 70:1,6,7,18,20,22,25 71:7,10 74:6,9 84:10 85:7,12 86:3,9,12 86:14,19,25 87:15,25 88:4,7,10 88:13,18,20,24,25 89:3,9,12,15 89:18 90:1,3,4,7,15,17,18,21 91:4,6,12,16,25 92:2,10,12,14 93:3,5,7,11,19,21,23 94:2,10,11 94:13,16,25 95:2,6,7,16,20,23,25 96:9,11,13,17 97:6,8,10,14,15,23 97:25 98:3,9,22 99:3,6,11,20,22 99:24 100:3,4,18,23 101:11,13 101:15,19,21 102:4,6,8,12,13,22 102:24 103:2,6,9,18,20,23 104:3

mine 27:9

104:4 105:21,23,24 11:15 26:2 27:25 28:13,20,22,23 13:6,12 16:6 21:3 30:21 32:23 **motions** 23:24 29:2,4,6,14,20,24 30:1,2,7,9 62:1 73:23 104:14 105:2 motivated 29:1 31:16,23 32:6,9,18 33:1,4,6,9,13 officer 13:2 17:16 18:17,21,23 33:24,25 34:1,10,22 35:10,21,23 19:5,8,9,15 26:21,24 27:1 31:16 mount 46:21 move 6:10 21:16 23:16 24:23 27:7 36:17 37:8 38:19,23 39:6,24 32:2,3 33:3 34:21 35:21 37:19 28:8 40:16 55:11 56:8,21,25 41:1,2,3,6 42:25 44:2,13 45:16 42:1,2 43:2,8,9,11,12,14,18,18 57:10,13,17,22,24 58:12,16 59:4 46:24 47:9 49:24 52:16 71:23 76:20 83:18 102:25 59:8,12,15,20 60:1,6,13,17,22 73:1,16 75:14 79:15 107:3,23 officer's 14:19 102:6,9,14 103:20 61:2,18,23 62:5,12,14,22 64:25 news 25:15 103:24 65:10,14,18,23 66:5,10,13,17,18 newspaper 22:15 officers 3:13 4:21 10:2,5,25 11:23 66:25 67:2,5,10,16,23 68:3,7,22 **NFD** 78:11 14:1 15:7 26:15 27:19 29:6 69:3,9,17,22 70:1,25 71:10,14 nine 9:14 12:14 20:11 29:4 39:7 31:19,20 33:5,8,10,10,11,12,14 73:7,14 85:13 86:16 88:22 95:18 33:14 41:17 43:1 51:1,7,9,11 **NM** 1:22 NMACs 43:25 99:4 100:20 105:19 63:4.13 official 88:1 nominate 24:7 moved 56:7 61:7 78:11 moving 33:3 50:17 51:5 70:17 nomination 24:6,20 32:3 Okay 13:15 14:11 15:25 17:5 75:24 88:19 89:8,25 90:14 91:3 nominations 23:19,24 19:17 20:6 21:13 50:18 54:7 91:24 97:5 98:21 100:12 103:10 non-hearsay 16:21 74:6,12 75:22 88:10,13,17,25 105:10 nonprofit 81:18 89:15,18 90:4,18,21 91:12,16 **muddle** 105:17 normal 39:21 80:17 92:10,14 93:7,11,23 94:2,13,16 municipal 22:5 normally 86:10 95:7,20,25 96:13,17 97:10,15 Nos 54:17 56:12 57:5 58:1,22 66:3 98:3,9 99:2,6,11,24 100:4,23 N note 98:23 101:15 102:8 103:6.9.23 N 5:1 **noted** 15:18 old 34:2 41:4 nail 72:3,8 notes 89:11 OMA 9:3 12:18 22:21 name 8:19 28:16 49:18 notice 10:17 14:21 16:13,14 17:15 once 13:22 39:14 84:18 86:17 names 53:2 18:12 22:7,10,13,19,22 42:4 one-year 93:5,8 96:12,14 national 35:14,25 78:4,5,12,13,21 81:12 89:12 ones 48:2 63:17,19 64:1 naturally 34:20 **noticed** 104:19 ongoing 27:7 **nature** 10:11 online 47:15,16,19 48:5,7,11,12 noticing 11:21 nay 89:22 notification 78:13 48:15 50:11,19 nays 55:11 69:7 70:6,7 71:10 November 82:3 100:22,22,25,25 open 3:7 9:2 12:8 21:9,15,18,24 88:17 89:5 **number** 37:3 38:4,13,17 47:25 22:1,3,25 23:3,5,10,18 25:25 **NCA** 78:6 48:2 52:20,22 93:18 45:2,11,17 46:1,2,14 47:5 49:9 nearing 32:8 49:11,13 75:2 76:2,4 80:8,9 85:6  $\mathbf{O}$ necessarily 104:21 85:15 86:21 87:21 104:13,15,24 O 5:1 necessary 39:11 105:6 need 9:18 15:18 43:22 45:9 47:12 o'clock 74:21 operation 10:8 objections 76:19 50:22 52:19 63:24 73:5,7,11 **opinion** 63:17 74:8,9 80:9 86:2,15,17 obligated 15:16 **opportunities** 29:9 30:10 **obligation** 13:12 27:18 79:24 needs 16:21 18:2 39:11,24 43:6 opportunity 14:22 17:17 19:21,24 45:13 49:6,7 63:21 64:15 obligations 8:15 45:18 48:15 64:13 **obviously** 12:4,17 15:3 16:4 51:16 negotiate 17:24 **opposed** 6:20 23:13 54:11 88:17 negotiated 17:25 occurred 18:8 19:12 76:24 89:5,22 90:11,25 91:21 92:19 **neither** 107:10 occurring 34:1 93:15 94:6,21 95:12 96:5,22 nervous 77:2 occurs 64:8 97:19 98:13 99:16 100:9 101:7 neutral 15:17 October 72:6 73:2 82:3 101:25 102:18 103:14 104:8 offer 34:24 55:15 58:21 66:1.20 **never** 84:1 **opposition** 7:24 24:18 55:10 56:6 never-ending 39:1 67:18 68:15 69:12 70:12 56:24 57:21 58:15,18 59:11 60:5 **new** 1:6,10,12 2:2 5:4 7:6 8:3 office 8:21,23 9:10 10:18 12:3,6 61:1 62:3,4,25 65:22 66:16

67:13.14 68:11 69:6 70:5 71:9 pending 38:8,9 85:22 possible 8:11 31:2,9 34:5,24 81:2 Penitentiary 34:1 posting 22:11,13 **option** 84:25 options 17:22 18:9 46:23 people 46:5,11 47:3,6,19 49:3 posts 33:23 oral 79:8 performance 52:10 potential 73:22 order 5:5 20:2,5 80:7 period 10:16 11:5 36:4 38:14 potentially 66:25 **Ordonez** 3:19 89:24 90:1,3,5 permanent 13:22 PowerPoint 8:16 **organization** 30:12 81:18 **person** 17:18 **practice** 64:13 76:6 organizations 50:2,15 personal 15:19 organized 31:9 personally 75:8 36:25 orientation 3:6 8:1,4,9 21:17 perspective 49:14 pre-NCA 17:24 95:3 original 79:9 pervasive 41:23 precedent 80:14 outdated 50:7 Pete 29:16 42:20 preclude 52:10 **outlay** 32:18 **Peter** 4:3 45:1 94:8,9,12,17 **prefer** 86:12 outreach 72:23,24 petition 74:3,4,10 75:1,25 76:1,11 preponderance 15:2,5 77:10 84:17,22,23 **outside** 104:18 prescribe 10:3 oversight 14:8 27:11,18 51:18 petitions 80:18 overview 8:25 phase 32:6,17,20 51:3,4 74:17 phases 51:2 phenomenal 8:3 75:22 76:15 **P** 5:1 **phone** 63:18 **p.m** 87:19,22 106:3 physical 52:11 76:1.11 104:15 **packed** 42:21 picking 63:18 presented 57:11 95:4,18 packet 21:18 64:23 place 31:12 64:14 presenting 44:21 77:1 packets 48:16,21 **placed** 7:3 77:10 pretty 10:12 38:17 46:21 **PAGE** 3:2 4:2 **plan** 21:6 previous 29:10 33:7 38:22 pages 52:4 107:7 please 5:7 37:25 44:7 72:17 77:3 previously 100:14 paid 39:22 91:19 92:17 93:12 94:4,18 95:9 primarily 37:14 41:4 paper 36:13 42:8 44:8 96:2,19 97:17 98:11 99:13 100:6 **primer** 10:19 **papers** 47:10 101:5,23 102:16 103:12 104:6 **principle** 26:19 27:3 part 11:12,14 15:1,12 20:19 28:25 105:25 principles 27:21 35:4.13 41:3 75:4 105:1 pleased 36:16 **printed** 6:11 47:10 parte 16:25 pleasure 25:5 **prior** 22:12 participate 25:2 45:6 **plus** 29:6 37:20 64:7 **priorities** 24:25 25:1,19 particular 42:2 43:7 53:25 84:4 point 17:19 21:21,21 26:6 32:9 **priority** 25:13 50:3 97:3 98:19 41:13 43:5 72:10 73:12 81:10 parties 17:2 77:23 107:12 pointed 44:8 39:13 parts 11:18 71:15 105:6 points 37:22 47:14 privileged 20:16,21 21:4 party 17:3 police 31:18 32:4 33:3,9,12,25

pass 22:25 54:22,24 55:2,7,19 56:3,7,14,16,18,25 57:8,10 58:5 58:7 61:14 65:8,23 66:18 67:16 68:13,24 69:9 70:8 71:10 passage 57:17 64:25 65:14 67:2 68:3 70:17 71:1 passed 10:14 61:3 passes 6:21 7:25 23:14 24:19 54:12,13 55:11 57:22 58:16,17 59:12 60:6 61:2 62:6 63:1 path 81:16

patience 37:9,12

34:21 35:20 41:10,17 42:1 61:13 61:25 71:6 81:16 82:8 83:17 policies 47:6 policy 12:13 14:9 21:20 45:19 46:20 48:22 71:18 104:22 political 50:13 politics 30:5 pop 21:13 Porras 4:16 102:20.21 103:7.10 portion 11:3 14:11 73:21 74:7 position 9:16 36:2 39:16 positions 36:2

practices 30:4 35:2,11,25 36:22 present 2:1,12 5:9,11,15,17,19,21 5:23 14:23 19:24 31:10 37:22 40:19 56:10 57:3 60:9 61:5 **presentation** 8:13 9:5 57:8 74:18 privilege 9:12 20:10,13,23 28:12 probably 16:2 41:18 50:12 52:11 72:20 problems 41:24 **procedural** 23:16 77:12 procedures 11:22 **proceed** 74:2 84:19 89:12 proceedings 15:17 107:4,7,14 process 9:12 10:11,15,18,19 11:20 13:4 14:12,16 15:11,13 17:6 19:18 22:19 35:6 36:12,21,24 37:11,13,25 38:11 41:20 43:23 44:12 51:21 52:1,13,24 64:16,17 75:4 77:4,9 78:2,20 79:3,8,13,14

79:14,21 83:1,23 84:5 85:5 publishing 22:13 realistic 34:5 103:3 pulled 9:21 reality-based 33:23 34:4 processed 36:10 pursuant 73:16 85:5 realize 18:6 **produce** 34:21 really 22:17 28:2 45:14 46:11,16 **pursue** 81:16 **productive** 25:15 75:13 push 36:14 47:7 48:5 50:6 51:3 **profession** 30:13 35:3,12 put 8:3 30:21 47:23 50:8 64:10 reapplied 81:22 **professional** 33:20 36:23 45:2 79:17 reason 39:24 41:3 81:14 professionalizing 33:18 **putting** 47:13 48:11 reasonable 22:7,8,22 78:25 professions 39:21 reasons 103:11 0 program 10:1 33:7 34:6,11,13,15 recall 48:25 80:24 81:1 qualifications 10:4 11:24 36:20 64:19,21 receive 64:2 76:13 78:21 qualifies 50:21 programming 32:16 received 38:12 **question** 14:23 51:12 53:7 80:13 programs 33:19 35:18 receives 16:8 81:3,9 82:16 **progress** 36:16 37:15 49:22 receiving 78:19 auestioned 43:23 recess 74:1,9,10,14,22 87:19 prohibit 80:1 questions 9:4,6 11:5 17:4,8 20:8 recognize 27:23 33:19 40:6 42:12 project 32:8 21:11 22:23,24 37:24 39:25 40:2 projects 32:10 50:10 40:22 44:3,16,17 49:11,15,16 promulgate 10:6,21 recognizing 27:14 51:15,19,24 52:23 53:1,5 72:15 promulgation 10:7 recollection 82:25 73:11 76:12 78:23 80:10 81:6 **proof** 14:25 recommend 17:22 103:21 82:6 83:13 105:8,10 property 14:15 **recommendation** 17:21 18:5 83:8 **aueue** 38:8 83:10 91:13 92:15 93:8 94:14,17 proposed 19:10 95:3 97:1 98:17 Quezada 29:18 prosecute 13:13 16:10.11 94:25 95:8 96:14 quick 6:6 recommended 19:11 93:24 96:11 prosecuted 50:12 quickly 38:17 **prosecutes** 16:7 73:23 99:22 101:13 quorum 5:25 9:19 38:4 104:18,21 prosecuting 21:3 record 19:2 87:16,18,22,23 98:23 104:24 **prosecution** 13:1 15:1 records 21:9 36:15 47:9 48:12,14 **quote** 15:5 prosecutor 13:5 16:1,6,8,12,17,23 **recuse** 15:23 recused 73:21 98:24 99:1 100:14 17:23 18:12 R protected 14:15 100:15.16 **R** 5:1 protection 14:16 refer 19:20 raise 41:14 53:5 reference 44:19 90:3 93:6 103:22 **proud** 25:23 26:19 28:25 29:3 raised 51:12 **proven** 29:10 references 81:3 range 32:7,10,15,17 provide 10:18 12:9,11,19 13:17 referrals 16:8 ranges 32:11,25 14:2,20 39:11 48:14 77:8,12 referred 11:13 49:1 rare 83:24 105:3 reflects 8:7 ratification 3:12,14 50:25 51:6,8 **provided** 19:10 84:9 104:16 **reforms** 40:11 55:15 56:11 57:4,25 58:21 59:22 provides 11:21 12:6,25 13:11 refresher 64:22 60:1,6,9,13,17,22 61:2,6,10,23 16:14,20 17:16 18:14 22:3 45:17 refreshing 63:10 62:5,9,12,17,22 63:1,3,5,8 65:4 providing 30:9 **regarding** 79:22 84:22 88:4,14,19 65:14,19 66:2,5,21,25 67:10,15 psychologist 52:8 89:1.19 95:19.21 96:1.9.18 97:1 67:19,23 68:3,7,12,16,20,24 **public** 3:11,14 4:22 7:4 10:16 97:16,23,23 98:10 99:3,12 100:5 69:8,13,17 70:13 71:1,10 12:17 13:18,19 14:6 21:9 22:3,5 100:19,24 102:4 103:7,17 104:5 ratify 54:20 62:15 70:7,20,22 22:8,9,10 25:13,25 28:18,23 regards 88:3 reach 105:9 regional 29:4 34:18 71:4 30:7 33:15,16 34:10,12,14 39:3 read 44:7 45:12 86:15,17 105:4 40:15,17 45:18,19 46:3,9,19,20 **REGULAR** 1:7 Readiness 36:19 47:9,11 48:22 49:7,13 51:13 regulations 11:13 reading 9:24 25:17 63:6,9,24 64:20 65:5 75:2 regulatory 8:15 18:16 ready 21:16 rehired 81:23 publication 22:14 real 45:20,23 50:8 publicly 22:13 29:12 reinstatement 75:20 76:2 88:7

reject 93:21,24 response 5:13 17:19 43:17 79:8 96:25 97:5,10,15,19,22 98:3,9 related 20:17 47:21 104:23 107:11 responsibilities 13:7 30:11 98:13,16,21 99:2,6,11,16,19,24 relates 63:12 responsibility 75:12 100:4,9,12,18,23 101:3,7,10,15 **relationship** 12:14 15:20 responsible 10:22 101:20,25 102:3,8,13,18,21 103:6,9,14,17,23 104:4,8 105:15 relevant 48:20 responsibly 30:6 reliability 51:20 responsive 39:10 105:21,24 106:2 **remain** 15:16 rest 20:17 85:22 rooms 32:22 remaining 32:11 75:1 restoration 32:10 round 32:14 remind 39:6 restrict 80:1 rows 47:19 **remiss** 30:23 restrooms 32:23 **RPR** 1:22 107:22 reopen 76:23 79:23 81:14 88:22 results 34:9 rubber 44:14 49:7 reopened 80:21,25 83:25 84:2 retire 82:23 rubber-stamped 42:18 88:9 retroactive 91:13 92:15 98:4 **Ruidoso** 72:11,13,20 rule 10:7 16:16,20 30:3 35:20 45:5 **report** 3:9,10 19:9 24:22,24 28:7,9 100:21.25 40:4 63:16 77:24 102:6,9,14 return 78:14 84:15 rulemaking 10:18 45:22 rules 10:7,9,12,21 11:12,19 15:6 103:24 107:6 returned 84:17 **REPORTED** 1:22 review 17:12 19:2 27:11 35:5,13 39:2,20 46:24 79:16,22 107:12 **REPORTER'S** 107:1 53:3 rural 71:23 72:23,24 73:1 reviewed 21:23 102:24 reporting 36:4 S reports 48:5 revising 35:20 S 5:1 revocation 81:13 82:1 83:23 84:3 represent 12:9 14:6 safe 64:14 88:9 representation 9:10 safer 39:9 represented 15:8 revocations 10:24 safety 3:14 4:22 26:21,22,24,24 representing 12:17 revoke 79:19 102:7 27:6 28:18,23 30:7 33:15,16 request 16:10 18:23 42:3 53:15 revoked 80:19 102:10,15 34:11,13,15 63:6,9 64:20 65:5 54:19 65:3,7 66:4,24 67:22 Reves 31:22 37:15,25 San 33:10 34:12 68:19 69:16 70:6,16 76:2,2 77:5 Rick 2:7 6:10 Sanchez 4:12 99:18,19,23 100:1,5 80:17 81:4,14 84:17,23,24 88:22 **right** 14:20,22 15:9 16:15 45:24 Santa 1:12 27:17 46:10 71:19 requested 75:19 76:21 80:22 46:17 49:3 64:6 76:14 82:24 satellite 29:4 31:13 34:19 37:7,20 requesting 35:19 76:23 78:20 88:2 39:7 52:19.20 requests 71:12 79:23 105:11 Road 1:11 satellites 38:24 require 11:17 51:18 Robert 5:10 87:3 satisfied 9:17 22:14 79:14 required 10:17 22:9 robust 46:15 49:4 79:15 satisfies 22:10 requirement 22:1,21 role 13:10,15,25 14:8,8,9 15:13,25 satisfy 22:21 requirements 10:20 11:19 12:2 16:3 20:9 23:20 27:11 41:10 saying 42:17 80:25 22:11,19 36:22 42:7 43:24,25 75:12 says 19:15 52:6,14 54:19 **roll** 3:3 5:2,7,7 85:10 87:2 scared 77:2 requires 9:16 15:22 85:7,9 **rolling** 104:24 scenarios 33:24 34:2 **residuum** 16:16,20 Romero 2:3 5:18,19 6:14 7:11,15 scene 63:20 resigned 83:9 23:2,5 24:1,4,8,15 53:23 54:25 schedule 23:23 resist 40:22 56:19 57:10,13 59:5,20 61:19 scheduled 34:19 38:23 93:25 resolution 9:3 21:15,18,24 22:2,16 66:11 67:2 68:22 75:16,18 76:14 schedules 71:25 72:4 23:1,3,6 45:11 76:18 77:14 80:12 81:5 82:5,17 **Scheduling** 3:15 71:13 resolved 77:23 83:13 84:6 85:11,18,24 86:19 schematics 32:17 respectfully 31:10 87:1,9,10,15,20 88:10,13,17,25 **Scot** 29:17 respond 17:17,20 79:18 89:5,8,15,18,22,25 90:4,7,11,14 screens 8:18 **Respondent** 19:21 77:21 78:10 90:18.21.25 91:3.12.16.18.21.24 script 84:9 86:8 79:11 92:4,10,14,19,22,24 93:2,7,11,15 search 47:20 48:13 responder 63:17 93:18,23 94:2,6,9,13,16,21,24 searchable 50:11 95:7,12,15,20,25 96:5,8,13,17,22 responders 33:21

seat 38:3	82:10,13 87:11,12 90:16 91:15	79:17 84:22
second 6:13,14,17 7:8,16,17,20	92:1,8 93:20 94:15 96:16 97:7	simulating 64:11
11:3 14:13 23:6,7,9 24:11,12,15	98:7 99:9 100:20 102:5	simulators 64:11
26:15 27:3 53:22,23,25 54:8	serve 24:15 29:3,7 30:2,6 39:12	Simunition 32:13
55:3,5,6,7,24,25 56:2,3,18,19,20	83:3	sir 40:14 53:13 54:2 74:8 75:15
57:13,14,16,17 58:7,10,12 59:4	served 29:19 48:1	76:22 81:11 82:7 83:5,16
59:5,8,23,24,25 60:17,20,21,22	serves 19:18	sits 12:5,12 16:4
61:18,19,21,22 62:18,19 65:15	service 8:7 29:22 63:23 78:14	situation 80:15
65:16,17 66:10,11,13,13 67:6,7	services 12:19,25 34:24	six 34:16 35:7 45:4,9 91:6
67:10 68:3,5,6,24 69:1,2,7,22,24	serving 24:2,4,5 40:13	six-hour 46:10
69:25 70:1,7,22,23,24,25 85:19	session 11:5 17:9 73:14,16,20 74:5	six-month 92:2 97:8,11
85:21 86:23,25 87:1 88:11,12,14	74:11,19 76:3,5,5,8,10 80:4,8,10	skill 39:12
88:24 89:1,16,17,19 90:5,6,7,19	84:9,12,12,14,18 85:2,3,8,12,14	skilled 29:1
90:20,22 91:14,15,17 92:11,12	85:21 86:20 87:16,17,21,24	skills 64:13,14
92:15 93:9,10,12,25 94:1,3,14	set 24:25 25:7,19 26:7 27:22 39:12	slide 9:17 13:11 20:6
94:15,17 95:5,8,22,23 96:1,15	76:23 84:24 88:22 93:21 107:7	slides 17:5
96:16,18 97:12,13,16 98:6,8,10	sets 11:24	small 12:11 37:3
99:8,10,12 100:1,2,5 101:1,2,3	setting 11:20 26:10 64:19 75:2	smarter 39:9
101:17,18,20,21 102:11,12,13	settlement 17:25 18:1 93:21,24	social 50:22 63:23
103:7,8,10 104:1,2,4 105:22,23	95:4 97:1,11 98:18 99:25	software 36:20
105:24	seven 34:18 103:5	<b>Soland</b> 29:17
secondarily 78:22	shape 45:19 46:20 48:22	solidifying 28:4
seconded 86:14	shaped 30:3	somebody 79:3
seconding 62:21	share 24:24	Soon 35:19
secretary 11:10 27:24 28:23 40:6	sharing 20:14,15 21:4	sorry 77:1 91:10 92:4
40:10,11 41:9 44:23	Shea 27:24	sort 47:20
section 9:22 35:21,23 51:8	Sheriff 2:4 5:14,15 7:17 55:25	space 32:23
section 9.22 33.21,23 31.8 sections 42:7,9 48:20	58:4 59:24 61:14 62:14 65:16	speak 34:1 40:23
see 15:7 18:6 38:16 41:2,3 46:6	67:25 69:24 70:19 81:2,8,12,24	special 28:1
47:3,6 50:17 61:7	82:4 85:20 86:2,24 87:5,6 88:6	specialists 35:9
Seeing 88:15,18 89:2,5,20,22 90:8	89:17 90:2,20 92:20,23 93:4	Specialized 36:7
90:11,23,25 91:18,21 93:15 94:3	96:10 98:23,25 99:21 100:13,15	specific 9:16 10:15 16:24 18:16
94:6,21 95:9,12 96:19,22 97:17	101:12 102:12 103:8,19	85:5,22 86:5 92:5 105:11
97:19 98:11,13 99:13,16 100:6,9	Sheriff's 61:25	specifically 28:19 52:16 54:3
101:4,7,23,25 102:16,18 103:11	Sheriffs' 72:12	specified 87:25
103:14 104:6,8	shopping 73:4	spite 42:14,15
seek 35:3	short 18:23 31:4 80:7	<b>St</b> 40:18 45:1,7 49:17,19,19 50:18
seeking 39:3	short 18.23 31.4 80.7 shorthand 107:6	stabilize 38:6
seen 83:19	shorthand 107.0 shoulders 37:14	Stack 3:20 90:13,15,19,22
selflessly 29:19	show 41:23 87:16,23	stack 5.20 90.13,13,19,22 stacking 44:4
Senate 46:24	show 41.23 87.10,23 shown 34:8	staff 13:19,23 25:6 26:5 28:3
send 17:22 28:1	Shreve 4:14 101:9,10,14,16,22	30:20,21 31:24 36:2 37:10 39:5
send 17.22 28.1 sends 17:15	sides 18:6	48:11,13 49:13 50:5 72:7,8 75:6
sense 25:14 63:20	signed 42:14,15 43:8 78:9,15	stages 38:10
sent 19:3 41:7 78:6,13 81:10	significant 10:12 11:6 64:20	staggered 9:19
	significantly 10:22	staggered 9.19 stakeholders 37:11
separate 12:25 separation 82:8,13	significantly 10:22 signifying 65:5	stamp 49:7
<b>September</b> 3:5 7:1,12,21 31:14	signifying 63:3   similar 14:10 17:1 21:1	stamp 49:7   stamped 42:20,22
Sergeant 2:6 5:20,21 55:4 56:15	simnar 14:10 17:1 21:1 simple 39:24	stamped 42:20,22 stamping 44:15
58:9 60:19 66:7 68:5 72:16 82:7	simple 39:24 simply 14:9 31:1 41:21 42:10,16	stamping 44:13 stand 21:11 39:25
30.9 00.19 00.7 00.3 72.10 02.7	Simply 14.9 31.1 41.21 42.10,10	<b>Stanu</b>

**standard** 15:2.3 summation 78:25 tell 41:16.18 63:11 standards 12:1 26:6 35:25 36:23 summer 38:18 temporary 43:15,19 start 38:19,23 53:11 72:10 supervised 36:9 ten 74:16,20 ten-minute 74:14 starting 98:1 supplement 21:7 state 10:3,13,25 12:10 13:8,14 termination 83:8,11 **support** 36:2 39:15 14:17,25 18:22 22:4,4,5 27:15 sure 6:7 26:23 27:6,19 31:5 48:11 terms 9:18 40:11 77:9 30:2,9 33:1,9,25 39:19,24 41:6 49:3 80:20 89:10 thank 5:24 6:12 7:14,19 21:13,14 43:2,22 45:22 47:15 48:6 52:1 surprise 15:16 23:4,8 24:3,9 27:24 28:5 29:12 92:21 105:2,6 suspended 82:19 103:25 29:14,21 39:25 40:3,12,14 44:15 **state-of-the-art** 27:13 32:25 suspension 91:6 92:2 93:5,8 95:3 44:18,25 45:7 50:4,24 53:11,13 stated 56:4 79:18 103:11 96:12,14 97:9,11 98:1,4 99:5,7 53:21 54:15,21 55:6,13,23 56:2 statement 16:15 18:14 29:25 56:6.9.17.20 57:2.7.12.16.23 99:25 100:21,24 101:14,16,22 58:6,11 59:3,14,21,25 60:12,16 30:15 103:21 60:21 61:4,17,21 62:7,16,21 suspensions 10:23 statewide 29:7 34:16 37:7,18 sustained 19:16 64:22 65:1,7,13,17,25 66:9,12 64:21 stating 54:18 78:21 swift 26:18 66:19,24 67:4,9,17,22 68:2,6,14 Statistics 35:15 system 36:16,18 37:8,18,21,24 68:19,23 69:2,11,16,21 70:10,21 **status** 89:1 systems 32:24 70:24 71:11 74:21 75:10,16 statute 9:8,15,19,22 10:14 12:6 80:12 82:4 83:12 84:6 85:18 T 13:10 45:13 52:15 79:22 105:4 87:1 99:2 100:18 105:12,16 table 53:15,18,19,22,22,24 54:8 statutes 10:10 43:24 73:17 106:2 54:12 68:8 95:18,21 96:1 **statutory** 8:14 10:20 18:16 25:16 thanks 28:1 **tabled** 54:13 30:10 52:6 85:7 thing 11:14 43:5 45:15 47:2 48:25 take 6:6 14:19 18:11 21:12,22 stay 27:10 49:20 104:17 45:4,13,16 46:3 48:13 50:23 steam 38:24 things 10:11 12:16 41:5 46:15 51:17 63:8 71:21 74:1,9,13,16 stenographic 107:6 49:1 81:7 83:18,19 75:3 80:8 think 8:4 17:5 20:6,12 25:1 29:23 step 79:8 take-away 15:15 **Stephan** 29:15 46:8,13,21 47:4 63:15 72:24 taken 31:12 88:1 97:2 103:4 107:5 74:4,8 80:17 86:11,13 steps 78:3 takes 16:10 stipulated 18:1 thinking 72:11 talk 9:1 11:4 20:2,7 47:8 storage 32:22 third 27:9 talked 18:13 **Thomas** 2:3 5:18 87:9 stories 25:15 talking 44:20 47:14 91:7 thought 48:2 71:18 **story** 18:6 **Taos** 81:15 82:8 straightforward 8:17 three 17:21 18:9,24 27:21 46:3 target 32:24 street 45:24 47:24 48:2 75:9 79:16 teaching 81:18 stressful 39:17 three-quarters 74:25 teamwork 30:17 **strife** 25:10 three-week 64:6 technical 37:9 strive 30:2,6 three-year 100:21,24 tedious 6:25 structure 32:21 throwing 38:20 **Tedrow** 2:7 5:10,11 6:10,10,13 struggle 50:10 thumb 45:5 24:7,10 79:2 83:6,12 87:3,4 struggled 50:14 tie 73:11 88:21 89:10 91:9 95:2,17 102:23 struggling 37:4 tied 18:18 20:19 105:18 stuff 42:17,25 44:1,9 Tim 2:11 5:12 telecommunicator 13:3 17:17 subcommittees 49:2,2,8 time 13:2 18:23 19:25 22:17 23:25 29:21 33:15,16 34:11,13,15 subject 49:23 85:9 105:7 29:9 30:22 31:4,5 38:14 42:13 37:19 63:11.15 64:21 65:6 **submit** 17:11 44:2,12,20 45:4 49:14 52:4 53:9 telecommunicators 3:14 4:23 72:12 73:19 75:11,18 76:18 77:1 **success** 31:25 10:2 11:1.23 29:7 33:20 34:7.12 successful 24:21 74:25 78:12 81:20 85:11 87:2.22 88:2 34:14,16,17 39:8 63:6,9 suggest 41:5 75:24 88:5,21 89:11 95:17 103:2 telephone 46:8 **Suite** 36:19 105:19

103:19 104:2 time-consuming 23:19 **two** 16:2 17:2,5 38:16 51:2 54:5 timeline 41:11 71:21 84:9 videos 46:5 times 37:1 39:16 type 32:14 63:23,23 64:12 videotaped 47:1 today 8:24 11:4 13:16 16:1 21:6 viewing 7:4 U 38:3 41:16 43:9 48:21 73:5 **violates** 104:24 U.S 52:7 todav's 86:22 violation 18:7 19:12 103:4 ultimately 18:2,9 19:13 20:3 27:2 told 47:25 violations 18:16 77:24 80:9 **Tom** 3:18 89:7,8,14 **visited** 47:24 **unable** 23:21 tone 26:7 voluntary 82:14,15,18 unanimous 89:6,23 90:12 91:1,22 tool 49:3 **vote** 53:15,25 74:9 80:8,9 84:15 92:25 93:16 94:7.22 95:13 96:6 tools 26:16 84:19 85:10 87:2 89:6,23 90:12 96:23 97:20 98:14 99:17 100:10 top 13:11 26:7 39:20 42:5 50:3 91:1.22 92:21 93:16 94:7.22 101:8 102:1.19 103:15 104:9 total 33:14 34:16 36:5,6 95:13 96:5 97:20 98:14 99:1 unanimously 6:19 7:23 23:12 touching 75:8 100:10,17 101:8 103:15 104:9 24:17 54:10 55:9 56:5,23 57:20 **Town** 81:15 **voted** 6:19 7:23 23:12 24:17 54:10 58:14 59:10 60:4,25 62:2,24 **Toya** 2:5 5:16,17 23:7,8 24:12 55:9 56:5,23 57:20 58:14 59:10 65:21 66:15 67:12 68:10 69:5 53:20 55:21 57:14 59:1 60:15 60:4,25 62:2,24 65:21 66:15 70:4 71:8 88:16 89:4,21 90:10 61:15 62:19 65:11 67:7 69:1,19 67:12 68:10 69:5 70:4 71:8 90:24 91:20 92:18 93:14 94:5,20 70:23 82:16,17,18,22 83:3 87:7 88:16 89:4,21 90:10,24 91:20 95:11 96:4.21 97:18 98:12 99:15 87:8 88:12 90:6 91:5,10 92:12 92:18 93:14 94:5,20 95:11 96:4 100:8 101:6,24 102:17 103:13 96:21 97:18 98:12 99:15 100:8 93:10 94:1,11 97:13,25 99:4 104:7 106:1 101:6,24 102:17 103:13 104:7 100:2 101:18 understand 72:13 track 28:6 106:1 understands 84:11 traditional 63:12 votes 88:1 96:23 102:19 unilateral 18:11 train 26:15 39:8 **voting** 74:5 **unique** 37:22 training 9:8 10:1,4,8,11 12:1 21:7 W **updating** 35:5 47:8 27:4 30:9 32:25 33:7,18,19,23 upholding 88:9 wait 48:9,17 34:5,6,8,11,13,15,19 35:6,8,14 urgency 30:20 waive 20:23 35:17,22 36:1,8,15,20 38:22 usually 38:15 52:4 86:10 waiver 33:7 35:18,22 38:22 39:2 41:11 52:14 105:1 **utility** 63:24 **walked** 77:23 trainings 105:11 utilizing 33:22 Waller 29:17 transcript 19:1 want 5:3 8:2,5,8 26:20 28:1,5 40:5 transcription 107:8  $\mathbf{V}$ 40:8,12,17,20 44:22 45:5 50:4 transition 37:7.13 vacant 36:3 50:16 51:14,20 64:7 71:21,23 transitional 37:11 Valencia 61:13,25 72:7,10,25 73:2,13 74:6,15,23 transitioning 8:21 Valerie 4:17 103:16,17,22,25 82:2 85:1 transparency 50:9 104:5 wanted 45:10 48:4 84:23 traveling 39:19 **valid** 52:7 warranted 17:14 18:7 treated 15:10 Valley 71:3 **Washington** 47:15 48:6 tremendous 31:24 values 30:15 wasn't 25:21 43:14 82:2 **Tribal** 61:13,24 71:5 Vanessa 3:20 90:13,14,19,22 watch 32:5 46:6.13 trouble 28:6 various 38:10 39:20 **watched** 47:18 troublesome 43:6 Vice 2:3 3:8 23:15,17,20,22,24 watching 50:19 true 41:21 42:9 107:8 24:4,8,15,21 75:3,14,23 77:7,17 way 26:5,13,20 46:2 51:22 58:16 truly 33:21 39:13 63:16 64:1 80:23 85:13 88:6,12 90:2,6,16 60:23 61:13,25 71:4 77:11 trust 46:16,17 47:5 91:5 92:1,7,12 93:10,20 94:1,11 we'll 9:1,7,9,11 11:2,4 16:2 17:7 **trying** 34:4 37:17 48:22 94:15 95:5,23 96:10,16 97:7,13 20:2 35:19 50:23 57:24 59:15 turn 78:7 97:25 98:7,25 99:4,9,21 100:2 67:16 71:14 72:3 73:10 74:17,17 **turning** 32:24 100:20 101:2,12,18 102:5 74:20 76:19 104:12 turns 78:8

we're 8:25 9:5 12:4 21:16 23:23 **18-0273-P** 54:18,23 55:8 1 29:3 31:6 36:16 37:4 47:23 **18-0276-P** 55:16,19 1 3:3 5:2 6:2 49:13 64:18 72:11 73:9.13 78:5 **18-0293-P** 55:17,19 **10** 3:12 11:13 50:25 51:5 53:3,14 88:3 91:7 **18-0294-P** 56:12.21 63:2 we've 19:5 61:7 71:22 18-0300-P 56:12 **10-15-1** 73:17 website 7:4 22:11 **18-0301-P** 57:5,18 **10,000-square** 32:21 week 19:3 38:19,22 72:2,5,11,19 18-0322-P 57:6,18 **10.29.1** 11:12 72:25 73:1,7 18-0323-P 58:1,16 **10.29.6** 35:22 weekend 31:1 18-0341-P 58:1,17 **10.29.9** 35:20 52:17 weeks 34:20 73:6,9 **18-0342-P** 58:22 59:13 **100** 4:13 weigh 39:18 51:20 **18-0357-P** 58:23 59:13 100-yard 32:9,11,13 welcome 5:4 8:2 26:12 40:12.17 **18-0358-P** 59:16 60:2.7 **101** 4:14 40:25 41:2 44:21 45:1,6 49:10 **18-0359-P** 60:10,23 **102** 4:15,16 50:16 51:19 53:1.5 63:7 74:23 **18-0400-P** 60:11,24 **103** 4:17 34:12 went 47:24 79:5 **18-300-P** 56:22 **105** 4:18 38:7 **Wesley 29:17 18-month** 101:16,21 103:21 **11** 3:14 63:5,8 64:23 65:3 100:22 whatsoever 107:13 **19** 3:22 54:5 91:23,24 100:22,25,25 Williams 1:22 28:4 107:3,22 19-0001-P 61:8,11 **11:40** 87:18,19 Wilson 4:17 103:16,18,22,25 **19-0001-PST** 69:15 70:1 **114** 34:16 104:5 19-0018-P 61:8,11 **12** 3:15 71:13 72:5 99:23 withdrawn 97:2 98:17 **19-0019-P** 53:19 54:4 12-month 99:25 witnesses 14:23 **19-0020-P** 62:10.13 63:2 **12/31/19** 107:23 wonder 12:4 **19-0024-PST** 69:15 70:2 **120** 64:7 wooden 32:14 **19-0025-PST** 70:14 71:3 12th 72:1,24 work 12:17 16:2 26:13 37:4 49:5 **193** 29:7 **13** 3:16 9:22 28:25 73:13 75:17,19 52:12 **1978** 73:17 88:3 worked 31:7 42:2 81:17 **1979** 42:7,9 **13-0097-PS** 70:15 71:5 working 13:8 21:2,3 25:5 30:20 **130** 64:7 30:25 35:9 39:14 40:9 75:7 **14** 1:22 3:17 72:6 76:17,20 88:19 **2** 3:4 6:1,3,4,17,21 works 35:7 77:5 107:3,23 **2:45** 87:19.22 **world** 48:1 14th 73:2 **20** 3:23 38:15 93:1,2 wouldn't 7:6 84:16 **15** 3:18 33:9 43:7 48:9,14 89:7,8 **2001** 83:18 writing 17:18 79:9 89:13,16 91:8,8,13,14 92:9,9,16 **2011** 32:5 92:16 **2016** 77:20 81:13 15th 92:6 **2017** 46:25 **16** 3:19 28:19 54:5 81:1 89:24,25 Y **2018** 3:5 7:1,12,21 31:14 32:2 17 3:20 90:13,14 year 22:17 27:8 28:18,18 45:13 91:8,14 92:3,9,16 100:22,25 **18** 3:21 33:11,14 91:2,3 101:13 71:17 82:3 **2019** 1:8 3:15 23:3 31:15 43:7 104:1 vears 9:18 22:21 25:4,23 26:14 61:7 71:13 72:5,6,6 91:8,14 92:3 **18-0042-PS** 65:5,9,23 27:22 28:6,19 75:13 78:1 79:16 92:9,16 98:2,5,5 107:4 **18-0069-PS** 65:6,9,24 81:1 103:5 **2021** 100:22 101:1 **18-0070-PST** 67:21 yesterday 42:11 **209** 31:18 18-0075-PST 67:21 yield 8:8 **21** 3:7,24 33:10 93:17,18 **18-0076-PST** 66:3,17 **YouTube** 47:18 21st 30:13 **18-0100-PST** 66:3,18 **22** 4:3 31:15 94:8.9 18-0101-PST 66:23 67:5  $\mathbf{Z}$ **23** 3:8 4:4 94:23,24,25 **18-0104-PST** 66:23 67:6 **Zachary** 3:17 76:17,20 88:19,23 **24** 3:9 4:5 36:12 95:14.15.18.21 **18-0105-PST** 68:17 69:9 **25** 4:6 96:7,8 0 **18-0225-P** 53:18 **252** 33:14 18-0226-P 54:17,23 55:8

		Page 19
<b>26</b> 4:7 96:24,25	<b>8,000</b> 29:6	
<b>27</b> 4:8 97:4,6 98:2,2,5,5	<b>8.5.2(C)</b> 13:11	
<b>28</b> 3:10 4:9 97:21,22	<b>80</b> 12:10	
<b>29</b> 1:8 4:10 98:15,16 107:4	<b>87507</b> 1:12	
<b>29-7-1</b> 9:22	<b>89</b> 3:18,19	
3	9	
<b>3</b> 3:5 6:23,24	93:11 40:15,16 72:6	
<b>3:06</b> 106:3	<b>9:09</b> 1:9 5:6	
<b>30</b> 4:11 32:9 98:20,22	90 3:20	
<b>300-yard</b> 32:11	90-day 99:5,7	
<b>31</b> 4:12 99:18,19	91 3:21,22	
	<b>91</b> 3.21,22 <b>92</b> 33:5	
<b>32</b> 4:13 100:11,12		
<b>33</b> 4:14 101:9,10	93 3:23,24	
<b>34</b> 4:15 102:2,3	94 4:3,4	
<b>35</b> 4:16 52:4 102:20,21	954:5	
<b>36</b> 4:17 33:12 103:16,17	96 4:6,7	
<b>38</b> 4:18 105:14	97 4:8,9	
	<b>98</b> 4:10,11	
4	<b>— 99</b> 4:12	
<b>4</b> 3:6 8:1 21:17 32:5	9th 72:18	
<b>40</b> 3:11 52:4		
<b>400</b> 36:10		
<b>40th</b> 28:18		
<b>42</b> 42:8,10		
<b>4491</b> 1:11		
<b>49</b> 42:8,10		
5	—	
-		
<b>5</b> 3:3,5,7 7:12,21 21:15,17,19		
23:10 31:14		
<b>50-yard</b> 32:11		
<b>51</b> 3:13		
<b>52</b> 33:8		
<b>5th</b> 7:1		
6		
<b>6</b> 3:4,5,8 23:15,17		
<b>63</b> 3:14		
<b>68</b> 36:5		
7		
7 3:9 24:22,23 42:7,9		
<b>71</b> 3:15		
<b>712</b> 36:6		
<b>72</b> 22:12		
<b>75</b> 3:16		
<b>76</b> 3:17		
8		
<b>8</b> 3:6,10 28:7,8		
	ı	